

FULL COUNCIL

Wednesday 22 January 2020

CAPITAL PROGRAMME FOR 2020/21 TO 2023/24 INCLUDING REVISIONS TO 2019/20

EXECUTIVE SUMMARY

1. This report sets out the Council's Capital Programme for the financial years 2020/21 to 2023/24 including revisions to 2019/20.
2. The report includes the main principles applied to set the programme and provides details of the expenditure and financing for 2019/20 and 2020/21 to 2023/24.
3. Total General Fund Capital investment for the period is anticipated to be £152.612m. In addition to the use of its internal resources and both internal and external borrowing, the Council will be benefiting from receiving £94.546m of external grants and contributions.
4. Total Housing Revenue Account capital investment for the period is anticipated to be £59.077m and benefiting from receiving £8.977m of external grants and contributions.
5. The Council is asked to review the Capital Programme for 2020/21 to 2023/24 including revisions to 2019/20 and consider it for approval.

Is the report Open or Exempt?

Open

Wards Affected:

All Wards across East Suffolk

Cabinet Member:

Councillor Steve Gallant
Leader of the Council and Cabinet Member with responsibility for Resources

Councillor Maurice Cook
Assistant Cabinet Member for Resources

Supporting Officer:

Simon Taylor
Chief Finance Officer and Section 151 Officer
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1 INTRODUCTION

- 1.1 As part of the budget setting process, the Council is required to agree a programme of capital expenditure for the coming four years. The capital programme plays an important part in the delivery of the Council's Medium-Term Financial Strategy (MTFS), which in turn supports wider service delivery.
- 1.2 Capital expenditure within the Council is split into two main components, the General Fund Capital Programme and the Housing Revenue Account (HRA) Capital Programme.
- 1.3 The capital programme recognises the spending pressures within the Finance Settlement for 2020/21 on the resources available. Therefore, the programme continues to only incorporate those projects that are either a statutory requirement or are essential to the Council's service delivery. The programme includes schemes where the Council has been successful in securing funding from external grants and contributions, and schemes where the Council is pro-actively working with external bodies to secure funding. For these schemes to go ahead it is important that the funding is secured.
- 1.4 The capital programme has been compiled taking account of the following main principles, to:
 - maintain an **affordable** four-year rolling capital programme;
 - ensure capital resources are aligned with the Council's **Business Plan**,
 - maximise available resources by actively seeking **external funding** and **disposal of surplus assets**; and
 - not to anticipate **receipts** from disposals **until they are realised**.
- 1.5 The current economic climate also places further emphasis on ensuring that the levels of capital receipts are maximised through improved asset management and through the sale of surplus and underused assets. The Council has a successful track record of disposing of land and buildings surplus to its requirements, which have supported the overall financing of capital investment and at the same time reduced the demand on the revenue budget.
- 1.6 Capital Funding Sources - The capital investment proposals contained within this MTFS rely upon an overall funding envelope made up of several sources, including internal borrowing, capital receipts, and capital grant and revenue contributions.
- 1.7 Borrowing - The local Government Act 2003 gave local authorities the ability to borrow for capital expenditure provided that such borrowing was affordable, prudent and sustainable over the medium term. The Council must complete a range of calculations (Prudential Indicators) as part of its annual budget setting process to evidence this. These make sure that the cost of paying for interest charges and repayment of principal by a minimum revenue payment (MRP) each year is considered when drafting the Budget and Medium-Term Financial Strategy. Over the course of this MTFS, prudential borrowing of £48.851m has been assumed for the General Fund Capital Programme, being £25.651m (internal borrowing) and £23.200m (external borrowing).
- 1.8 The Council's external borrowing limit is set at £155m with a General Fund limit of £67.74m and actual borrowing of £6.24m. The HRA borrowing limit is set at £87.26m with actual borrowing of £71.17m.
- 1.9 Capital Receipts - These are generated when a non-current asset is sold, and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure or repay borrowing. In determining the overall affordability of its capital programme, the Council has taken a prudent approach of not including anticipated capital receipts as a source of funding in the programme until such a time when the income is received and realised.

- 1.10 The programme set out in the report is affordable without the need to rely on future capital receipts, the extent and timing of which are unknown. Any receipts not used within the year are transferred into the Capital Receipts Reserve to be used for future capital investment financing.
- 1.11 Capital Grant - The Council receives additional grant funding for a variety of purposes and from a range of sources. These include the Ministry of Housing, Communities and Local Government (MHCLG) funding for Disabled Facility Grants and Environment Agency funding for Coastal Management projects.
- 1.12 Revenue Contributions - Although the Council can use its General Fund to pay for capital expenditure, as it has done in the past (formerly Suffolk Coastal DC and Waveney DC), the current financial constraints that are on the Revenue Budget means that this option is limited in the medium term.
- 1.13 General Fund Capital Reserves - Capital Short Life Asset Reserve – It is anticipated that this reserve will continue to fund assets with a life of less than 10 years, primarily being IT equipment and vehicles purchases.
- 1.14 HRA Right to Buy (RTB) Capital Receipts – The Right to Buy scheme helps eligible council tenants to buy their home with a discount of up to £82,800 (2019/20). The Council receives the sale proceeds of the Council House.
- 1.15 HRA Other Capital Receipts - These are generated when a fixed asset is sold, and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure.
- 1.16 HRA Contributions – Funding for capital expenditure on housing can be met from within the HRA. The future funding requirements will be informed by the revised 30-year HRA business plan.
- 1.17 HRA Capital Reserves – Although the HRA subsidy system has ceased to exist, transitional arrangements allow the Council to continue to place the Major Repairs Allowance, as detailed in the settlement determination, in the Major Repairs Reserve. This is exclusively available for use on HRA capital expenditure.

2 SUMMARY GENERAL FUND CAPITAL PROGRAMME

- 2.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The tables in Appendix A show the General Fund budgets for 2019/20 to 2023/24.
- 2.2 The capital programme for 2019/20 through to 2023/24 has a total budget requirement of £152.612m which will be financed through both internal and external resources.
- 2.3 The programme from 2019/20 to 2023/24 benefits from £94.546m (62%) of external grants and contributions, the use of £9.145m (6%) of reserves and internal/external borrowing of £48.851m (32%).
- 2.4 In the event of external funding not being secured then those projects will look to secure other funding or will not be pursued.

3 SUMMARY HRA CAPITAL PROGRAMME

- 3.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The tables in Appendix B show the HRA capital budgets for 2019/20 to 2023/24.
- 3.2 The capital programme for 2019/20 through to 2023/24 has a total budget requirement £59.077m which will be financed through both internal and external resources.

- 3.3 The programme from 2019/20 to 2023/24 relies upon £8.977m (15%) of external grants and contributions, the use of £27.671m (47%) of capital reserves and direct revenue financing of £22.429m (38%).

4 KEY INVESTMENTS

Leisure Development Investments

- 4.1 Prior to establishing East Suffolk Council, Suffolk Coastal DC had embarked into a five-year programme of redevelopment of the District's leisure centres. The work is part of the Council's commitment to improve our leisure centre offer and to encourage more people to become more active.
- 4.2 The work builds on the progress made by the [Leisure Strategy](#) formed in 2014, which sets out how improvements to the leisure provision will be made across the district, over the next ten years. The Leisure Strategy is currently being updated and due to be completed in early 2020. Deben Leisure Centre, the first of the redevelopments, commenced in September 2017 and reopened in the summer of 2018 after undergoing a £3.5 million refurbishment. Leiston Leisure Centre commenced in September 2018 and reopened in August 2019 after undergoing a £4 million refurbishment. Plans have been developed to address the Felixstowe, Brackenbury and Bungay Leisure Centres.

Felixstowe Regeneration

At East Suffolk Council's Cabinet meeting held on 3 September 2019, it was agreed that a new leisure centre for Felixstowe would be approved bringing a single destination facility to the town, which will service the community and attract people from further afield.

Bungay Leisure Centre

Bungay Leisure Centre is the third facility identified as a priority in the Leisure Redevelopment Programme, following Deben Leisure Centre (2018) and Leiston Leisure Centre (2019). The £3.4 million redevelopment has started, with the centre being closed on 12 September 2019 for a ten-month period

Lowestoft Beach Hut Replacement

Options to replace approximately 50 beach huts which closed due to structural issues are being considered and will follow the cliff stabilisation works once they have been completed.

Commercial Investment

- 4.6 The Council is constantly looking for opportunities to reduce its operational costs and or generate additional income. The Council has developed its Commercial Investment Strategy which is an important part of the Council's approach to delivering financial self-sufficiency. The Strategy sets out the detailed policies, processes and governance arrangements within which the investment decisions will be made, implemented, managed and monitored. The Council has set aside Capital funds of £10m to deliver the Council's Commercial Investment plans. Any proposed investment will be subject to a satisfactory business case and Cabinet approval.

Flood Alleviation

- 4.7 Lowestoft Tidal Barrier - A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing.

HRA Redevelopment/ New Build Programme

- 4.8 The Housing Revenue Account has several purchased properties that require redevelopment or modernisation to ensure that they are fit for purpose and provide the appropriate type of

accommodation for the area. The development programme provides the financial resources to achieve this.

- 4.9 The development of housing provision within the North of the District is paramount to the Housing Revenue Account's business plan and an affordable programme of land purchase and development has been drawn up to deliver the Council's objective.

5 THE REVIEW PROCESS

- 5.1 Monitoring of the capital programme takes place on a quarterly basis, with all project managers required to provide an update on the current status of their projects. A summary of this information is reported to Cabinet, forming part of the Council's integrated quarterly performance monitoring.

6 REVENUE IMPLICATIONS

- 6.1 Capital projects have revenue implications, depending on the nature of the projects and how they are financed. The majority of the Council's general fund capital expenditure is financed by prudential borrowing and therefore incurs both an interest charge and a charge for repaying the debt known as the Minimum Revenue Provision (MRP).
- 6.2 The HRA is funded through direct revenue financing (DRF) and only attracts an interest charge on its loans acquired for the settlement of its share of the Government's Housing debt in 2011/12.
- 6.3 Both these costs must be funded from the Council's General Fund or HRA as appropriate. Consequently, the amount of capital works that can be undertaken are constrained by the ability of the revenue accounts to absorb these charges. The current and forecast charges are shown in the table below.

| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|
| General Fund - Capital Charges | £000 | £000 | £000 | £000 | £000 |
| Interest | 570 | 550 | 550 | 550 | 550 |
| Borrowing repayment provision (MRP) | 816 | 1,081 | 1,356 | 1,403 | 1,439 |
| Total | 1,386 | 1,631 | 1,906 | 1,953 | 1,989 |
| HRA - Capital Charges | | | | | |
| Interest | 2,045 | 2,055 | 2,055 | 2,055 | 2,055 |

7 HOW DOES THIS RELATE TO EAST SUFFOLK BUSINESS PLAN?

- 7.1 The Capital Programme feeds directly into the Council's MTFS which in turn is the mechanism by which the key Business Plan objective of Financial Self-Sufficiency will be delivered over the medium term. The Capital Programme also links directly to the Council's specific actions within the Business Plan and provides the capital financing for some of these actions.

8 OTHER KEY ISSUES

- 8.1 The report has been prepared having considered the results of an overall Equality Impact Assessment (EIA's). Individual EIA's will be included within the project business cases .

9 REASON FOR RECOMMENDATION

- 9.1 Approval of the capital programme for 2019/20 to 2023/24 is required as part of the overall setting of the budget and MTFS.

RECOMMENDATION

That the Capital Programme for 2020/21 to 2023/24 and revisions to 2019/20 be approved.

APPENDICES

| | |
|------------|---|
| Appendix A | General Fund summary and detailed capital investment projects |
| Appendix B | Housing Revenue Account summary and detailed capital investment |
| Appendix C | Capital Programme External Funding Summary |

BACKGROUND PAPERS – None

APPENDIX A

| SUMMARY - GENERAL FUND PROGRAMME | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2019/20 to 2023/24 |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|
| | £000 | £000 | £000 | £000 | £000 | |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Total |
| Capital Expenditure | | | | | | |
| Economic Development & Regeneration | 830 | 0 | 0 | 0 | 0 | 830 |
| Environmental Services & Port Health | 50 | 11 | 30 | 0 | 0 | 91 |
| Financial Services | 5,380 | 5,300 | 600 | 0 | 0 | 11,280 |
| ICT Services | 670 | 400 | 50 | 50 | 50 | 1,220 |
| Operations | 11,056 | 19,611 | 11,370 | 1,405 | 6,725 | 50,167 |
| Planning & Coastal Management | 6,302 | 14,602 | 21,729 | 23,384 | 13,995 | 80,012 |
| Housing Improvement | 2,148 | 1,716 | 1,716 | 1,716 | 1,716 | 9,012 |
| Total Capital Expenditure | 26,436 | 41,640 | 35,495 | 26,555 | 22,486 | 152,612 |
| Financed By:- | | | | | | |
| External: | | | | | | |
| Grants | 9,150 | 15,440 | 23,245 | 25,000 | 21,461 | 94,296 |
| Contributions | 50 | 50 | 50 | 50 | 50 | 250 |
| Borrowing | 0 | 12,800 | 10,400 | 0 | 0 | 23,200 |
| Internal: | | | | | | |
| General Fund Capital Receipts | 70 | 0 | 0 | 0 | 0 | 70 |
| Borrowing | 12,004 | 11,422 | 925 | 900 | 400 | 25,651 |
| Reserves | 5,162 | 1,928 | 875 | 605 | 575 | 9,145 |
| Total Financing | 26,436 | 41,640 | 35,495 | 26,555 | 22,486 | 152,612 |

Detailed capital investment projects

| Funding Type key: | | | |
|-------------------|-----------------------|-----|--------------------------|
| EB | External Borrowing | IB | Internal Borrowing |
| EC | External Contribution | ICR | Internal Capital Receipt |
| EG | External Grant | IR | Internal Reserve |

| ECONOMIC DEVELOPMENT & REGENERATION | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding Type |
|-------------------------------------|--|-------------------|-------------------|-------------------|-------------------|-----------------|
| | £000 | £000 | £000 | £000 | £000 | |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | |
| Ness Point Regeneration Project | 830 | 0 | 0 | 0 | 0 | EG |
| Total Budgeted Expenditure | 830 | 0 | 0 | 0 | 0 | |
| Financed By:- | | | | | | |
| Internal Funding: | | | | | | |
| Internal Borrowing | 0 | 0 | 0 | 0 | 0 | IB |
| Capital Receipt | 0 | 0 | 0 | 0 | 0 | ICR |
| Reserve | 0 | 0 | 0 | 0 | 0 | IR |
| | 0 | 0 | 0 | 0 | 0 | |
| External Funding: | | | | | | |
| Grants | 830 | 0 | 0 | 0 | 0 | EG |
| Contributions | 0 | 0 | 0 | 0 | 0 | EC |
| Borrowing | 0 | 0 | 0 | 0 | 0 | EB |
| | 830 | 0 | 0 | 0 | 0 | |
| Total Budgeted Financing | 830 | 0 | 0 | 0 | 0 | |
| Ness Point Regeneration Project | The Lowestoft Ness Regeneration Scheme (East of England Park project) aims to create a visitor destination that celebrates the culture and heritage of its location. | | | | | |

| ENVIRONMENTAL SERVICES & PORT HEALTH | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding |
|--------------------------------------|--------------------|----------------|----------------|----------------|----------------|---------|
| | £000 | £000 | £000 | £000 | £000 | Type |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | |
| Port Health IT System | 50 | 11 | 30 | 0 | 0 | IR |
| Total Budgeted Expenditure | 50 | 11 | 30 | 0 | 0 | |
| | | | | | | |
| Financed By:- | | | | | | |
| Internal Funding: | | | | | | |
| Internal Borrowing | 0 | 0 | 0 | 0 | 0 | IB |
| Capital Receipt | 0 | 0 | 0 | 0 | 0 | ICR |
| Capital Reserve - Port Health | 50 | 11 | 30 | 0 | 0 | IR |
| | 50 | 11 | 30 | 0 | 0 | |
| External Funding: | | | | | | |
| Grants | 0 | 0 | 0 | 0 | 0 | EG |
| Contributions | 0 | 0 | 0 | 0 | 0 | EC |
| Borrowing | 0 | 0 | 0 | 0 | 0 | EB |
| | 0 | 0 | 0 | 0 | 0 | |
| | | | | | | |
| | 50 | 11 | 30 | 0 | 0 | |
| Project | Description | | | | | |

| FINANCIAL SERVICES, CORPORATE PERFORMANCE & RISK MANAGEMENT | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding |
|---|---|----------------|----------------|----------------|----------------|---------|
| | £000 | £000 | £000 | £000 | £000 | Type |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | |
| House Purchase - Blackstock | 80 | 0 | 0 | 0 | 0 | IR |
| Commercial Investment * subject to business case | 2,500 | 2,500 | 0 | 0 | 0 | IB |
| Investment Property Acquisition - Lake Lothing Lowestoft | 0 | 0 | 0 | 0 | 0 | EB |
| Land Acquisition Leiston* subject to business case | 300 | 0 | 0 | 0 | 0 | IR |
| Land Acquisition* subject to business case | 2,500 | 2,500 | 0 | 0 | 0 | IB |
| Post Office London Road North Lowestoft Redevelopment | 0 | 300 | 300 | 0 | 0 | EB/IR |
| Short Term Transit Site* subject to business case | 0 | 0 | 300 | 0 | 0 | EB |
| Total Budgeted Expenditure | 5,380 | 5,300 | 600 | 0 | 0 | |
| Internal Funding: | | | | | | |
| Internal Borrowing | 5,000 | 5,000 | 0 | 0 | 0 | IB |
| Capital Receipt | 0 | 0 | 0 | 0 | 0 | ICR |
| Reserve | 380 | 0 | 200 | 0 | 0 | IR |
| | 5,380 | 5,000 | 200 | 0 | 0 | |
| External Funding: | | | | | | |
| Grants | 0 | 0 | 0 | 0 | 0 | EG |
| Contributions | 0 | 0 | 0 | 0 | 0 | EC |
| Borrowing | 0 | 300 | 400 | 0 | 0 | EB |
| | 0 | 300 | 400 | 0 | 0 | |
| | | | | | | |
| Total Budgeted Financing | 5,380 | 5,300 | 600 | 0 | 0 | |
| Project | Description | | | | | |
| House Purchase - Blackstock | Purchase of investment property | | | | | |
| Commercial Investment * subject to business case | Commercial Investment budget to be used for the purchase of properties/land subject | | | | | |
| Land Acquisition Leiston* subject to business case | Purchase of investment property | | | | | |
| Land Acquisition* subject to business case | Purchase of investment property | | | | | |
| Post Office London Road North Lowestoft Redevelopment | Redevelopment of the recently purchased vacant Post Office site in London Road North. | | | | | |
| Short Term Transit Site* subject to business case | Evaluation of Short Term Transit Sites | | | | | |

| ICT SERVICES | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding Type |
|-----------------------------------|--|----------------|----------------|----------------|----------------|--------------|
| | £000 | £000 | £000 | £000 | £000 | |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | |
| Corporate IT Requirements | 454 | 400 | 50 | 50 | 50 | IR |
| Members Webcasting | 191 | 0 | 0 | 0 | 0 | IR |
| Riverside Conference Room TV's | 25 | 0 | 0 | 0 | 0 | IR |
| Total Budgeted Expenditure | 670 | 400 | 50 | 50 | 50 | |
| Financed By:- | | | | | | |
| Internal Funding: | | | | | | |
| Internal Borrowing | 0 | 0 | 0 | 0 | 0 | IB |
| Capital Receipt | 0 | 0 | 0 | 0 | 0 | ICR |
| Reserve | 670 | 400 | 50 | 50 | 50 | IR |
| | 670 | 400 | 50 | 50 | 50 | |
| External Funding: | | | | | | |
| Grants | 0 | 0 | 0 | 0 | 0 | EG |
| Contributions | 0 | 0 | 0 | 0 | 0 | EC |
| Borrowing | 0 | 0 | 0 | 0 | 0 | EB |
| | 0 | 0 | 0 | 0 | 0 | |
| | | | | | | |
| Total Budgeted Financing | 670 | 400 | 50 | 50 | 50 | |
| Project | Description | | | | | |
| Corporate IT Requirements | Desktop refresh - installation of new hardware | | | | | |
| Members Webcasting | Installation of webcasting facility for Council meetings | | | | | |
| Riverside Conference Room TV's | Installation of TV screens to conference rooms | | | | | |

| OPERATIONS | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding Type |
|--|----------------|----------------|----------------|----------------|----------------|--------------|
| | £000 | £000 | £000 | £000 | £000 | |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | |
| Bawdsey Quay | 57 | 0 | 0 | 0 | 0 | IR |
| Beccles Sports Ground | 70 | 0 | 0 | 0 | 0 | ICR |
| Brackenbury Beach Hut replacement Handrailing | 88 | 22 | 0 | 0 | 0 | IR |
| Bungay LC redevelopment | 2,061 | 1,839 | 0 | 0 | 0 | IB |
| Cemeteries | 395 | 0 | 0 | 0 | 0 | IB |
| Dellwood Avenue Cricket Pavilion | 15 | 0 | 0 | 0 | 0 | IB |
| East Point Pavilion * subject to business case | 0 | 1,500 | 0 | 0 | 0 | EB |
| East Suffolk House - Reception | 100 | 0 | 0 | 0 | 0 | IR |
| Estates Management | 571 | 200 | 200 | 200 | 200 | IB |
| Felixstowe - Cliff Step Refurbishment | 218 | 0 | 0 | 0 | 0 | IB |
| Felixstowe Lighting | 140 | 0 | 0 | 0 | 0 | IB |
| Felixstowe Regeneration Project | 1,000 | 10,000 | 10,000 | 0 | 0 | EB/IR |
| Felixstowe Sea Front Shelters | 125 | 0 | 0 | 0 | 0 | IB |
| Felixstowe South - seafront work and Martello Cafe | 1,750 | 0 | 0 | 0 | 0 | IR/EC |
| Felixstowe Sports Hub | 0 | 900 | 0 | 0 | 0 | IR |
| Footway Lighting Works - Northern (cyclical replacement) | 34 | 30 | 30 | 30 | 0 | IR |
| Leisure Centre Brackenbury | 20 | 20 | 20 | 0 | 0 | IR |
| Leisure Centre Deben | 20 | 20 | 20 | 0 | 0 | IR |
| Leisure Centre Leiston | 1,557 | 35 | 25 | 0 | 0 | IB |
| Lowestoft Beach Hut - demolition/wall stabilisation/replacement Beach Huts | 37 | 2,500 | 0 | 0 | 0 | IB |
| Lowestoft South Beach Public Conveniences/Changing Facilities | 200 | 0 | 0 | 0 | 0 | IB |
| Melton Riverside Car Park Lighting | 40 | 0 | 0 | 0 | 0 | IR |
| New Beach Hut Sites | 500 | 500 | 500 | 500 | 0 | IB |
| Northern Car Park Works | 0 | 220 | 0 | 0 | 0 | IB |
| Public Conveniences | 460 | 0 | 0 | 0 | 0 | IB |
| Public Conveniences review - Lowestoft | 100 | 300 | 0 | 0 | 0 | IB |
| Seafront Gardens Beach Hut Development | 500 | 0 | 0 | 0 | 0 | IB |
| Southwold Caravan Site redevelopment * subject to business case | 0 | 1,000 | 0 | 0 | 0 | EB |
| Southwold Harbour South Pier | 0 | 0 | 50 | 150 | 6,000 | EG |
| Station Road Car Park | 272 | 0 | 0 | 0 | 0 | IR |
| Waveney Norse Grounds Equipment | 25 | 25 | 25 | 25 | 25 | IR |
| Waveney Norse Vehicles | 656 | 500 | 500 | 500 | 500 | IR |
| Wickham Market Churchyard Boundary Wall | 45 | 0 | 0 | 0 | 0 | IB |
| Total Budgeted Expenditure | 11,056 | 19,611 | 11,370 | 1,405 | 6,725 | |
| Internal Funding: | | | | | | |
| Internal Borrowing | 6,924 | 5,594 | 725 | 700 | 200 | IB |
| Capital Receipt | 70 | 0 | 0 | 0 | 0 | ICR |
| Reserve | 4,062 | 1,517 | 595 | 555 | 525 | IR |
| | 11,056 | 7,111 | 1,320 | 1,255 | 725 | |
| External Funding: | | | | | | |
| Grants | 0 | 0 | 50 | 150 | 6,000 | EG |
| Contributions | 0 | 0 | 0 | 0 | 0 | EC |
| Borrowing | 0 | 12,500 | 10,000 | 0 | 0 | EB |
| | 0 | 12,500 | 10,050 | 150 | 6,000 | |
| Total Budgeted Financing | 11,056 | 19,611 | 11,370 | 1,405 | 6,725 | |

| Project | |
|---|--|
| Bawdsey Quay | Capital costs of the sewage system, clearance of car park and signage |
| Beccles Sports Ground | Refurbishment of Beccles Sports Ground Changing Rooms |
| Brackenbury Beach Hut replacement Handrailing | Replacement safety railing along concrete terrace for beach huts. |
| Bungay LC redevelopment | Redevelopment of Leisure Centre |
| Cemeteries | £395k for purchase of land to extend cemetery at Leiston. Burial capacity calculated for further 16 years only. |
| Dellwood Avenue Cricket Pavilion | Demolition of Pavilion |
| East Point Pavilion * subject to business case | Potential redevelopment opportunity through refurbishment and partial redevelopment |
| East Suffolk House - Reception | Redevelopment of the reception area at East Suffolk House |
| Estates Management | A planned preventative maintenance list of works required on Council owned properties |
| Felixstowe - Cliff Step Refurbishment | Project terminated |
| Felixstowe Lighting | Cyclical replacement of footway lighting |
| Felixstowe Regeneration Project | The Brackenbury and Felixstowe Leisure Centres are in need of considerable investment. A regeneration project for this area will follow consultation with the relevant partners. |
| Felixstowe Sea Front Shelters | Refurbishment of 6 sea front shelters in Felixstowe |
| Felixstowe South - seafront work and Martello Cafe | Development of South Seafront area and Martello Café Felixstowe |
| Felixstowe Sports Hub | ESC is working with key sports clubs in Felixstowe including, football, cricket, rugby and |
| Footway Lighting - Southern (Cyclical replacement) | Cyclical replacement of footway lighting |
| Footway Lighting Works - Northern (cyclical replacement) | Cyclical replacement of footway lighting |
| Leisure Centre Brackenbury | Planned preventative maintenance works required to ensure the immediate running of |
| Leisure Centre Deben | Planned preventative maintenance works required to ensure the immediate running of |
| Leisure Centre Leiston | Leiston is the second of the leisure redevelopment programme. The Leiston |
| Lowestoft Beach Hut - demolition/wall | Stabilisation of Cliff face and replacement of concrete beach huts |
| Lowestoft South Beach Public Conveniences/Changing Facilities | South Beach Lowestoft upgrade of public conveniences/changing facilities |
| Melton Riverside Car Park Lighting | Installation of lighting |
| New Beach Hut Sites | Proposed investment in additional Beach Hut sites |
| Northern Car Park Works | Planned preventative maintenance works |
| Public Conveniences | Planned enhancement works to District wide Public Conveniences |
| Public Conveniences review - Lowestoft | Enhancement of Gordon Road Public Convenience and review of remaining Public Conveniences in Lowestoft |
| Redevelopment of Hotson Road Tennis Courts | Project terminated |
| Seafront Gardens Beach Hut Development | Development of Seafront Gardens site for new beach huts |
| Southwold Caravan Site redevelopment * subject to | Refurbishment of existing caravan site |
| Southwold Harbour South Pier | |
| Station Road Car Park | Installation of lighting |
| Waveney Norse Grounds Equipment | Replacement lawn tractors/mowers |
| Waveney Norse Vehicles | Purchase of Vehicles for use by Waveney Norse (contractual) |
| Wickham Market Churchyard Boundary Wall | Replacement of closed churchyard wall |

| PLANNING & COASTAL MANAGEMENT | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding Type |
|--|---|----------------|----------------|----------------|----------------|--------------|
| | £000 | £000 | £000 | £000 | £000 | |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | |
| Bawdsey East Lane SMP Review | 25 | 10 | 0 | 0 | 0 | EG |
| Coast Protection - Minor Capital Works | 80 | 828 | 200 | 200 | 200 | IB |
| Corton & North Corton Hybrid Scheme | 150 | 250 | 12,000 | 12,000 | 0 | EG |
| Lowestoft Flood Risk Management Project Phase 1 (Tidal | 4,312 | 9,472 | 4,963 | 0 | 0 | EG |
| Lowestoft Flood Risk Management Project Phase 2 (Tidal | 1,670 | 3,902 | 4,016 | 11,134 | 13,745 | EG |
| S106 Play Equipment | 50 | 50 | 50 | 50 | 50 | EC |
| Slaughden Coast/Estuary SMP Policy review | 15 | 20 | 0 | 0 | 0 | EG |
| Thorpeness (Externally Funded) | 0 | 70 | 500 | 0 | 0 | EG |
| Total Budgeted Expenditure | 6,302 | 14,602 | 21,729 | 23,384 | 13,995 | |
| Internal Funding: | | | | | | |
| Internal Borrowing | 80 | 828 | 200 | 200 | 200 | IB |
| Capital Receipt | 0 | 0 | 0 | 0 | 0 | ICR |
| Reserve | 0 | 0 | 0 | 0 | 0 | IR |
| | 80 | 828 | 200 | 200 | 200 | |
| External Funding: | | | | | | |
| Grants | 6,172 | 13,724 | 21,479 | 23,134 | 13,745 | EG |
| Contributions | 50 | 50 | 50 | 50 | 50 | EC |
| Borrowing | 0 | 0 | 0 | 0 | 0 | EB |
| | 6,222 | 13,774 | 21,529 | 23,184 | 13,795 | |
| | | | | | | |
| Total Budgeted Financing | 6,302 | 14,602 | 21,729 | 23,384 | 13,995 | |
| Project | Description | | | | | |
| Bawdsey East Lane SMP Review | Review of the Bawdsey Shoreline Management Plan | | | | | |
| Coast Protection - Minor Capital Works | The Coastal Management Team carries out a comprehensive programme of inspections which highlight when repair and maintenance works need to be carried out. This ensures that the defences are functioning correctly, extends the life of the assets and protects the public from potential hazards. | | | | | |
| Corton & North Corton Hybrid Scheme | This item is for ESC contribution to privately funded works to part remove and part rebuild in rock, defences to the north of Corton Village that were abandoned after failure in line with 2010 Shoreline Management Plan policy, plus allow managed realignment to take place to north of village, creating a new beach | | | | | |
| Lowestoft Flood Risk Management Project Phase 1 & 2 | A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing. Including the interim measure of temporary flood barriers | | | | | |
| S106 Play Equipment | Play Equipment installation on play parks in the north of the district funded from S106 contributions | | | | | |
| Slaughden Coast/Estuary SMP Policy review | Innovative scheme South of Aldeburgh likely to be delivered by a consortium of public and private partners to provide 20 years of resilience to the town and the Alde & Ore Estuary, offering scope for enhanced / new economic benefits and business opportunities. | | | | | |
| Thorpeness (Externally Funded) | Strengthen the soft bag defences installed here in 2010/12 that were damaged by unusually high erosion pressure in 2013. | | | | | |

| GENERAL FUND HOUSING IMPROVEMENT | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding Type |
|-------------------------------------|---|-----------------|-----------------|-----------------|-----------------|--------------|
| | £000 | £000 | £000 | £000 | £000 | |
| | Revised Budget | Original Budget | Original Budget | Original Budget | Original Budget | |
| Orbit HIA Disabled Facilities Grant | 2,148 | 1,716 | 1,716 | 1,716 | 1,716 | EG |
| Total Budgeted Expenditure | 2,148 | 1,716 | 1,716 | 1,716 | 1,716 | |
| | | | | | | |
| Financed By :- | | | | | | |
| Internal Funding: | | | | | | |
| Internal Borrowing | 0 | 0 | 0 | 0 | 0 | IB |
| Capital Receipt | 0 | 0 | 0 | 0 | 0 | ICR |
| Reserve | 0 | 0 | 0 | 0 | 0 | IR |
| | 0 | 0 | 0 | 0 | 0 | |
| External Funding: | | | | | | |
| Grant | 2,148 | 1,716 | 1,716 | 1,716 | 1,716 | EG |
| Contributions | 0 | 0 | 0 | 0 | 0 | EC |
| Borrowing | 0 | 0 | 0 | 0 | 0 | EB |
| | 2,148 | 1,716 | 1,716 | 1,716 | 1,716 | |
| | | | | | | |
| Project | | | | | | |
| Orbit HIA Disabled Facilities Grant | Grant expenditure on disabled adaptions | | | | | |

| | | | | | | |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|--|
| Total Capital Budget | 26,436 | 41,640 | 35,495 | 26,555 | 22,486 | |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|--|

APPENDIX B

| SUMMARY – HOUSING PROGRAMME | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2019/20 to |
|---|----------------|----------------|----------------|----------------|----------------|---------------|
| | £000 | £000 | £000 | £000 | £000 | 2023/24 |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Total |
| Capital Expenditure | | | | | | |
| Housing Repairs | 2,736 | 2,865 | 2,415 | 2,535 | 2,535 | 13,086 |
| Housing Project Development | 1,603 | 3,967 | 2,450 | 1,650 | 1,650 | 11,320 |
| New Build Programme | 2,252 | 8,593 | 7,826 | 8,000 | 8,000 | 34,671 |
| Total Capital Expenditure | 6,591 | 15,425 | 12,691 | 12,185 | 12,185 | 59,077 |
| Financed By:- | | | | | | |
| External | | | | | | |
| Grant | 218 | 1,743 | 960 | 3,028 | 3,028 | 8,977 |
| Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| Internal: | | | | | | |
| -HRA Direct Revenue Financing | 2,278 | 5,410 | 5,497 | 4,622 | 4,622 | 22,429 |
| -HRA Reserves | 4,095 | 8,272 | 6,234 | 4,535 | 4,535 | 27,671 |
| -HRA Capital Receipts | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Financing | 6,591 | 15,425 | 12,691 | 12,185 | 12,185 | 59,077 |
| Cumulative Expenditure to be financed by Housing Revenue Account | 2,278 | 7,688 | 13,185 | 17,807 | 22,429 | |

| Funding Type Key: | | | |
|-------------------|----------------------------------|----|-----------------------|
| IHRA | Internal Housing Revenue Account | EG | External Grant |
| IR | Internal Housing Reserve | EC | External Contribution |
| ICR | Internal Capital Receipt | | |

Detailed HRA capital investment projects

| HOUSING REPAIRS | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding Type |
|---|--|----------------|----------------|----------------|----------------|--------------|
| | £000 | £000 | £000 | £000 | £000 | |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | |
| Bathrooms | 60 | 60 | 60 | 60 | 60 | IR |
| Central Heating/Boilers | 570 | 570 | 580 | 600 | 600 | IR |
| Disabled Works | 220 | 220 | 220 | 220 | 220 | IR |
| Door Entry System - Park Road & The Hemplands | 0 | 80 | 0 | 0 | 0 | IR |
| Energy Efficiencies Work | 200 | 200 | 200 | 200 | 200 | IR |
| Environmental Works | 10 | 10 | 10 | 10 | 10 | IR |
| External Doors | 20 | 20 | 20 | 20 | 20 | IR |
| Fascia's | 4 | 0 | 0 | 0 | 0 | IR |
| Fire Door Replacement - All Schemes | 20 | 0 | 0 | 0 | 0 | IR |
| Garage Demolition | 98 | 0 | 0 | 0 | 0 | IR |
| Heat Metering | 10 | 100 | 0 | 0 | 0 | IR |
| Housing Repair Vans | 110 | 110 | 110 | 210 | 210 | IR |
| Kitchens | 500 | 500 | 500 | 500 | 500 | IR |
| Re-Roofing | 350 | 430 | 450 | 450 | 450 | IR |
| Rewiring | 230 | 230 | 250 | 250 | 250 | IR |
| St Peters Court - Fire Assessment | 30 | 70 | 0 | 0 | 0 | IR |
| St Peters Court - Lift | 0 | 250 | 0 | 0 | 0 | IR |
| St Peters Court - Openreach Rewiring | 51 | 0 | 0 | 0 | 0 | IR |
| St Peters Court - Sprinkler system | 187 | 0 | 0 | 0 | 0 | IR |
| St Peters Court - Water Tank | 51 | 0 | 0 | 0 | 0 | IR |
| Windows | 15 | 15 | 15 | 15 | 15 | IR |
| Total Budgeted Expenditure | 2,736 | 2,865 | 2,415 | 2,535 | 2535 | |
| Financed By:- | | | | | | |
| Internal Funding: | | | | | | |
| Housing Revenue Account | 0 | 0 | 0 | 0 | 0 | IHRA |
| Housing Revenue Account Reserves | 2,736 | 2,865 | 2,415 | 2,535 | 2,535 | IR |
| Housing Capital Receipts | 0 | 0 | 0 | 0 | 0 | ICR |
| | 2,736 | 2,865 | 2,415 | 2,535 | 2,535 | |
| External Funding: | | | | | | |
| Grants | 0 | 0 | 0 | 0 | 0 | |
| Contributions | 0 | 0 | 0 | 0 | 0 | |
| | 0 | 0 | 0 | 0 | 0 | |
| | | | | | | |
| Total Budgeted Financing | 2,736 | 2,865 | 2,415 | 2,535 | 2535 | |
| Project | | | | | | |
| Bathrooms | Replacement and improvements to bathrooms and layouts to the housing stock. | | | | | |
| Central Heating/Boilers | A rolling programme has been established which provides replacement heating appliances, boilers and installation of full heating systems to the housing stock. | | | | | |
| Disabled Works | These works provide disabled adaptations to the Council's housing stock to improve the living conditions of | | | | | |
| Door Entry System - Park Road & The Hemplands | New door entry system | | | | | |
| Energy Efficiency Works | Energy improvement works to properties, examples could be electrical improvements to blocks of flats to | | | | | |
| Environmental Works | Works controlled by tenants for environmental improvements, examples could be additional estate parking, | | | | | |
| External Doors | A rolling programme provides replacement doors to the housing stock. | | | | | |
| Fascia's | A rolling programme provides replacement fascia's to the housing stock. | | | | | |
| Fire Door Replacement - All Schemes | Reolacement of Fire Doors | | | | | |
| Garage Demolition | Demoliton of garages and construction of parking area | | | | | |
| Heat Metering | Works to be compliant with the Heat metering network regulations. Every communal system should have | | | | | |
| Housing Repair Vans | Cyclical renewal of Housing vans | | | | | |
| Kitchens | Replacement and improvements to kitchens and layouts to the housing stock. | | | | | |
| Re-Roofing | A rolling programme provides replacement roofs to the housing stock. | | | | | |
| Re-Wiring | Rewiring to the housing stock. | | | | | |
| St Peters Court - Fire Assessment | Fire Assesment of the St Peters Court tower block | | | | | |
| St Peters Court - Lift | Replacement of St Peters Court Lift | | | | | |
| St Peters Court - Openreach | Removal of old telecommunications wiring (H&S) | | | | | |
| St Peters Court - Sprinkler System | Installation of sprinkler system | | | | | |
| St Peters Court - Water Tank | Water Tank installation | | | | | |
| Windows | A rolling programme provides replacement windows to the housing stock. | | | | | |

| HOUSING PROJECT DEVELOPMENT | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding Type |
|-----------------------------------|--|----------------|----------------|----------------|----------------|--------------|
| | £000 | £000 | £000 | £000 | £000 | |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | |
| Digital Transformation | 0 | 0 | 0 | 0 | 0 | IHRA/IR |
| Mobility Scooter Parking | 46 | 0 | 0 | 0 | 0 | IHRA/IR |
| Office Accommodation | 0 | 500 | 500 | 0 | 0 | IHRA/IR |
| Redevelopment Programme | 1,557 | 3,467 | 1,950 | 1,650 | 1,650 | IHRA/IR/EG |
| Total Budgeted Expenditure | 1,603 | 3,967 | 2,450 | 1,650 | 1,650 | |
| Financed By :- | | | | | | |
| Internal Funding: | | | | | | |
| Housing Revenue Account | 686 | 2,392 | 1,105 | 350 | 350 | IHRA |
| Housing Revenue Account Reserves | 917 | 1,575 | 1,285 | 1,300 | 1,300 | IR |
| Housing Capital Receipts | 0 | 0 | 0 | 0 | 0 | ICR |
| | 1,603 | 3,967 | 2,390 | 1,650 | 1,650 | |
| External Funding: | | | | | | |
| Grant | 0 | 0 | 60 | 0 | 0 | EG |
| Contributions | 0 | 0 | 0 | 0 | 0 | EC |
| | 0 | 0 | 60 | 0 | 0 | |
| Total Budgeted Financing | 1,603 | 3,967 | 2,450 | 1,650 | 1,650 | |
| Project | | | | | | |
| Digital Transformation | Smarter working practices being considered such as mobile working. | | | | | |
| Mobility Scooter Parking | Provision of Mobility Scooter Parking | | | | | |
| Office Accommodation | Provided for alternative depot office accommodation. | | | | | |
| Redevelopment Programme | Redevelopment programme for purchased accommodation | | | | | |

| NEW BUILD PROGRAMME | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Funding Type |
|-----------------------------------|--------------------------|----------------|----------------|----------------|----------------|--------------|
| | £000 | £000 | £000 | £000 | £000 | |
| | Revised Budget | Revised Budget | Revised Budget | Revised Budget | Revised Budget | |
| New builds | 2,252 | 8,593 | 7,826 | 8,000 | 8,000 | IHRA/IR/EG |
| Total Budgeted Expenditure | 2,252 | 8,593 | 7,826 | 8,000 | 8,000 | 0 |
| Financed By :- | | | | | | |
| Internal Funding: | | | | | | |
| Housing Revenue Account | 1,592 | 3,018 | 4,392 | 4,272 | 4,272 | IHRA |
| Housing Revenue Account Reserves | 442 | 3,832 | 2,534 | 700 | 700 | IR |
| Housing Capital Receipts | 0 | 0 | 0 | 0 | 0 | ICR |
| | 2,034 | 6,850 | 6,926 | 4,972 | 4,972 | |
| External Funding: | | | | | | |
| Grant | 218 | 1,743 | 900 | 3,028 | 3,028 | EG |
| Contributions | 0 | 0 | 0 | 0 | 0 | EC |
| | 218 | 1,743 | 900 | 3,028 | 3,028 | |
| Total Budgeted Financing | 2,252 | 8,593 | 7,826 | 8,000 | 8,000 | |
| Project | | | | | | |
| New Builds | Provision of new housing | | | | | |

| | | | | | |
|-----------------------------|--------------|---------------|---------------|---------------|---------------|
| Total Capital Budget | 6,591 | 15,425 | 12,691 | 12,185 | 12,185 |
|-----------------------------|--------------|---------------|---------------|---------------|---------------|

APPENDIX C

Capital Programme External Funding Summary

| Capital Projects 2019/20 to 2023/24 | Total Project Cost | External Grant/Contribution | Net cost to East Suffolk |
|--|--------------------|-----------------------------|--------------------------|
| | £000 | £000 | £000 |
| General Fund | | | |
| Bawdsey East Lane SMP Review | 35 | -35 | 0 |
| Corton & North Corton Hybrid Scheme | 24,400 | -24,400 | 0 |
| Felixstowe South - seafront work and Martello Cafe | 1,750 | -299 | 1,451 |
| Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial) | 18,747 | -18,747 | 0 |
| Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate) | 34,467 | -34,467 | 0 |
| Lowestoft Former Post Office redevelopment | 600 | -400 | 200 |
| Ness Point Regeneration Project | 830 | -830 | 0 |
| Orbit HIA Disabled Facilities Grant | 9,012 | -9,012 | 0 |
| S106 Play Equipment | 250 | -250 | 0 |
| Slaughden Coast/Estuary | 35 | -35 | 0 |
| Southwold Harbour & South Pier | 6,200 | -6,200 | 0 |
| Thorpeness (Externally Funded) | 570 | -570 | 0 |
| | 96,896 | -95,245 | 1,651 |
| | | | |
| Housing Revenue Account | | | |
| Housing Redevelopment Programme | 10,274 | -60 | 10,214 |
| New Build Programme | 34,671 | -8,917 | 25,754 |
| | 44,945 | -8,977 | 35,968 |
| | | | |