



## SCRUTINY COMMITTEE

Thursday 17 December 2020

### CAPITAL PROGRAMME FOR 2021/22 TO 2024/25 INCLUDING REVISIONS TO 2020/21

#### EXECUTIVE SUMMARY

1. This report sets out the Council's Capital Programme for the financial years 2021/22 to 2024/25 including revisions to 2020/21.
2. The report includes the main principles applied to set the programme and provides details of the expenditure and financing for 2020/21 and 2021/22 to 2024/25.
3. Total General Fund Capital investment for the period is anticipated to be £189.44m. In addition to the use of its internal resources and both internal and external borrowing, the Council will be benefiting from receiving £103.65m of external grants and contributions.
4. Total Housing Revenue Account capital investment for the period is anticipated to be £64.95m and benefiting from receiving £13.31m of external grants and contributions.
5. The Scrutiny Committee is asked to review the Capital Programme for 2021/22 to 2024/25 including revisions to 2020/21 and recommend its approval.

Is the report Open or Exempt?	Open
<b>Wards Affected:</b>	All Wards across East Suffolk
<b>Cabinet Member:</b>	Councillor Maurice Cook Cabinet Member with responsibility for Resources
<b>Supporting Officer:</b>	Brian Mew Interim Chief Finance Officer 01394 444571 <a href="mailto:brian.mew@eastsoffolk.gov.uk">brian.mew@eastsoffolk.gov.uk</a>

## 1. INTRODUCTION

- 1.1 As part of the budget setting process, the Council is required to agree a programme of capital expenditure for the coming four years. The capital programme plays an important part in the delivery of the Council's Medium-Term Financial Strategy (MTFS), which in turn supports wider service delivery.
- 1.2 Capital expenditure within the Council is split into two main components, the General Fund Capital Programme, and the Housing Revenue Account (HRA) Capital Programme.
- 1.3 The capital programme recognises the spending pressures within the Finance Settlement for 2021/22 on the resources available. Therefore, the programme continues to only incorporate those projects that are either a statutory requirement or are essential to the Council's service delivery. The programme includes schemes where the Council has been successful in securing funding from external grants and contributions, and schemes where the Council is pro-actively working with external bodies to secure funding. For these schemes to go ahead it is important that the funding is secured.
- 1.4 The capital programme has been compiled taking account of the following main principles, to:
- maintain an **affordable** four-year rolling capital programme.
  - ensure capital resources are aligned with the Council's **Business Plan**,
  - maximise available resources by actively seeking **external funding** and **disposal of surplus assets**; and
  - not to anticipate **receipts** from disposals **until they are realised**.
- 1.5 The current economic climate also places further emphasis on ensuring that the levels of capital receipts are maximised through improved asset management and through the sale of surplus and underused assets. The Council has previously disposed of land and buildings surplus to its requirements, which have supported the overall financing of capital investment and at the same time reduced the demand on the revenue budget.
- 1.6 Capital Funding Sources - The capital investment proposals contained within this MTFS rely upon an overall funding envelope made up of several sources, including internal borrowing, capital receipts, and capital grant and revenue contributions.
- 1.7 Borrowing - The local Government Act 2003 gave local authorities the ability to borrow for capital expenditure provided that such borrowing was affordable, prudent, and sustainable over the medium term. The Council must complete a range of calculations (Prudential Indicators) as part of its annual budget setting process to evidence this. These make sure that the cost of paying for interest charges and repayment of principal by a minimum revenue payment (MRP) each year is considered when drafting the Budget and Medium-Term Financial Strategy. Over the course of this MTFS, prudential borrowing of £70.25m has been assumed for the General Fund Capital Programme, being £32.03m (internal borrowing) and £38.22m (external borrowing).
- 1.8 Following the change in borrowing rules from the PWLB where Councils can not borrow if their capital programmes contain projects for income generation. The Council will consider long-term loans from other sources including banks, pensions and local authorities, and will investigate the possibility of issuing bonds and similar instruments.
- 1.9 The Council's external borrowing limit is set at £155m with a General Fund limit of £67.74m and actual borrowing of £6.08m. The HRA borrowing limit is set at £87.26m with actual borrowing of £71.17m.

- 1.10 Capital Receipts - These are generated when a non-current asset is sold, and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure or repay borrowing. In determining the overall affordability of its capital programme, the Council has taken a prudent approach of not including anticipated capital receipts as a source of funding in the programme until such a time when the income is received and realised.
- 1.11 The programme set out in the report is affordable without the need to rely on future capital receipts, the extent and timing of which are unknown. Any receipts not used within the year are transferred into the Capital Receipts Reserve to be used for future capital investment financing.
- 1.12 Capital Grant - The Council receives additional grant funding for a variety of purposes and from a range of sources. These include the Ministry of Housing, Communities and Local Government (MHCLG) funding for Disabled Facility Grants and Environment Agency funding for Coastal Management projects.
- 1.13 Revenue Contributions - Although the Council can use its General Fund to pay for capital expenditure, as it has done in the past (formerly Suffolk Coastal DC and Waveney DC), the current financial constraints that are on the Revenue Budget means that this option is limited in the medium term.
- 1.14 General Fund Capital Reserves - Capital Short Life Asset Reserve – It is anticipated that this reserve will continue to fund assets with a life of less than 10 years, primarily being IT equipment and vehicles purchases.
- 1.15 HRA Right to Buy (RTB) Capital Receipts – The Right to Buy scheme helps eligible council tenants to buy their home with a discount of up to £84,200 (2020/21). The Council receives the sale proceeds of the Council House.
- 1.16 HRA Other Capital Receipts - These are generated when a fixed asset is sold, and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure.
- 1.17 HRA Contributions – Funding for capital expenditure on housing can be met from within the HRA. The future funding requirements will be informed by the revised 30-year HRA business plan.
- 1.18 HRA Capital Reserves – Although the HRA subsidy system has ceased to exist, transitional arrangements allow the Council to continue to place the Major Repairs Allowance, as detailed in the settlement determination, in the Major Repairs Reserve. This is exclusively available for use on HRA capital expenditure.

## **2 SUMMARY GENERAL FUND CAPITAL PROGRAMME**

- 2.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The tables in Appendix A show the General Fund budgets for 2020/21 to 2024/25.
- 2.2 The capital programme for 2020/21 through to 2024/25 has a total budget requirement of £189.44m which will be financed through both internal and external resources.
- 2.3 The programme from 2020/21 to 2024/25 benefits from £103.65m (55%) of external grants and contributions, the use of £14.66m (7%) of reserves and internal/external borrowing of £70.25m (37%) and £0.88m (1%) of capital receipt reserves
- 2.4 In the event of external funding not being secured then those projects will look to secure other funding or will not be pursued.

### **3 SUMMARY HRA CAPITAL PROGRAMME**

- 3.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The tables in Appendix B show the HRA capital budgets for 2020/21 to 2024/25.
- 3.2 The capital programme for 2020/21 through to 2024/25 has a total budget requirement £64.95m which will be financed through both internal and external resources.
- 3.3 The programme from 2020/21 to 2024/25 relies upon £13.31m (21%) of external grants and contributions, the use of £28.14m (43%) of capital reserves and direct revenue financing of £23.50m (36%).

### **4 KEY INVESTMENTS**

#### **4.1 Felixstowe North Regeneration – Garden Neighbourhood (Leisure Centre)**

At East Suffolk Council's Cabinet meeting held on 3 September 2019, it was agreed that a new leisure centre for Felixstowe would be approved bringing a single destination facility to the town, which will service the community and attract people from further afield. The total budget for the project included within the programme is £25m due to be funded from borrowing.

#### **4.2 Felixstowe North Regeneration – Garden Neighbourhood (Infrastructure)**

Development of infrastructure including housing, a school and connectivity (walkways, cycleways etc) between areas and the existing town

#### **4.3 Lowestoft Beach Hut Replacement**

Cliff stabilisation works commenced in 2020 along with works to prepare for the replacement of approximately 50 beach huts. The programme contains both the wall stabilisation (£1.45m) and replacement beach huts (£1m) budgeted cost of £2.45m

#### **4.4 Commercial Investment**

The Council is constantly looking for opportunities to reduce its operational costs and or generate additional income. The Council has developed its Commercial Investment Strategy which is an important part of the Council's approach to delivering financial self-sufficiency. The Strategy sets out the detailed policies, processes, and governance arrangements within which the investment decisions will be made, implemented, managed and monitored. The Council has set aside Capital funds of £10m (£5m Commercial Investment and £5m land acquisition) to deliver the Council's Commercial Investment plans. In 2020/21 two projects have been identified with budget reallocations to the specific projects (£2.25m Moor Business Park and £1.5m NWES).

#### **4.5 Flood Alleviation**

Lowestoft Tidal Wall and Barrier - A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing. The total budgeted cost of £68.3m has been included in the programme.

#### **4.6 LATCO Loan**

The Council's Investment Strategy permits service loans for which a return on investment is achieved which is usually around 6%. In 2021/22 the Council will be looking to make a maximum investment into the Council's LATCO of £10m for which a full business case will be submitted to Cabinet for approval. The loan will be held as a long-term debtor which will be repaid over time and investment income being received on an annual basis.

#### 4.7 HRA Redevelopment/ New Build Programme

The Housing Revenue Account has several purchased properties that require redevelopment or modernisation to ensure that they are fit for purpose and provide the appropriate type of accommodation for the area. The development programme provides the financial resources to achieve this.

- 4.8 The development of housing provision within the North of the District is paramount to the Housing Revenue Account's business plan and an affordable programme of land purchase and development has been drawn up to deliver the Councils objective.

### 5 THE REVIEW PROCESS

- 5.1 Strategic Directors/Head of Service are required to regularly review service area capital provisions and provide updates where required. Acceleration of a capital project can be made where another project can be deferred in the current financial year and in consultation with the Chief Finance Officer.

### 6 REVENUE IMPLICATIONS

- 6.1 Capital projects have revenue implications, depending on the nature of the projects and how they are financed. The majority of the Council's general fund capital expenditure is financed by prudential borrowing and therefore incurs both an interest charge and a charge for repaying the debt known as the Minimum Revenue Provision (MRP).
- 6.2 For every £100k financed through borrowing there is a revenue cost of £7.5k every year over the life of the asset, which is usually 20 years.
- 6.3 The HRA is funded through direct revenue financing (DRF) and only attracts an interest charge on its loans acquired for the settlement of its share of the Government's Housing debt in 2011/12.
- 6.4 Both these costs must be funded from the Council's General Fund or HRA as appropriate. Consequently, the amount of capital works that can be undertaken are constrained by the ability of the revenue accounts to absorb these charges. The current and forecast charges are shown in the table below.

	2020/21	2021/22	2022/23	2023/24	2024/25
<b>General Fund - Capital Charges</b>	£000	£000	£000	£000	£000
Interest	530	530	530	530	530
Borrowing repayment provision (MRP)	820	1,196	1,627	1,941	2,014
<b>Total</b>	<b>1,350</b>	<b>1,726</b>	<b>2,157</b>	<b>2,471</b>	<b>2,544</b>
<b>HRA - Capital Charges</b>					
Interest	2,000	2,000	2,000	2,000	2,000

### 7 HOW DOES THIS RELATE TO EAST SUFFOLK STRATEGIC PLAN?

- 7.1 The Capital Programme feeds directly into the Council's MTFs which in turn is the mechanism by which the key Business Plan objective of Financial Self-Sufficiency will be delivered over the medium term. The Capital Programme also links directly to the Council's specific actions within the Business Plan and provides the capital financing for some of these actions.

**8 REASON FOR RECOMMENDATION**

8.1 Approval of the capital programme for 2020/21 to 2024/25 is required as part of the overall setting of the budget and MTFS.

<b>RECOMMENDATION</b> That, having reviewed and commented upon the the Capital Programme for 2021/22 to 2024/25 and revisions to 2020/21, it be recommended for approval by Full Council.	
<b>APPENDICES</b>	
Appendix A	General Fund summary and detailed capital investment projects
Appendix B	Housing Revenue Account summary and detailed capital investment projects
Appendix C	Capital Programme External Funding Summary

<b>BACKGROUND PAPERS</b> - None
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SUMMARY - GENERAL FUND PROGRAMME	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	2020/21 to 2024/25
	£000	£000	£000	£000	£000	£000	
	Original Budget	Revised Budget	Original Budget	Original Budget	Original Budget	Original Budget	
<b>Capital Expenditure</b>							
Economic Development & Regeneration	0	518	0	0	0	0	518
Environmental Services & Port Health	11	200	150	150	50	50	600
Financial Services, Corporate Performance & Risk Ma	5,000	7,400	200	300	0	0	7,900
ICT Services	400	785	50	50	450	250	1,585
Operations	19,889	9,166	14,244	17,330	17,580	17,880	76,200
Planning & Coastal Management	14,552	8,093	19,367	13,397	18,009	26,774	85,640
Housing Improvement	1,716	1,000	1,500	1,500	1,500	1,500	7,000
Long Term Debtors	0	0	10,000	0	0	0	10,000
<b>Total Capital Expenditure</b>	<b>41,568</b>	<b>27,162</b>	<b>45,511</b>	<b>32,727</b>	<b>37,589</b>	<b>46,454</b>	<b>189,443</b>
<b>Financed By:-</b>							
<b>External:</b>							
Grants	16,940	10,191	19,231	14,847	25,309	34,074	103,652
Contributions	0	0	0	0	0	0	-
Borrowing	1,000	0	3,415	13,800	10,000	11,000	38,215
<b>Internal:</b>							
General Fund Capital Receipts	0	785	100	0	0	0	885
Borrowing	21,422	11,269	18,266	1,200	900	400	32,035
Reserves	2,206	4,917	4,499	2,880	1,380	980	14,656
<b>Total Financing</b>	<b>41,568</b>	<b>27,162</b>	<b>45,511</b>	<b>32,727</b>	<b>37,589</b>	<b>46,454</b>	<b>189,443</b>

Detailed capital investment projects

Funding Type key:			
EB	External Borrowing	IB	Internal Borrowing
EC	External Contribution	ICR	Internal Capital Receipt
EG	External Grant	IR	Internal Reserve

ECONOMIC DEVELOPMENT & REGENERATION	2020/21	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	New Project Added	Funding Type
	£000	£000	£000	£000	£000	£000	£000		
	Original Budget	Original + Carry Fwd. Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget		
Ness Point Regeneration Project	0	336	518	0	0	0	0		EG/ER
<b>Total Budgeted Expenditure</b>	<b>0</b>	<b>336</b>	<b>518</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Financed By:-</b>									
<b>Internal Funding:</b>									
Internal Borrowing	0	0	0	0	0	0	0		IB
Capital Receipt	0	0	0	0	0	0	0		ICR
Reserve	0	0	40	0	0	0	0		IR
	0	0	40	0	0	0	0		
<b>External Funding:</b>									
Grants	0	336	478	0	0	0	0		EG
Contributions	0	0	0	0	0	0	0		EC
Borrowing	0	0	0	0	0	0	0		EB
	0	336	478	0	0	0	0		
<b>Total Budgeted Financing</b>	<b>0</b>	<b>336</b>	<b>518</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
Ness Point Regeneration Project	The Lowestoft Ness Regeneration Scheme (East of England Park project) aims to create a visitor destination that celebrates the culture and heritage of its location.								

ENVIRONMENTAL SERVICES & PORT HEALTH	2020/21	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	New Project Added	Funding Type
	£000	£000	£000	£000	£000	£000	£000		
	Original Budget	Original + Carry Fwd. Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget		
Port Health IT System	11	11	200	150	150	50	50		IR
<b>Total Budgeted Expenditure</b>	<b>11</b>	<b>11</b>	<b>200</b>	<b>150</b>	<b>150</b>	<b>50</b>	<b>50</b>		
<b>Financed By:-</b>									
<b>Internal Funding:</b>									
Internal Borrowing	0	0	0	0	0	0	0		IB
Capital Receipt	0	0	0	0	0	0	0		ICR
Capital Reserve - Port Health	11	11	200	150	150	50	50		IR
	<b>11</b>	<b>11</b>	<b>200</b>	<b>150</b>	<b>150</b>	<b>50</b>	<b>50</b>		
<b>External Funding:</b>									
Grants	0	0	0	0	0	0	0		EG
Contributions	0	0	0	0	0	0	0		EC
Borrowing	0	0	0	0	0	0	0		EB
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Budgeted Financing</b>	<b>11</b>	<b>11</b>	<b>200</b>	<b>150</b>	<b>150</b>	<b>50</b>	<b>50</b>		
<b>Project</b>									
Port Health IT System	Purchase of new server, upgrade switch environment and replace desktop/printer/tablet								

FINANCIAL SERVICES, CORPORATE PERFORMANCE & RISK MANAGEMENT	2020/21	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	New Project Added	Funding Type
	£000	£000	£000	£000	£000	£000	£000		
	Original Budget	Original + Carry Fwd. Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget		
House Purchase - Blackstock	0	24	0	0	0	0	0		IR
Commercial Investment	2,500	5,000	150	0	0	0	0	Subject to business case	IB
Commercial Investment - Moor Business Park	0	0	2,250	0	0	0	0		IB
Land Acquisition Leiston	0	300	0	0	0	0	0		IR
Land Acquisition	2,500	5,000	3,500	0	0	0	0	Subject to business case	IB
Land Acquisition - NWES	0	0	1,500	0	0	0	0		IB
Short Term Transit Site	0	0	0	200	300	0	0		IR
<b>Total Budgeted Expenditure</b>	<b>5,000</b>	<b>10,324</b>	<b>7,400</b>	<b>200</b>	<b>300</b>	<b>0</b>	<b>0</b>		
<b>Internal Funding:</b>									
Internal Borrowing	5,000	10,000	7,400	0	0	0	0		IB
Capital Receipt	0	0	0	0	0	0	0		ICR
Reserve	0	324	0	300	300	0	0		IR
	<b>5,000</b>	<b>10,324</b>	<b>7,400</b>	<b>300</b>	<b>300</b>	<b>0</b>	<b>0</b>		
<b>External Funding:</b>									
Grants	0	0	0	0	0	0	0		EG
Contributions	0	0	0	0	0	0	0		EC
Borrowing	0	0	0	0	0	0	0		EB
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Budgeted Financing</b>	<b>5,000</b>	<b>10,324</b>	<b>7,400</b>	<b>300</b>	<b>300</b>	<b>0</b>	<b>0</b>		
<b>Project</b>									
House Purchase - Blackstock	Purchase of investment property								
Commercial Investment	Commercial Investment budget to be used for the purchase of properties/land subject to a business case								
Commercial Investment - Moor Business Park	Purchase of industrial unit site in Beccles								
Land Acquisition Leiston*	Purchase of investment property								
Land Acquisition - NWES	Purchase of 2 sites (Lowestoft & Leiston)								
Land Acquisition	Purchase of investment property								
Short Term Transit Site	Evaluation of Short Term Transit Sites								



ICT SERVICES	2020/21	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	New Project Added	Funding Type
	£000	£000	£000	£000	£000	£000	£000		
	Original Budget	Original + Carry Fwd. Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget		
Corporate IT Requirements	400	571	608	50	50	450	250		IR
Members Webcasting	0	177	177	0	0	0	0		IR
Riverside Conference Room TV's	0	25	0	0	0	0	0		IR
<b>Total Budgeted Expenditure</b>	<b>400</b>	<b>773</b>	<b>785</b>	<b>50</b>	<b>50</b>	<b>450</b>	<b>250</b>		
<b>Financed By:-</b>									
<b>Internal Funding:</b>									
Internal Borrowing	0	0	0	0	0	0	0		IB
Capital Receipt	0	0	785	0	0	0	0		ICR
Reserve	400	773	0	50	50	450	250		IR
	400	773	785	50	50	450	250		
<b>External Funding:</b>									
Grants	0	0	0	0	0	0	0		EG
Contributions	0	0	0	0	0	0	0		EC
Borrowing	0	0	0	0	0	0	0		EB
	0	0	0	0	0	0	0		
<b>Total Budgeted Financing</b>	<b>400</b>	<b>773</b>	<b>785</b>	<b>50</b>	<b>50</b>	<b>450</b>	<b>250</b>		
<b>Project</b>									
Corporate IT Requirements	Desktop refresh - installation of new hardware								
Members Webcasting	Installation of webcasting facility for Council meetings								
Riverside Conference Room TV's	Installation of TV screens to conference rooms								

OPERATIONS	2020/21	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	New Project Added	Funding Type
	£000	£000	£000	£000	£000	£000	£000		
	Original Budget	Original + Carry Fwd. Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget		
Aldeburgh Shelter	0	0	6	0	0	0	0	New	IR
Bath Tap Chalets, Felixstowe	0	0	0	100	500	0	0	New	IR
Bawsey Quay	0	57	57	0	0	0	0		IR
Brackenbury Beach Hut replacement Handrailing	0	88	88	0	0	0	0		IR
Bungay LC redevelopment	1,839	913	1,839	0	0	0	0		IB
Cemeteries	0	395	395	0	0	0	0		IB
Cliff House Chalets Felixstowe	0	0	0	10	0	0	0	New	IR
Cliff House, Felixstowe	0	0	0	250	750	0	0	New	IR
Clifflands car park, Felixstowe	0	0	0	100	0	0	0	New	IR
Community Asset transfer fund	0	0	0	125	125	125	125	New	IR
Coronation Sports Ground	0	0	0	45	0	0	0	New	IR
Dellwood Avenue Cricket Pavilion	0	15	0	0	0	0	0		IR
East Point Pavilion	1,500	1,500	750	0	0	0	0		CG
Estates Management	200	307	307	200	200	200	200		IB/IR
Felixstowe Lighting	0	95	95	0	0	0	0		IR
Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre)	10,000	10,761	50	50	10,000	10,000	5,000	Subject to business case	EB
Felixstowe North - Garden Neighbourhood Regeneration Project (Infrastructure)	0	0	0	0	0	0	6,000	Subject to business case	EB
Felixstowe Seafront Gardens Handrailing	0	0	0	15	0	0	0	New	IR
Felixstowe Sea Front Shelters	0	103	103	0	0	0	0		IR
Felixstowe South - seafront work and Martello Cafe	0	1,750	880	560	0	0	0		IR
Felixstowe Sports Hub	900	900	300	0	0	0	0		IR
Fishing Hut Felixstowe	0	0	0	30	0	0	0	New	IR
Footway Lighting Works - Northern (cyclical replacement)	30	64	64	30	30	30	30		IR
Former Deben High School Felixstowe	0	0	600	2,600	0	0	0	New	IB
Leisure Centre Brackenbury	20	40	20	20	0	0	0		IR
Leisure Centre Deben	20	26	26	20	0	0	0		IR
Leisure Centre Leiston	35	80	70	25	0	0	0		IB
Leisure Centre Lowestoft	0	0	820	0	0	0	0		IR
Lowestoft Beach Hut - demolition/wall stabilisation	2,500	2,453	1,453	0	0	0	0		IR
Lowestoft Beach Hut -replacement Beach Huts phase 2	0	0	0	1,000	0	0	0		IB
Lowestoft Beach Hut -replacement Beach Huts phase 3	0	0	0	500	100	0	0	New	IB
Lowestoft Boardwalk	0	0	50	0	0	0	0	New	IR
Lowestoft South Beach Public Conveniences/Changing Facilities	0	200	0	0	0	0	0		IB
Melton Riverside Car Park Lighting	0	40	0	0	0	0	0		IR
New Beach Hut Sites - Felixstowe	500	952	52	900	500	500	0		IB
Newcombe Road Lowestoft	0	0	0	150	2,800	0	0	New - Subject to business case	EB
Northern Car Park Works	220	220	220	0	0	0	0		IB
Orford Road Felixstowe Access Ramp	0	0	0	95	0	0	0	New	IR
Play Areas (District wide)	0	0	0	200	200	200	0	New	IB
Post Office London Road North Lowestoft Redevelopment	300	300	0	1,000	0	0	0		EB/IR
Public Conveniences Programme	0	150	251	1,050	0	0	0		IB
Public Conveniences review - Lowestoft	300	400	0	0	0	0	0		IB
Railway Building - Lowestoft	0	0	0	1,500	0	0	0	New - Subject to business case	EB
Ravine Bridge	0	0	0	320	0	0	0	New	IR
Royal Plain - Crazy Golf enhancement	0	0	0	200	0	0	0		IB
Royal Plain - Fountain enhancement	0	0	0	200	200	0	0		IR
Rushmere St Andrew Church Wall	0	0	0	35	0	0	0	New	IR
Seafront Gardens Beach Hut Development	0	495	5	490	0	0	0		IB
Southwold Caravan Site redevelopment	1,000	1,000	50	1,000	1,000	0	0	Subject to business case	IR/EB
Southwold Harbour - Pump out station	0	0	0	80	0	0	0	New	IR
Southwold Harbour - Visitor Moorings	0	0	0	200	250	0	0	New	IR
Southwold Harbour South Pier	0	0	0	50	150	6,000	6,000		EG
St Marys Church Woodbridge - Wall	0	0	0	150	0	0	0	New	IR
Various pumping stations	0	0	0	300	0	0	0	New	IR
Waveney Norse Grounds Equipment	25	50	50	25	25	25	25		IR
Waveney Norse Vehicles	500	669	550	619	500	500	500		IR
Wickham Market Churchyard Boundary Wall	0	-5	15	0	0	0	0		IR
<b>Total Budgeted Expenditure</b>	<b>19,889</b>	<b>24,018</b>	<b>9,166</b>	<b>14,244</b>	<b>17,330</b>	<b>17,580</b>	<b>17,880</b>		
<b>Internal Funding:</b>									
Internal Borrowing	15,594	17,321	3,789	7,165	1,000	700	200		IB
Capital Receipt	0	0	0	0	0	0	0		ICR
Reserve	1,795	4,197	4,627	3,614	2,380	880	680		IR
	<b>17,389</b>	<b>21,518</b>	<b>8,416</b>	<b>10,779</b>	<b>3,380</b>	<b>1,580</b>	<b>880</b>		
<b>External Funding:</b>									
Grants	1,500	1,500	750	50	150	6,000	6,000		EG
Contributions	0	0	0	0	0	0	0		EC
Borrowing	1,000	1,000	0	3,415	13,800	10,000	11,000		EB
	<b>2,500</b>	<b>2,500</b>	<b>750</b>	<b>3,465</b>	<b>13,950</b>	<b>16,000</b>	<b>17,000</b>		
<b>Total Budgeted Financing</b>	<b>19,889</b>	<b>24,018</b>	<b>9,166</b>	<b>14,244</b>	<b>17,330</b>	<b>17,580</b>	<b>17,880</b>		

Project	
Aldeburgh Shelter	Refurbishment of shelter. New roof required - end of life. Redecoration and replacement benches.
Bath Tap Chalets, Felixstowe	Structural works and refurbishment
Bawdsey Quay	Sewage system, clearance of car park and signage works
Brackenbury Beach Hut replacement Handrailing	Replacement safety railing along concrete terrace for beach huts.
Bungay LC redevelopment	Redevelopment of Leisure Centre
Cemeteries	£395k for purchase of land to extend cemetery at Leiston. Burial capacity calculated for further 16 years only.
Cliff House Chalets Felixstowe	Upgrade of internal and external staircases
Cliff House, Felixstowe	Development of site
Clifflands car park, Felixstowe	Car Park surface replacement
Community Asset transfer fund	Site investment to enable transfer of assets
Coronation Sports Ground	Demolition of small toilet block and upgrade of electric supply
Dellwood Avenue Cricket Pavilion	Demolition of Pavilion
East Point Pavillion	Potential redevelopment opportunity through refurbishment and partial redevelopment
Estates Management	A planned preventative maintenance list of works required on Council owned properties throughout the district
Felixstowe Lighting	Cyclical replacement of footway lighting
Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre)	Provision of new leisure centre site
Felixstowe North - Garden Neighbourhood Regeneration Project (Infrastructure)	Provision of housing, school and cycle/walkways
Felixstowe Seafront Gardens Handrailing	Installation of handrailing
Felixstowe Sea Front Shelters	Refurbishment of 6 sea front shelters in Felixstowe
Felixstowe South - seafront work and Martello Cafe	Development of South Seafront area and Martello Café Felixstowe
Felixstowe Sports Hub	ESC is working with key sports clubs in Felixstowe including, football, cricket, rugby and hockey in order to provide separate
Fishing Hut Felixstowe	Rebuilding of fishing hut next to Felixstowe Pier that burnt down in 2019
Footway Lighting Works - Northern (cyclical replacement)	Cyclical replacement of footway lighting
Former Deben High School Felixstowe	Purchase and development of former school site
Leisure Centre Brackenbury	Planned preventative maintenance works required to ensure the immediate running of the facility.
Leisure Centre Deben	Planned preventative maintenance works required to ensure the immediate running of the facility.
Leisure Centre Leiston	Leiston is the second of the leisure redevelopment programme. The Leiston redevelopment will bring the 1970's sports
Leisure Centre Lowestoft	Internal works to Leisure Centre
Lowestoft Beach Hut - demolition/wall stabilisation	Demolition of existing structures and stabilisation of the cliff wall
Lowestoft Beach Hut -replacement Beach Huts phase 2	Installation of beach hut shelf and beach huts
Lowestoft Beach Hut -replacement Beach Huts phase 3	Extension of replacement of existing beach huts
Lowestoft Boardwalk	Installation of beach boardwalk
Lowestoft South Beach Public Conveniences/Changing	South Beach Lowestoft upgrade of public conveniences/changing facilities
Melton Riverside Car Park Lighting	Installation of lighting
New Beach Hut Sites	Proposed investment in additional Beach Hut sites
Newcombe Road Lowestoft	Redevelopment of site to provide start up units
Northern Car Park Works	Planned preventative maintenance works
Orford Road Felixstowe Access Ramp	Replacement of disabled access ramp near new café site
Play Areas (District wide)	Upgrade and refurbishment of district wide play areas
Post Office London Road North Lowestoft Redevelopment	Redevelopment of the purchased vacant Post Office site in London Road North.
Public Conveniences Programme	Upgrade and refurbishment of district wide public conveniences
Public Conveniences review - Lowestoft	Enhancement of Gordon Road Public Convenience and review of remaining Public Conveniences in Lowestoft
Railway Building - Lowestoft	Purchase and development of building contained within the Railway site
Ravine Bridge	Structural works and refurbishment works to part owned bridge
Royal Plain - Crazy Golf enhancement	Crazy Golf redevelopment to coincide with East Point Pavilion refurbishment
Royal Plain - Fountain enhancement	Fountain enhancement to coincide with East Point Pavilion refurbishment
Rushmere St Andrew Church Wall	Refurbishment of closed church yard wall
Seafront Gardens Beach Hut Development	Development of Seafront Gardens site for new beach huts
Southwold Caravan Site redevelopment	Refurbishment of existing caravan site
Southwold Harbour - Pump out station	Enhancement of pump out station
Southwold Harbour - Visitor Moorings	Visitor moorings enhancement
Southwold Harbour South Pier	Enhancement of pier
St Marys Church Woodbridge - Wall	Refurbishment of closed church yard wall
Various pumping stations	Replacement and enhancement of pumping stations
Waveney Norse Grounds Equipment	Replacement lawn tractors/mowers
Waveney Norse Vehicles	Purchase of Vehicles for use by Waveney Norse (contractual)
Wickham Market Churchyard Boundary Wall	Replacement of closed churchyard wall



GENERAL FUND - LONG TERM DEBTORS	2020/21	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	New Project Added	Funding Type
	£000	£000	£000	£000	£000	£000	£000		
	Original Budget	Original + Carry Fwd. Budget	Revised Budget	Original Budget	Original Budget	Original Budget	Original Budget		
LATCO - Loan funding	0	0	0	10,000	0	0	0		IB
<b>Total Budgeted Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Financed By :-</b>									
<b>Internal Funding:</b>									
Internal Borrowing	0	0	0	10,000	0	0	0		IB
Capital Receipt	0	0	0	0	0	0	0		ICR
Reserve	0	0	0	0	0	0	0		IR
	0	0	0	10,000	0	0	0		
<b>External Funding:</b>									
Grant	0	0	0	0	0	0	0		EG
Contributions	0	0	0	0	0	0	0		EC
Borrowing	0	0	0	0	0	0	0		EB
	0	0	0	0	0	0	0		
<b>Total Budgeted Financing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Project</b>									
LATCO	Loan to the LATCO for investment purposes								

	2020/21	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25
	£000	£000	£000	£000	£000	£000	£000
	Original Budget	Original + Carry Fwd. Budget	Revised Budget	Original Budget	Original Budget	Original Budget	Original Budget
<b>Total Capital Budget</b>	<b>41,568</b>	<b>57,138</b>	<b>27,162</b>	<b>45,511</b>	<b>32,727</b>	<b>37,589</b>	<b>46,454</b>

APPENDIX B

SUMMARY – HOUSING PROGRAMME	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	2020/21
	£000	£000	£000	£000	£000	£000	to
	Original	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Total
<b>Capital Expenditure</b>							
Housing Repairs	2,865	1,574	5,781	2,650	2,550	2,550	15,105
Housing Project Development	3,967	860	1,915	1,650	1,650	1,650	7,725
New Build Programme	6,535	2,100	15,016	9,012	7,993	8,000	42,121
<b>Total Capital Expenditure</b>	<b>13,367</b>	<b>4,534</b>	<b>22,712</b>	<b>13,312</b>	<b>12,193</b>	<b>12,200</b>	<b>64,951</b>
<b>Financed By:-</b>							
<b>External</b>							
Grant	909	661	3,238	3,500	2,880	3,028	13,307
Contributions	0	0	0	0	0	0	-
<b>Internal:</b>							
-HRA Direct Revenue Financing	6,111	1,653	7,868	5,559	3,798	4,622	23,500
-HRA Reserves	6,347	2,220	11,606	4,253	5,515	4,550	28,144
-HRA Capital Receipts	0	0	0	0	0	0	-
<b>Total Financing</b>	<b>13,367</b>	<b>4,534</b>	<b>22,712</b>	<b>13,312</b>	<b>12,193</b>	<b>12,200</b>	<b>64,951</b>
<b>Cumulative Expenditure to be financed by Housing Revenue Account</b>	<b>6,111</b>	<b>1,653</b>	<b>9,521</b>	<b>15,080</b>	<b>18,878</b>	<b>23,500</b>	

Funding Type Key:			
IHRA	Internal Housing Revenue Account	EG	External Grant
IR	Internal Housing Reserve	EC	External Contribution
ICR	Internal Capital Receipt		

## Detailed HRA capital investment projects

HOUSING REPAIRS	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25
	£000	£000	£000	£000	£000	£000
	Original	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget
Bathrooms	60	60	60	60	60	60
Central Heating/Boilers	570	570	440	500	500	500
Demolition - Garages	0	50	0	0	0	0
Disabled Works	220	130	180	180	180	180
Door entry system & doors - Park Rd & The Hemplands	80	30	70	0	0	0
Energy Efficiencies Work	200	10	200	200	200	200
Environmental Works	10	0	5	10	10	10
External Doors	20	20	20	20	20	20
Heat Metering	100	0	100	100	0	0
Housing Repair Vans	110	0	330	210	210	210
Kitchens - Programmed & Responsive	500	180	500	650	650	650
Re-Roofing	430	140	450	450	450	450
Rewiring	230	200	230	250	250	250
St Peters Court - Fire Risk Assessment	70	0	0	0	0	0
St Peters Court - Lift	250	125	125	0	0	0
St Peters Court - Open Reach	0	0	51	0	0	0
St Peters Court - Remove Cladding & Change windows	0	40	3,000	0	0	0
St Peters Court - sprinkler system- retention	0	14	0	0	0	0
Windows	15	5	20	20	20	20
<b>Total Budgeted Expenditure</b>	<b>2,865</b>	<b>1,574</b>	<b>5,781</b>	<b>2,650</b>	<b>2,550</b>	<b>2,550</b>
<b>Financed By :-</b>						
Housing Revenue Account	0	0	0	0	0	0
Housing Revenue Account Reserves	2,865	1,574	5,781	2,650	2,550	2,550
	<b>2,865</b>	<b>1,574</b>	<b>5,781</b>	<b>2,650</b>	<b>2,550</b>	<b>2,550</b>
<b>Project</b>						
Bathrooms	Replacement and improvements to bathrooms and layouts to the housing stock.					
Central Heating/Boilers	A rolling programme has been established which provides replacement heating appliances, boilers and installation					
Demolition - Garage	Demolition of garages and construction of parking area					
Disabled Works	These works provide disabled adaptations to the Council's housing stock to improve the living conditions of					
Door Entry System - Park Road & The Hemplands	New door entry system					
Energy Efficiency Works	Energy improvement works to properties, examples could be electrical improvements to blocks of flats to reduce					
Environmental Works	Works controlled by tenants for environmental improvements, examples could be additional estate parking,					
External Doors	A rolling programme provides replacement doors to the housing stock.					
Heat Metering	Works to be compliant with the Heat metering network regulations. Every communal system should have					
Housing Repair Vans	Cyclical renewal of Housing vans					
Kitchens	Replacement and improvements to kitchens and layouts to the housing stock.					
Re-Roofing	A rolling programme provides replacement roofs to the housing stock.					
Rewiring	Rewiring to the housing stock.					
St Peters Court - Fire Assessment	Fire Assessment of the St Peters Court tower block					
St Peters Court - Lift	Replacement of St Peters Court Lift					
St Peters Court - Openreach	Removal of old telecommunications wiring (H&S)					
St Peters Court - Remove Cladding & Change windows	Removal of cladding and upgrade to windows					
St Peters Court - Sprinkler System	Installation of sprinkler system					
Windows	A rolling programme provides replacement windows to the housing stock.					

HOUSING PROJECT DEVELOPMENT	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25
	£000	£000	£000	£000	£000	£000
	Original	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget
Projects - New accommodation Project	500	0	0	0	0	0
Redevelopment Programme -Reconversions	185	20	185	150	150	150
Redevelopment Programme - Expenditure on Housing Redevelopment	2,300	0	650	500	500	500
Redevelopment Programme - Expenditure on Housing Acquisitions	982	840	1,080	1,000	1,000	1,000
<b>Total Budgeted Expenditure</b>	<b>3,967</b>	<b>860</b>	<b>1,915</b>	<b>1,650</b>	<b>1,650</b>	<b>1,650</b>
<b>Financed By :-</b>						
Housing Revenue Account	2,392	517	1,421	350	350	350
Housing Revenue Account Reserves	1,575	162	434	1,300	1,300	1,300
External Funding	0	181	60	0	0	0
	<b>3,967</b>	<b>860</b>	<b>1,915</b>	<b>1,650</b>	<b>1,650</b>	<b>1,650</b>
<b>Project</b>						
New Office Accommodation	Provision for alternative depot office accommodation.					
Redevelopment Programme	Redevelopment programme for purchased accommodation					

NEW BUILD PROGRAMME	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25
	£000	£000	£000	£000	£000	£000
	Original	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget
New Builds	6,535	2,100	15,016	9,012	7,993	8,000
<b>Total Budgeted Expenditure</b>	<b>6,535</b>	<b>2,100</b>	<b>15,016</b>	<b>9,012</b>	<b>7,993</b>	<b>8,000</b>
<b>Financed By :-</b>						
Housing Revenue Account	3,719	1,136	6,447	5,209	3,448	4,272
Housing Revenue Account Reserves	1,907	484	5,391	303	1,665	700
External Funding	909	480	3,178	3,500	2,880	3,028
	<b>6,535</b>	<b>2,100</b>	<b>15,016</b>	<b>9,012</b>	<b>7,993</b>	<b>8,000</b>
<b>Project</b>						
New Builds	Provision of new housing					



