



CABINET

Tuesday, 04 January 2022

Subject	Capital Programme 2022/23 to 2025/26
Report by	Councillor Maurice Cook Cabinet Member with responsibility for Resources
Supporting Officer	Brian Mew Chief Finance Officer and Section 151 Officer Brian.mew@eastsoffolk.gov.uk 01394 444571

Is the report Open or Exempt?	OPEN
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Category of Exempt Information and reason why it is NOT in the public interest to disclose the exempt information.	Not applicable
Wards Affected:	All Wards

Purpose and high-level overview

Purpose of Report:

As part of the budget setting process, the Council is required to agree a programme of capital expenditure for the coming four years. The capital programme plays an important part in the delivery of the Council's Medium-Term Financial Strategy (MTFS), which in turn supports wider service delivery. The report sets out the Council's Capital Programme including revisions to the current programme for the financial years 2021/22 to 2025/26.

Options:

The Capital Programme forms part of the Council's Budget and Policy Framework. The Council is required to set an annual budget and therefore no other options have been considered.

Recommendation/s:

1. That the General Fund capital programme for 2021/22 to 2025/26 including revisions as shown in Appendix B be recommended for approval by Full Council.
2. That the Housing Revenue Account capital programme for 2021/22 to 2025/26 including revisions as shown in Appendix G be recommended for approval by Full Council.

Corporate Impact Assessment

Governance:

As set out in the Council's Financial Procedure Rules, the Chief Finance Officer is responsible for preparing and submitting capital budgets to Cabinet and Council

ESC policies and strategies that directly apply to the proposal:

- East Suffolk Council Strategic Plan
- East Suffolk Council Medium Term Financial Strategy
- East Suffolk Council Treasury Management Strategy and Treasury Management Policy
- East Suffolk Council Capital Strategy
- Annual Governance Statement
- Financial Procedure Rules

Environmental:

All projects in the Programme are intended to contribute to the Strategic Plan Priority of Caring for our environment.

Equalities and Diversity:

No direct impact from this report, where subsequent individual business cases are presented Equality Impact Assessments are prepared.

Financial:

All capital expenditure must be financed, either from external sources (Government grants and other contributions), the Council's own resources (revenue, reserves, and capital receipts) or debt (borrowing and leasing). Debt is only a temporary source of finance, since loans and leases must be repaid, and this is therefore replaced over time by other financing, usually from revenue which is known as "Minimum Revenue Provision" (MRP). Alternatively, proceeds from selling capital assets (known as capital receipts) may be used to replace debt finance.

The Council's cumulative outstanding amount of debt finance is measured by the Capital Financing Requirement (CFR). This increases with new debt-financed capital expenditure and reduces with MRP. The CFR is expected to increase by £71.53 million between 2021/22 and 2025/26 which is due to capital projects being financed through borrowing. Statutory guidance is that debt should remain below the CFR.

The Council expects to comply with this in the medium term, but the scale of the Capital Programme as currently drafted is such that the Council would begin to approach its borrowing limits over the life of the proposed programme if other sources of finance were not available. The programme as presented does not pre-empt the realisation of capital receipts, although, as referred to in the Capital Strategy, significant receipts are currently expected in respect of the former SCDC Melton Hill offices and Jubilee Beach Huts in Lowestoft. The financing of the programme will be revised when these are received.

In addition, external funding is expected to be secured in respect of other major projects in the Programme, assisting the overall position and the ability of the Council to deliver on its Strategic Plan.

Human Resources:

No impacts directly arising from this report.

ICT:

No impacts directly arising from this report.

Legal:

No impacts directly arising from this report.

Risk:

No impact directly arising from this report.

External Consultees:

External consultation has been carried out on a range of individual projects and programmes within the overall Capital Programme, and a number of programmes such as the Lowestoft Flood Risk Management Project and the Lowestoft Town Investment Plan feature programme boards which include key external stakeholders as part of their governance arrangements. Internally, the Scrutiny Committee will consider the Capital Programme at its meeting on 20 January 2022.

Strategic Plan Priorities

Select the priorities of the Strategic Plan which are supported by this proposal: <i>(Select only one primary and as many secondary as appropriate)</i>		Primary priority	Secondary priorities
T01	Growing our Economy		
P01	Build the right environment for East Suffolk	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P02	Attract and stimulate inward investment	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P03	Maximise and grow the unique selling points of East Suffolk	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P04	Business partnerships	<input type="checkbox"/>	<input type="checkbox"/>
P05	Support and deliver infrastructure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
T02	Enabling our Communities		
P06	Community Partnerships	<input type="checkbox"/>	<input type="checkbox"/>
P07	Taking positive action on what matters most	<input type="checkbox"/>	<input type="checkbox"/>
P08	Maximising health, well-being, and safety in our District	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P09	Community Pride	<input type="checkbox"/>	<input type="checkbox"/>
T03	Maintaining Financial Sustainability		
P10	Organisational design and streamlining services	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P11	Making best use of and investing in our assets	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P12	Being commercially astute	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P13	Optimising our financial investments and grant opportunities	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P14	Review service delivery with partners	<input type="checkbox"/>	<input checked="" type="checkbox"/>
T04	Delivering Digital Transformation		
P15	Digital by default	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P16	Lean and efficient streamlined services	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P17	Effective use of data	<input type="checkbox"/>	<input type="checkbox"/>
P18	Skills and training	<input type="checkbox"/>	<input type="checkbox"/>
P19	District-wide digital infrastructure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
T05	Caring for our Environment		
P20	Lead by example	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P21	Minimise waste, reuse materials, increase recycling	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P22	Renewable energy	<input type="checkbox"/>	<input checked="" type="checkbox"/>
P23	Protection, education, and influence	<input type="checkbox"/>	<input checked="" type="checkbox"/>
XXX	Governance		
XXX	How ESC governs itself as an authority	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<p>How does this proposal support the priorities selected?</p> <p>The Capital Programme forms part of the Council’s Budget and Policy Framework and outlines the Council’s capital investment in the assets, services, and infrastructure of the district in accordance with the key priorities and objectives of the Strategic Plan.</p>			

Background and Justification for Recommendation

1 Background facts	
1.1	<p>The Capital Programme feeds directly into the Council's MTFS which in turn is the mechanism by which the key Strategic Plan objective of Financial Sustainability will be delivered over the medium term. The Capital Programme contributes directly to the Council's specific actions within the Strategic Plan and identifies the financing for these projects.</p>
2 Current position	
2.1	<p>Capital expenditure within the Council is split into two main components, the General Fund Capital Programme, and the Housing Revenue Account (HRA) Capital Programme.</p> <p>The capital programme has been compiled taking account of the following main principles, to:</p> <ul style="list-style-type: none">• maintain an affordable four-year rolling capital programme.• ensure capital resources are aligned with the Council's Strategic Plan,• maximise available resources by actively seeking external funding and disposal of surplus assets; and• not to anticipate receipts from disposals until they are realised
2.2	<p>General Fund Capital Programme Summary</p> <p>Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset.</p> <p>Following the review and revisions to programme by project officers the revised capital programme has been reviewed by the Asset Management Group along with the Chief Finance Officer and is presented at:</p> <ul style="list-style-type: none">• Appendix A :- General Fund Capital Programme 2021/22 to 2025/26 Summary, shows a summary of the capital programme and planned financing.• Appendix B :- General Fund Capital Programme Revisions 2021/22 to 2025/26, shows budget revisions to previously approved projects• Appendix C:- General Fund Capital Programme 2021/22 to 2025/26 extract of budget increases greater than £1m and budget decreases greater than £0.10m.• Appendix D:- General Fund Capital Programme 2021/22 to 2025/26 New Projects, shows the new projects being recommended for approval and inclusion within the existing programme as shown in appendix B.• Appendix E:- General Fund Capital Programme 2021/22 to 2025/26 Extract of Externally Funded Projects, is an extract of the programme showing all projects which are subject to external grants/contributions.

	<p>The General Fund capital programme for 2021/22 through to 2025/26 has a total financing requirement of £258.50m which will be financed through both internal and external resources.</p> <p>The programme from 2021/22 to 2025/26 benefits from £161.11m (62%) of external grants and contributions, the use of £12.10m (5%) of reserves and internal/external borrowing of £85.29m (33%).</p> <p>Where projects have identified external funding, if this is not secured then those projects will look to secure other funding or will not be pursued. Similarly with projects funded by borrowing these will require robust business cases to underpin the investment. Where any project is identified as having a significant borrowing requirement (over £10 million) the project business case should be presented to Council for approval prior to the borrowing being secured.</p>
2.3	<p>Housing Revenue Account (HRA) Capital Programme Summary</p> <p>Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset.</p> <ul style="list-style-type: none"> • Appendix F:- HRA Capital Programme 2021/22 to 2025/26 Summary shows a summary of the capital programme and planned financing. • Appendix G:- HRA Capital Programme 2021/22 to 2025/26, shows an update to the HRA capital budgets. <p>The HRA capital programme for 2021/22 through to 2025/26 has a total budget requirement £77.79m which will be financed through both internal and external resources.</p> <p>The programme from 2021/22 to 2025/26 relies upon £3.53m (5%) of external grants and contributions, the use of £35.31m (45%) of capital reserves, direct revenue financing of £18.26m (23%) and £20.70m (27%) of capital receipt.</p>

3 How to address current situation

3.1	<p>The General Fund and Housing Revenue Account capital programmes which were previously been approved by Full Council on 27 January 2021 have been updated to reflect the most current required budget and are fully detailed in the appendices to this report.</p> <p>New General Fund capital projects have been identified as part of the budget setting process and the required new capital budget request process review has been undertaken. These projects are shown in Appendix C.</p>
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4 Reason/s for recommendation

4.1	<p>The Council's constitution requires the CFO to prepare and present to Cabinet and Full Council the Council's capital programme for approval.</p>
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Appendices

Appendices:	
Appendix A	General Fund Capital Programme 2021/22 to 2025/26 Summary
Appendix B	General Fund Capital Programme Revisions 2021/22 to 2025/26
Appendix C	General Fund Capital Programme 2021/22 to 2025/26 extract of budget increases greater than £1m and budget decreases greater than £0.10m.
Appendix D	General Fund Capital Programme 2021/22 to 2025/26 New Projects
Appendix E	General Fund Capital Programme 2021/22 to 2025/26 Extract of Externally Funded Projects
Appendix F	HRA Capital Programme 2021/22 to 2025/26 Summary
Appendix G	HRA Capital Programme 2021/22 to 2025/26

Background reference papers:	
None.	

Appendix A

General Fund Capital Programme 2021/22 to 2025/26 Summary

SUMMARY - GENERAL FUND PROGRAMME	2021/22	2021/22	2022/23	2023/24	2024/25	2025/26	£000 Total
	£000 Current Budget	£000 Revised Budget	£000 Revised Budget	£000 Revised Budget	£000 Revised Budget	£000 Revised Budget	
Capital Expenditure							
Economic Development & Regeneration	1,456	956	4,943	11,409	10,289	9,259	36,856
Environmental Services & Port Health	150	400	406	50	50	50	956
Financial Services	3,873	100	400	0	0	0	500
ICT Services	804	327	527	450	250	250	1,804
Operations	17,750	9,765	17,927	33,925	31,075	505	93,197
Planning & Coastal Management	19,344	4,169	19,432	22,009	36,774	36,200	118,584
Housing Improvement	1,399	1,100	1,000	1,000	1,000	1,500	5,600
Long Term Debtors	10,000	0	1,000	0	0	0	1,000
Total Capital Expenditure	54,776	16,817	45,635	68,843	79,438	47,764	258,497
Financed By:-							
Borrowing	25,470	5,435	17,905	30,050	29,200	2,700	85,290
Capital Receipt	0	0	0	0	0	0	0
Contributions	0	400	300	0	0	0	700
Grants	21,413	5,357	24,210	37,218	49,363	44,259	160,407
Reserves	7,893	5,625	3,220	1,575	875	805	12,100
Total Financing	54,776	16,817	45,635	68,843	79,438	47,764	258,497

Appendix B

General Fund Capital Programme Revisions 2021/22 to 2025/26

TYPE	Strategic Theme	ECONOMIC DEVELOPMENT & REGENERATION	2021/22	2021/22	2022/23	2022/23	2023/24	2023/24	2024/25	2024/25	2025/26	Funding Type
			£000	£000	£000	£000	£000	£000	£000	£000	£000	
			Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Revised Budget	
Grant Assisted	Enabling our Communities	Ness Point Regeneration Project	280	280	0	0	0	0	0	0	0	EG/ER
Grant Assisted	Growing our Economy	Towns Fund - Delivery	0	0	0	143	0	149	0	149	149	EG
Grant Assisted/Match Funding	Growing our Economy	Towns Fund - Cultural Quarter (Phase 1)	0	0	800	600	1,800	6,000	12,100	8,640	9,110	EG/IB
Grant Assisted	Growing our Economy	Towns Fund -Station Quarter (Main Railway Building)	0	0	150	0	750	0	0	0	0	EG
Grant Assisted	Growing our Economy	Towns Fund -Station Quarter (Former Post & Sorting Office)	500	0	3,330	3,000	0	0	0	0	0	EG/IB
Grant Assisted	Growing our Economy	Towns Fund -Station Quarter (Public Realm)	0	0	500	0	500	830	0	0	0	EG
Grant Assisted	Growing our Economy	Towns Fund - Historic Quarter	0	0	700	1,000	2,600	2,210	0	0	0	EG
Grant Assisted	Growing our Economy	Towns Fund - Port Gateway Improvement Project	0	0	300	100	2,400	1,050	0	1,500	0	EG
Grant Assisted/ ESC Funding	Growing our Economy	Towns Fund - Seafront Vision Delivery	0	0	200	100	1,100	1,170	0	0	0	EG
Grant Assisted	Growing our Economy	Lowestoft Former Post & Sorting Office - Façade refurbishment	676	676	0	0	0	0	0	0	0	EG/ER
Total Budgeted Expenditure			1,456	956	5,980	4,943	9,150	11,409	12,100	10,289	9,259	
Financed By:-												
Internal Funding:												
		Internal Borrowing	0	0	0	1,000	0	3,000	0	4,500	2,500	
		Capital Receipt	0	0	0	0	0	0	0	0	0	
		Reserve	453	453	0	0	0	0	0	0	0	
			453	453	0	1,000	0	3,000	0	4,500	2,500	
External Funding:												
		Grants	1,003	503	5,980	3,943	9,150	8,409	12,100	5,789	6,759	
		Contributions	0	0	0	0	0	0	0	0	0	
		Borrowing	0	0	0	0	0	0	0	0	0	
			1,003	503	5,980	3,943	9,150	8,409	12,100	5,789	6,759	
Total Budgeted Financing			1,456	956	5,980	4,943	9,150	11,409	12,100	10,289	9,259	

Project	Description
Ness Point Regeneration Project	The Lowestoft Ness Regeneration Scheme (East of England Park project) aims to create a visitor destination that celebrates the culture and heritage of its location.
Towns Fund	Towns Fund Grant investment of £24.9m in projects to regenerate the town, driving economic growth and acting as a catalyst for future investment, rising to £35.9m with the addition of matched funding (subject to ESC business case)
Lowestoft Former Post & Sorting Office - Façade refurbishment	Restoration of the façade of Lowestoft's former Post Office on London Road North.

Funding Type Key:

CR Capital Receipt	EG External Grant
EB External Borrowing	ER Earmarked Reserve
EC External Contribution	IB Internal Borrowing

TYPE	Strategic Theme	ENVIRONMENTAL SERVICES & PORT HEALTH	2021/22	2021/22	2022/23	2022/23	2023/24	2023/24	2024/25	2024/25	2025/26	Funding Type
			£000	£000	£000	£000	£000	£000	£000	£000	£000	
			Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	
cydical Replacement	Delivering Digital Transformation	Port Health IT System	150	400	150	406	50	50	50	50	50	ER
Total Budgeted Expenditure			150	400	150	406	50	50	50	50	50	
Financed By:-												
Internal Funding:												
Internal Borrowing			0	0	0	0	0	0	0	0	0	0
Capital Receipt			0	0	0	0	0	0	0	0	0	0
Reserve			150	400	150	406	50	50	50	50	50	50
Total Internal Funding			150	400	150	406	50	50	50	50	50	50
External Funding:												
Grants			0	0	0	0	0	0	0	0	0	0
Contributions			0	0	0	0	0	0	0	0	0	0
Borrowing			0	0	0	0	0	0	0	0	0	0
Total External Funding			0	0	0	0	0	0	0	0	0	0
Total Budgeted Financing			150	400	150	406	50	50	50	50	50	50

Project	Description
Port Health IT System	Replacement of Port Health System (PRS project)

TYPE	Strategic Theme	FINANCIAL SERVICES	2021/22	2021/22	2022/23	2022/23	2023/24	2023/24	2024/25	2024/25	2025/26	Funding Type
			£000	£000	£000	£000	£000	£000	£000	£000	£000	
			Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	
Health & Safety	Enabling our Communities	House Purchase - Blackstock	23	0	0	0	0	0	0	0	0	ER
Income Generation	Maintaining Financial Sustainability	Commercial Investment	150	0	0	0	0	0	0	0	0	IB
Income Generation	Maintaining Financial Sustainability	Commercial Investment - Building/Land Acquisition	3,500	0	0	0	0	0	0	0	0	IB
Statutory	Enabling our Communities	Short Term Transit Site	200	100	300	400	0	0	0	0	0	ER
Total Budgeted Expenditure			3,873	100	300	400	0	0	0	0	0	
Financed By:-												
Internal Funding:												
Internal Borrowing			3,650	0	0	0	0	0	0	0	0	0
Capital Receipt			0	0	0	0	0	0	0	0	0	0
Reserve			223	100	300	400	0	0	0	0	0	0
Total Internal Funding			3,873	100	300	400	0	0	0	0	0	0
External Funding:												
Grants			0	0	0	0	0	0	0	0	0	0
Contributions			0	0	0	0	0	0	0	0	0	0
Borrowing			0	0	0	0	0	0	0	0	0	0
Total External Funding			0	0	0	0	0	0	0	0	0	0
Total Budgeted Financing			3,873	100	300	400	0	0	0	0	0	0

Project	Description
House Purchase - Blackstock	Purchase of investment property
Commercial Investment	Commercial Investment budget to facilitate project for commercial investment, subject to a business case
Commercial Investment - Building/Land acquisition	Commercial Investment budget to be used for the purchase of properties/land subject to a business case
Short Term Transit Site	Evaluation of Short Term Transit Sites

TYPE	Strategic Theme	ICT SERVICES	2021/22	2021/22	2022/23	2022/23	2023/24	2023/24	2024/25	2024/25	2025/26	Funding Type
			£000	£000	£000	£000	£000	£000	£000	£000	£000	
			Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	
cyclical Replacement	Delivering Digital Transformation	Corporate IT Requirements	627	327	50	350	450	450	250	250	250	ER
cyclical Replacement	Delivering Digital Transformation	Members Webcasting	177	0	0	177	0	0	0	0	0	ER

Total Budgeted Expenditure	804	327	50	527	450	450	250	250	250	
Financed By:-										
Internal Funding:										
Internal Borrowing	0	0	0	0	0	0	0	0	0	0
Capital Receipt	0	0	0	0	0	0	0	0	0	0
Reserve	804	327	50	527	450	450	250	250	250	
	804	327	50	527	450	450	250	250	250	
External Funding:										
Grants	0	0	0	0	0	0	0	0	0	0
Contributions	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	
Total Budgeted Financing	804	327	50	527	450	450	250	250	250	

Project	Description
Corporate IT Requirements	Corporate refresh of hardware and updating of current systems
Members Webcasting	Installation of webcasting facility for Council meetings

TYPE	Strategic Theme	OPERATIONS	2021/22	2021/22	2022/23	2022/23	2023/24	2023/24	2024/25	2024/25	2025/26	Funding Type
			£000	£000	£000	£000	£000	£000	£000	£000	£000	
			Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	
Health & Safety	Maintaining Financial Sustainability	Aldeburgh Shelter	6	0	0	0	0	0	0	0	0	ER
cyclical Replacement	Maintaining Financial Sustainability	Bath Tap Chalets, Felixstowe	100	0	500	100	0	500	0	0	0	ER
cyclical Replacement	Caring for our Environment	Bawdsey Quay	57	0	0	0	0	0	0	0	0	ER
cyclical Replacement	Caring for our Environment	Brackenbury Beach Hut replacement Handrailing	88	88	0	0	0	0	0	0	0	ER
cyclical Replacement	Enabling our Communities	Bungay LC redevelopment	306	0	0	0	0	0	0	0	0	IB
cyclical Replacement	Caring for our Environment	Cemeteries	395	395	0	0	0	0	0	0	0	IB
Health & Safety	Caring for our Environment	Cliff House Chalets Felixstowe	10	10	0	0	0	0	0	0	0	ER
cyclical Replacement	Caring for our Environment	Cliff House, Felixstowe	250	0	750	250	0	750	0	0	0	IB/ER
cyclical Replacement	Maintaining Financial Sustainability	Clifflands car park, Felixstowe	100	100	0	0	0	0	0	0	0	ER
Income Generation	Enabling our Communities	Community Asset transfer fund	125	100	125	100	125	100	125	100	0	ER
Health & Safety	Enabling our Communities	Coronation Sports Ground	45	0	25	0	0	0	0	0	0	ER
cyclical Replacement	Enabling our Communities	East Point Pavilion	678	1,183	0	250	0	0	0	0	0	ER
cyclical Replacement	Maintaining Financial Sustainability	Estates Management	200	200	200	200	200	200	200	200	200	ER
cyclical Replacement	Caring for our Environment	Felixstowe Lighting	37	0	0	0	0	0	0	0	0	ER
Income Generation	Maintaining Financial Sustainability	Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre)	88	22	10,000	0	10,000	17,500	5,000	17,500	0	EB
Income Generation	Maintaining Financial Sustainability	Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre Land Purchase & Access Road)	0	0	0	1,500	0	4,500	0	3,000	0	EB
Income Generation	Maintaining Financial Sustainability	Felixstowe North - Garden Neighbourhood Regeneration Project (Infrastructure)	0	0	0	2,000	0	2,000	6,000	2,000	0	EB
Health & Safety	Maintaining Financial Sustainability	Felixstowe Seafront Gardens Handrailing	15	0	0	0	0	0	0	0	0	ER
cyclical Replacement	Maintaining Financial Sustainability	Felixstowe Sea Front Shelters	67	67	0	0	0	0	0	0	0	ER
cyclical Replacement	Growing our Economy	Felixstowe South - Public Realm and Martello Tower	583	250	0	1,500	0	2,000	0	2,000	0	IB
Health & Safety	Enabling our Communities	Felixstowe Sports Hub	197	197	0	0	0	0	0	0	0	ER
cyclical Replacement	Caring for our Environment	Fishing Hut Felixstowe	30	30	0	0	0	0	0	0	0	ER
Health & Safety	Caring for our Environment	Footway Lighting Works - Northern (cyclical replacement)	94	94	30	0	30	0	30	0	30	ER
Income Generation	Maintaining Financial Sustainability	Former Deben High School Felixstowe	3,200	850	2,350	0	0	0	0	0	0	IB
Health & Safety	Enabling our Communities	Leisure Centre Brackenbury	40	40	0	0	0	0	0	0	0	ER

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Health & Safety	Enabling our Communities	Leisure Centre Deben	36	36	0	0	0	0	0	0	0	0	ER
Health & Safety	Enabling our Communities	Leisure Centre Leiston	26	26	0	0	0	0	0	0	0	0	IB
Health & Safety	Enabling our Communities	Leisure Centre Lowestoft	0	30	0	0	0	0	0	0	0	0	IB
Health & Safety	Enabling our Communities	Leisure Centre Lowestoft (Roof)	770	770	0	0	0	0	0	0	0	0	IB
Health & Safety	Growing our Economy	Lowestoft Beach Hut - demolition/wall stabilisation	260	155	0	0	0	0	0	0	0	0	ER
Health & Safety	Growing our Economy	Lowestoft Beach Hut -replacement Beach Huts phase 2	1,000	1,000	0	0	0	0	0	0	0	0	IB
Health & Safety	Growing our Economy	Lowestoft Beach Hut -replacement Beach Huts phase 3	500	0	100	500	0	100	0	0	0	0	IB
Health & Safety	Enabling our Communities	Lowestoft Boardwalk	48	48	0	0	0	0	0	0	0	0	ER
Income Generation	Maintaining Financial Sustainability	New Beach Hut Sites - Felixstowe (BV&AP)	939	6	750	0	250	0	0	0	0	0	IB
Income Generation	Maintaining Financial Sustainability	Newcombe Road Lowestoft	150	150	2,800	2,800	0	0	0	0	0	0	EB
Income Generation	Caring for our Environment	Northern Car Park Works	220	0	0	220	0	0	0	0	0	0	IB
Health & Safety	Maintaining Financial Sustainability	Orford Road Felixstowe Access Ramp	95	95	0	0	0	0	0	0	0	0	ER
Health & Safety	Enabling our Communities	Play Areas (District wide)	200	200	200	0	200	0	0	0	0	0	IB
Health & Safety	Caring for our Environment	Public Conveniences Programme	1,115	730	0	345	0	0	0	0	0	0	IB
Income Generation	Enabling our Communities	Railway Building - Lowestoft	1,500	0	0	1,500	0	0	0	0	0	0	EB
Health & Safety	Caring for our Environment	Ravine (Jubilee) Bridge	320	0	0	1,000	0	0	0	0	0	0	EC/IB
Income Generation	Growing our Economy	Royal Plain - Crazy Golf enhancement	200	200	0	0	0	0	0	0	0	0	IB
cydical Replacement	Enabling our Communities	Royal Plain - Fountain enhancement	200	0	200	0	0	0	0	0	0	0	ER
Health & Safety	Maintaining Financial Sustainability	Rushmere St Andrew Church Wall	35	35	0	0	0	0	0	0	0	0	ER
Income Generation	Maintaining Financial Sustainability	Seafront Gardens Beach Hut Sites & Relocations	495	495	0	0	0	0	0	0	0	0	IB
Health & Safety	Maintaining Financial Sustainability	Southwold Caravan Site redevelopment	1,050	0	0	1,640	0	0	0	0	0	0	EB
cydical Replacement	Caring for our Environment	Southwold Harbour - Pump out station	80	80	0	0	0	0	0	0	0	0	ER
Income Generation	Maintaining Financial Sustainability	Southwold Harbour - Visitor Moorings	200	0	250	450	0	0	0	0	0	0	ER
Health & Safety	Caring for our Environment	Southwold Harbour South Pier	50	50	150	150	6,000	6,000	6,000	6,000	6,000	0	ER
Income Generation	Maintaining Financial Sustainability	Southwold Landing Stage	0	60	0	0	0	0	0	0	0	0	ER
Health & Safety	Caring for our Environment	St Marys Church Woodbridge - Wall	150	150	0	0	0	0	0	0	0	0	ER
cydical Replacement	Caring for our Environment	Various pumping stations	300	300	0	0	0	0	0	0	0	0	ER

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cyclical Replacement	Governance	Operational Grounds Equipment	75	187	25	25	25	25	25	25	25	ER
cyclical Replacement	Governance	Operational Vehicles/Equipment	1,025	700	500	250	500	250	500	250	250	ER
Total Budgeted Expenditure			17,750	9,265	18,955	14,780	17,330	33,925	17,880	31,075	505	
Financed By:-												
Internal Funding:												
Internal Borrowing			8,596	4,788	3,400	3,265	450	2,850	0	2,000	0	
Capital Receipt			0	0	0	0	0	0	0	0	0	
Reserve			5,813	3,535	2,605	1,625	880	1,075	880	575	505	
			14,409	8,323	6,005	4,890	1,330	3,925	880	2,575	505	
External Funding:												
Grants			728	770	150	150	6,000	6,000	6,000	6,000	0	
Contributions			0	0	0	300	0	0	0	0	0	
Borrowing			2,613	172	12,800	9,440	10,000	24,000	11,000	22,500	0	
			3,341	942	12,950	9,890	16,000	30,000	17,000	28,500	0	
Total Budgeted Financing			17,750	9,265	18,955	14,780	17,330	33,925	17,880	31,075	505	

Project	Description
Aldeburgh Shelter	Refurbishment of shelter. New roof required - end of life. Redecoration and replacement benches.
Bath Tap Chalets,	Structural works and refurbishment
Bawdsey Quay	Sewage system, clearance of car park and signage works
Brackenbury Beach Hut replacement Handrailing	Replacement safety railing along concrete terrace for beach huts.
Bungay LC redevelopment	Redevelopment of Leisure Centre
Cemeteries	£395k for purchase of land to extend cemetery at Leiston. Burial capacity calculated for further 16 years
Cliff House Chalets	Upgrade of internal and external staircases
Cliff House, Felixstowe	Development of site
Clifflands car park,	Car Park surface replacement
Community Asset transfer	Site investment to enable transfer of assets
Coronation Sports Ground	Demolition of small toilet block and upgrade of electric supply
East Point Pavilion	Redevelopment of the East Point Pavilion complex
Estates Management	A planned preventative maintenance list of works required on Council owned properties throughout the district
Felixstowe Lighting	Cyclical replacement of footway lighting
Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre)	Provision of new leisure centre site including purchase of site and access road
Felixstowe North - Garden Neighbourhood Regeneration Project (Infrastructure)	Infrastructure development to enable housing development
Felixstowe Seafront Gardens Handrailing	Installation of handrailing
Felixstowe Sea Front	Refurbishment of 6 sea front shelters in Felixstowe
Felixstowe South - Public Realm and Martello Tower	Development of South Seafront area and Martello Café Felixstowe
Felixstowe Sports Hub	ESC is working with key sports clubs in Felixstowe including, football, cricket, rugby and hockey in order to provide separate hubs in Felixstowe that each sport can develop and grow.
Fishing Hut Felixstowe	Rebuilding of fishing hut next to Felixstowe Pier that burnt down in 2019
Footway Lighting Works - Northern (cyclical)	Cyclical replacement of footway lighting
Former Deben High School Felixstowe	Purchase and development of former school site
Leisure Centre Brackenbury	Planned preventative maintenance works required to ensure the immediate running of the facility.
Leisure Centre Deben	Planned preventative maintenance works required to ensure the immediate running of the facility.
Leisure Centre Leiston	Leiston is the second of the leisure redevelopment programme. The Leiston redevelopment will bring the 1970's sports centre and the 1980's swimming pool up to date providing a quality leisure provision that includes a 60 plus station gym, new changing rooms for both the swimming pool and separate for the sports centre and dance studios.
Leisure Centre Lowestoft	Refurbishment of Leisure Centre
Leisure Centre Lowestoft (Roof)	Refurbishment of Leisure Centre roof to enhance the life of the asset and to protect against water ingress
Lowestoft Beach Hut - demolition/wall stabilisation	Demolition of existing structures and stabilisation of the cliff wall

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Lowestoft Beach Hut - replacement Beach Huts phase 2	Installation of beach hut shelf and beach huts
Lowestoft Beach Hut - replacement Beach Huts phase 3	Extension of replacement of existing beach huts
Lowestoft Boardwalk	Seafront boardwalk to enable pedestrian wheeled access to the beach
Felixstowe (BV&AP)	Proposed investment in additional Beach Hut sites
Newcombe Road Lowestoft	Redevelopment of site to provide start up units
Northern Car Park Works	Planned preventative maintenance works
Orford Road Felixstowe Access Ramp	Replacement of disabled access ramp near new café site
Play Areas (District wide)	Upgrade and refurbishment of district wide play areas
Public Conveniences	Upgrade and refurbishment of district wide public conveniences
Railway Building - Lowestoft	Purchase and development of building contained within the Railway site
Ravine Bridge	Structural works and refurbishment works to part owned bridge
Royal Plain - Crazy Golf enhancement	Crazy Golf redevelopment to coincide with East Point Pavilion refurbishment
Royal Plain - Fountain enhancement	Fountain enhancement to coincide with East Point Pavilion refurbishment
Rushmere St Andrew Church	Refurbishment of closed church yard wall
Seafront Gardens Beach Hut Development	Development of Seafront Gardens site for new beach huts
Southwold Caravan Site redevelopment	Refurbishment of existing caravan site
Southwold Harbour - Pump out station	Enhancement of pump out station
Southwold Harbour - Visitor Moorings	Visitor moorings enhancement
Southwold Harbour South Pier	Enhancement of pier
Southwold Landing Stage	Purchase of landing stage
St Marys Church Woodbridge - Wall	Refurbishment of closed church yard wall
Various pumping stations	Replacement and enhancement of pumping stations
Operational Grounds Equipment	Replacement lawn tractors/mowers
Operational	Purchase of Vehicles for operational use
Wickham Market Churchyard Boundary Wall	Replacement of closed churchyard wall

TYPE	Strategic Theme	PLANNING & COASTAL MANAGEMENT	2021/22	2021/22	2022/23	2022/23	2023/24	2023/24	2024/25	2024/25	2025/26	Funding Type
			£000	£000	£000	£000	£000	£000	£000	£000	£000	
			Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	
Grant Assisted	Caring for our Environment	Bawdsey East Lane	35	0	0	35	0	0	0	0	0	EG
Health & Safety	Caring for our Environment	Coast Protection - Minor Capital Works	611	75	200	200	200	200	200	200	200	IB
Health & Safety	Caring for our Environment	Corton & North Corton Hybrid Scheme	200	50	200	200	7,000	7,000	7,000	7,000	0	EG
Statutory	Caring for our Environment	Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial)	4,977	1,800	0	6,000	0	4,000	0	0	0	EG
Statutory	Caring for our Environment	Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate)	12,029	384	7,907	7,907	10,809	10,809	19,574	29,574	36,000	EG
Statutory	Caring for our Environment	Slaughden Coast/Estuary	35	0	0	0	0	0	35	0	0	EG
Statutory	Caring for our Environment	Southwold Harbour Fender	1,100	1,100	0	0	0	0	0	0	0	IB/EG
Statutory	Caring for our Environment	Thorpeness (Externally Funded)	200	50	3,300	3,300	0	0	0	0	0	EG
Health & Safety	Caring for our Environment	Thorpeness Emergency Works	0	690	0	0	0	0	0	0	0	EC/EG
Statutory	Caring for our Environment	Pakefield Coastal Resilience project	157	20	1,790	1,790	0	0	0	0	0	ER/EG
Total Budgeted Expenditure			19,344	4,169	13,397	19,432	18,009	22,009	26,809	36,774	36,200	
Financed By:-												
Internal Funding:												
		Internal Borrowing	611	475	200	200	200	200	200	200	200	
		Capital Receipt	0	0	0	0	0	0	0	0	0	
		Reserve	450	310	115	115	0	0	0	0	0	
			1,061	785	315	315	200	200	200	200	200	
External Funding:												
		Grants	18,283	2,984	13,082	19,117	17,809	21,809	26,609	36,574	36,000	
		Contributions	0	400	0	0	0	0	0	0	0	
		Borrowing	0	0	0	0	0	0	0	0	0	
			18,283	3,384	13,082	19,117	17,809	21,809	26,609	36,574	36,000	
Total Budgeted Financing			19,344	4,169	13,397	19,432	18,009	22,009	26,809	36,774	36,200	

Project	Description
Bawdsey East Lane SMP Review	Review of Coastal processes around East Lane and works required for retaining shingle around Holesley bay
Coast Protection - Minor Capital Works	The Coastal Management Team carries out a comprehensive programme of inspections which highlight when repair and maintenance works need to be carried out. This ensures that the defences are
Corton & North Corton Hybrid Scheme	This item is for ESC contribution to privately funded works to part remove and part rebuild in rock, defences to the north of Corton Village that were abandoned after failure in line with 2010 Shoreline
Lowestoft Flood Risk Management Project Phase 1 & 2	A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing. Including the interim measure of temporary flood barriers
Slaughden Coast/Estuary SMP Policy review	Innovative scheme South of Aldeburgh likely to be delivered by a consortium of public and private partners to provide 20 years of resilience to the town and the Alde & Ore Estuary, offering scope for
Southwold Harbour Fender	Southwold Harbour fender remedial works following damage to the fender which was originally
Thorpeness (Externally Funded)	Strengthen the soft bag defences installed here in 2010/12 that were damaged by unusually high erosion pressure in 2013.
Thorpeness Emergency Works	Installation of a 35-metre rock revetment to protect
Pakefield Coastal Resilience project	New accelerated project due to rapid increase of coastal erosion.

Project	Description
Barnards Way, Lowestoft	Development of site for small industrial units for service delivery
Council Offices Leiston	Replacement/enhancement to the external fabric of the building to meet Health & Safety requirements and to ensure the building remains watertight
Felixstowe Beach Shower	Installation of outside beach shower to facilitate beach swimming
Memorial Wall Felixstowe	Development of a memorial wall site to enable the purchasing and display of memorial plaques by the public
Woodbridge Model Boat Pond	Refurbishment of model boat pond boundary posts and water treatment system

2021/22 £000	2021/22 £000	2022/23 £000	2022/23 £000	2023/24 £000	2023/24 £000	2024/25 £000	2024/25 £000	2025/26 £000
Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Revised Budget

Capital Programme total	54,776	16,817	40,332	45,635	46,489	68,843	58,589	79,438	47,764
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Appendix C

2021/22 to 2025/26 - BUDGET INCREASES ABOVE £1M	Current Budget £000	Revised Budget £000	Variance £000	Funding Type
Towns Fund - Cultural Quarter (Phase 1)	14,700	24,350	9,650	EG/IB
Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre, Land Purchase & Access Road)	31,088	50,022	18,934	EB
Felixstowe South - Public Realm and Martello Tower	583	5,750	5,167	ER
Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial)	4,977	11,800	6,823	EG
Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate)	50,319	84,674	34,355	EG
Totals	101,667	176,596	74,929	

Notes:

Towns Fund - Cultural Quarter (Phase 1) - Allocation of £10m of unsecured matched funding to facilitate further project and funding opportunities (subject to further ESC business case)

Felixstowe North - Garden Neighbourhood Regeneration Project - increase in budget due to land purchase, access road requirements and estimated design build costs for an environmentally friendly Leisure Centre

Felixstowe South - Public Realm and Martello Tower

Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial) - increase in budget due to tidal gate requirements with anticipated external funding to cover the increase

Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate) increase in budget due to tidal gate requirements with anticipated external funding to cover the increase

2021/22 to 2025/26 - BUDGET DECREASES ABOVE £100k	Current Budget £000	Revised Budget 2021-22 to 2025-26 £000	Variance £000	Funding Type
LATCO - Loan funding (<i>revised as part of budget revision</i>)	10,000	1,000	-9,000	EB
Former Deben High School Felixstowe (<i>revised as part of budget revision</i>)	5,550	850	-4,700	IB
Commercial Investment - Building/Land Acquisition (<i>removed as part of CIPFA review</i>)	3,500	0	-3,500	IB
Operational Vehicles/Equipment (<i>transfer from purchasing to leasing</i>)	2,775	1,700	-1,075	ER
New Beach Hut Sites - Felixstowe (BV&AP) (<i>revised as part of budget revision</i>)	1,939	6	-1,933	IB
Play Areas (District wide) (<i>revised as part of budget revision</i>)	600	200	-400	IB
Bungay LC redevelopment (<i>revised as part of budget revision</i>)	306	0	-306	IB
Commercial Investment (<i>removed as part of CIPFA review</i>)	150	0	-150	EG
Totals	24,820	3,756	- 21,064	

Appendix D

General Fund Capital Programme 2021/22 to 2025/26 New Projects

Strategic Theme	OPERATIONS	2021/22	2021/22	2022/23	2022/23	2023/24	2023/24	2024/25	2024/25	2025/26	Funding Type
		£000	£000	£000	£000	£000	£000	£000	£000	£000	
		Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	Revised Budget	Current Budget	
Maintaining Financial Sustainability	Barnards Way, Lowestoft	0	500	0	3,000	0	0	0	0	0	ER/IB
Maintaining Financial Sustainability	Council Offices Leiston	0	0	0	67	0	0	0	0	0	ER
Enabling our Communities	Felixstowe Beach Shower	0	0	0	10	0	0	0	0	0	ER
Enabling our Communities	Memorial Wall Felixstowe	0	0	0	45	0	0	0	0	0	ER
Enabling our Communities	Woodbridge Model Boat Pond	0	0	0	25	0	0	0	0	0	ER
Total Budgeted Expenditure		0	500	0	3,147	0	0	0	0	0	
Financed By:-											
Internal Funding:											
	Internal Borrowing	0	0	0	3,000	0	0	0	0	0	0
	Capital Receipt Reserve	0	0	0	0	0	0	0	0	0	0
		0	500	0	147	0	0	0	0	0	0
		0	500	0	3,147	0	0	0	0	0	0
External Funding:											
	Grants	0	0	0	0	0	0	0	0	0	0
	Contributions	0	0	0	0	0	0	0	0	0	0
	Borrowing	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0
Total Budgeted Financing		0	500	0	3,147	0	0	0	0	0	0

Project	Description
Barnards Way, Lowestoft	Development of site for small industrial units for service delivery
Council Offices Leiston	Replacement/enhancement to the external fabric of the building to meet Health & Safety requirements and to ensure the building remains watertight
Felixstowe Beach Shower	Installation of outside beach shower to facilitate beach swimming
Memorial Wall Felixstowe	Development of a memorial wall site to enable the purchasing and display of memorial plaques by the public
Woodbridge Model Boat Pond	Refurbishment of model boat pond boundary posts and water treatment system

Appendix E

General Fund Capital Programme 2021/22 to 2025/26 Extract of Externally Funded Projects

2021/22 to 2025/26 EXTERNALLY FUNDED PROJECTS	Total Budget £000	External Funding £000	ESC Funding £000
Ness Point Regeneration Project	280	49	231
Towns Fund - Delivery	590	590	0
Towns Fund - Cultural Quarter (Phase 1)	24,350	14,350	10,000
Towns Fund -Station Quarter (Former Post & Sorting Office)	3,000	2,000	1,000
Towns Fund -Station Quarter (Public Realm)	830	830	0
Towns Fund - Historic Quarter	3,210	3,210	0
Towns Fund - Port Gateway Improvement Project	2,650	2,650	0
Towns Fund - Seafront Vision Delivery	1,270	1,270	0
Former Post & Sorting Office - Façade refurbishment	676	454	222
East Point Pavilion	1,433	720	713
Ravine Bridge	700	300	400
Southwold Harbour South Pier	12,200	12,200	0
Bawdsey East Lane	35	35	0
Corton & North Corton Hybrid Scheme	14,250	14,250	0
Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial)	11,800	11,800	0
Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate)	84,674	84,674	0
Southwold Harbour Fender	1,100	700	400
Thorpeness Flood Defence	3,350	3,350	0
Thorpeness Emergency Works	690	400	290
Pakefield Coastal Resilience project	1,810	1,675	135
Disabled Facilities Grant	5,600	5,600	0
Totals	174,498	161,107	13,391

Appendix F

HRA Capital Programme 2021/22 to 2025/26 Summary

SUMMARY -HRA CAPITAL PROGRAMME	2021/22 £000 Current Budget	2021/22 £000 Revised Budget	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	Total
Capital Expenditure							
Housing Repairs	5,781	2,007	6,640	2,890	2,890	2,890	17,317
Housing Project Development	1,915	1,787	3,875	2,650	2,650	2,650	13,612
New Build Programme	15,016	3,042	14,128	13,693	8,000	8,000	46,863
Total Capital Expenditure	22,712	6,836	24,643	19,233	13,540	13,540	77,792
Financed By:-							
HRA DRF	5,369	2,237	5,923	3,748	3,175	3,175	18,258
Capital Receipt	5,329	1,438	6,292	8,065	2,450	2,450	20,695
Contributions	205	205	458	0	0	0	663
Grants	848	4	730	380	875	875	2,864
Reserves	10,961	2,952	11,240	7,040	7,040	7,040	35,312
Total Financing	22,712	6,836	24,643	19,233	13,540	13,540	77,792

Appendix G

HRA Capital Programme 2021/22 to 2025/26

HOUSING REPAIRS	2021/22 £000 Original	2021/22 £000 Revised	2022/23 £000 Revised	2023/24 £000 Revised	2024/25 £000 Revised	2025/26 £000 Revised
Bathrooms	60	150	100	100	100	100
Central Heating/Boilers	440	580	500	500	500	500
Demolition - Garages	0	40	0	0	0	0
Disabled Works	180	200	180	180	180	180
Door entry system & doors - Park Rd & The Hemplands	70	100	0	0	0	0
Energy Efficiencies Work	200	60	200	500	500	500
Environmental Works	5	5	10	10	10	10
External Doors	20	10	20	20	20	20
Heat Metering	100	0	100	0	0	0
Housing Repair Vans	330	0	550	210	210	210
Kitchens - Programmed & Responsive	500	300	650	650	650	650
Re-Roofing	450	250	450	450	450	450
Rewiring	230	250	250	250	250	250
St Peters Court - Fire Risk Assessment	0	40	50	0	0	0
St Peters Court - Internal Dec's	0	0	200	0	0	0
St Peters Court - Lift	125	0	300	0	0	0
St Peters Court - Open Reach	51	0	60	0	0	0
St Peters Court - Remove Cladding & Change windows	3,000	20	3,000	0	0	0
Windows	20	2	20	20	20	20
Total Budgeted Expenditure	5,781	2,007	6,640	2,890	2,890	2,890
Financed By :-						
Housing Revenue Account	0	0	0	0	0	0
Housing Revenue Account Reserves	5,781	2,007	6,640	2,890	2,890	2,890
	5,781	2,007	6,640	2,890	2,890	2,890

Project	Description
Bathrooms	Replacement and improvements to bathrooms and layouts to the housing stock.
Central Heating/Boilers	A rolling programme has been established which provides replacement heating appliances, boilers
Demolition - Garage	Demolition of garages and construction of parking area
Disabled Works	These works provide disabled adaptations to the Council's housing stock to improve the living
Door Entry System - Park Road & The Hemplands	New door entry system
Energy Efficiency Works	Energy improvement works to properties, examples could be electrical improvements to blocks of
Environmental Works	Works controlled by tenants for environmental improvements, examples could be additional
External Doors	A rolling programme provides replacement doors to the housing stock.
Heat Metering	Works to be compliant with the Heat metering network regulations. Every communal system
Housing Repair Vans	Cyclical renewal of Housing vans
Kitchens - Programmed & Responsive	Replacement and improvements to kitchens and layouts to the housing stock.
Re-Roofing	A rolling programme provides replacement roofs to the housing stock.
Rewiring	Rewiring to the housing stock.
St Peters Court - Fire Assessment	Fire Assessment of the St Peters Court tower block
St Peters Court - Internal Dec's	Repair and renew internal services including redcoration
St Peters Court - Lift	Replacement of St Peters Court Lift
St Peters Court - Openreach	Removal of old telecommunications wiring (H&S)
St Peters Court - Remove Cladding & Change	Removal of cladding and replacement of windows
St Peters Court - Sprinkler System	Installation of sprinkler system
Windows	A rolling programme provides replacement windows to the housing stock.

HOUSING PROJECT DEVELOPMENT	2021/22 £000 Original	2021/22 £000 Revised	2022/23 £000 Revised	2023/24 £000 Revised	2024/25 £000 Revised	2025/26 £000 Revised
Projects						
New accommodation Project	0	0	0	0	0	0
Consultancy Compliance requirements	0	100	400	0	0	0
Redevelopment Programme						
Reconversions	185	150	260	150	150	150
Retrofitting	0	0	1,800	1,000	1,000	1,000
Expenditure on Housing Acquisitions	1,080	1,227	500	500	500	500
Expenditure on Housing Redevelopment	650	310	915	1,000	1,000	1,000
Total Budgeted Expenditure	1,915	1,787	3,875	2,650	2,650	2,650
Financed By :-						
Housing Revenue Account	1,421	1,117	1,049	300	300	300
Housing Revenue Account Reserves	434	666	2,766	2,350	2,350	2,350
External Funding	60	4	60	0	0	0
	1,915	1,787	3,875	2,650	2,650	2,650

Project	Description
New Office Accommodation	Provision for alternative depot office accommodation.
Consultancy Compliance requirements	Repairs & Maintenance Projects to be identified

NEW BUILD PROGRAMME	2021/22 £000 Original	2021/22 £000 Revised	2022/23 £000 Revised	2023/24 £000 Revised	2024/25 £000 Revised	2025/26 £000 Revised
New Builds	15,016	3,042	14,128	13,693	8,000	8,000
Total Budgeted Expenditure	15,016	3,042	14,128	13,693	8,000	8,000
Financed By :-						
Housing Revenue Account	3,947	1,120	4,814	3,448	2,875	2,875
Housing Revenue Account Reserves	7,891	1,717	8,126	9,865	4,250	4,250
External Funding	3,178	205	1,188	380	875	875
	15,016	3,042	14,128	13,693	8,000	8,000

Project	Description
New Builds	Provision of new housing

Programme Total	22,712	6,836	24,643	19,233	13,540	13,540
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