

# SOUTHWOLD HARBOUR MANAGEMENT COMMITTEE Thursday, 18 January 2024

Subject	DRAFT BUDGET 2024/25
Supporting	Kerry Blair
Officer	Head of Operations
	kerry.blair@eastsuffolk.gov.uk

Is the report Open or Exempt?	OPEN
Category of Exempt	N/A
Information and reason why it	
is <b>NOT</b> in the public interest to	
disclose the exempt	
information.	
Wards Affected:	Southwold

## Purpose and high-level overview

# Purpose of Report:

This report presents to the Committee the draft Budget for 2024/25 for recommendation to the Cabinet.

## **Recommendation:**

That having reviewed and commented upon the draft 2024/25 Budget for the Harbour Account (Appendix B), The Southwold Harbour Management Committee recommended it to Cabinet.

## **Impact Assessment**

Governance:
None directly arising from this report.
Environmental:
None directly arising from this report.
Equalities and Diversity:
None directly arising from this report.
Financial:
This is covered in Section 2 below.
Legal:
None directly arising from this report.
Risk:
None directly arising from this report.

## **Harbour Business Plan Priorities**

To be added when the plan is in place.

# **East Suffolk Council Strategic Plan Priorities**

Select the themes of the <u>Strategic Plan</u> which are supported by this proposal:				
T01	Growing our Economy	$\boxtimes$		
T02	Enabling our Communities	$\boxtimes$		
T03	Maintaining Financial Sustainability	$\boxtimes$		
T04	Delivering Digital Transformation			
T05	Caring for our Environment	$\boxtimes$		

# **Background and Justification for Recommendation**

**1** Background facts

- 1.1 The Terms of Reference of the Harbour Management Committee state that the Committee will review and then recommend an annual budget, (including rental charges and central re-charges to the Council) to the Cabinet.
- A schedule of 2024/25 charges and dues for the Harbour, and the Campsite and Caravan Site was considered by the Committee on 9 November 2023 and presented to Cabinet on 2 January 2024.

## **2** Current position

2.1 **Appendix A** provides an overall summary for the 2024/25 draft budgets for Southwold Harbour and the Caravan Site and Campsite, plus future year budgets to 2026/27. The summary in **Appendix A** also presents a combined position which is shown below.

Southwold Harbour and the Caravan and Campsite Income & Expenditure Budget for MTFS Period 2024-25 - 2027-28

Outturn	Outturn		Budget	MTFS	MTFS	MTFS
2021-22	2022-23		2023-24	2024-25	2025-26	2026-27
£(91,337.02)	£(95,339.00)	Mooring Fees/Harbour Dues	£(94,000.00)	£(94,000.00)	£(94,000.00)	£(94,000.00)
£(75,243.50)	£(56,491.00)	Property Lettings	£(60,000.00)	£(60,000.00)	£(60,000.00)	£(60,000.00)
£(332,994.15)	£(361,037.37)	Touring Fees	£(295,000.00)	£(295,000.00)	£(295,000.00)	£(295,000.00)
£(217,622.90)	£(290,345.80)	Static Caravan Fees	£(297,000.00)	£(297,000.00)	£(297,000.00)	£(297,000.00)
£2,033.83	£(169,310.83)	Other Fees & Charges	£(122,400.00)	£(122,400.00)	£(122,400.00)	£(122,400.00)
£(715,163.74)	£(972,524.00)	Total Income	£(868,400.00)	£(868,400.00)	£(868,400.00)	£(868,400.00)
£258,319.02	£322,262.00	Employee Expenses	£477,900.00	£462,700.00	£472,300.00	£480,100.00
£140,817.33	£219,867.00	Premises Expenses	£257,300.00	£247,200.00	£248,700.00	£250,800.00
£190,397.07	£180,309.00	Supplies & Services	£150,100.00	£150,100.00	£150,100.00	£150,100.00
£589,533.42	£722,438.00	Total Cost	£885,300.00	£860,000.00	£871,100.00	£881,000.00
£(125,630.32)	£(250,086.00)	Total Direct Income/Expenditure	£16,900.00	£(8,400.00)	£2,700.00	£12,600.00
£105,800.00	£105,600.00	Support Recharges	£109,800.00	£130,000.00	£132,800.00	£135,800.00
£105,800.00	£105,600.00	Total Indirect Income/Expenditure	£109,800.00	£130,000.00	£132,800.00	£135,800.00
£(19,830.32)	£(144,486.00)	TOTAL INCOME STATEMENT	£126,700.00	£121,600.00	£135,500.00	£148,400.00

The budget for 2024/25 includes additional planned maintenance work following a condition survey of all Council assets during 2022/23.

Employee expenses reflect the recent changes in staffing structure.

There are no other significant changes to the budget for next year to highlight.

Internal Support Recharges are covered in Section 2.2 below.

## 2.2 Internal Support Recharges

Internal Support Recharges is the cost of the Council's support services to Southwold Harbour and the Campsite and Caravan Site. The costs are recharged at the end of the year, on a basis that reflects the use of those services, using the same methodology applied across other Council services. Following the establishment of the Southwold Harbour Management Committee in 2021, it is considered appropriate for these recharges to be reviewed annually for budget setting. This is to ensure the overall recharge reflects the Council's support to the new arrangements and is reasonable.

The below table shows the draft budget for 2024/25 support recharges.

# Internal Support Recharges for Southwold Harbour and Caravan and Campsite

	2024/25	
Support Recharge	Budget	
Accounting	£16,800	Covers transactional processing,
Services		budget monitoring, budget setting
		and reporting.
Corporate	£8,800	This is based on a percentage of
Expenses		officer time supporting the service
(Democratic		area. For 2024/25 this is Democratic
Services, Comms,		Services and Health and Safety.
Health & Safety,		
Internal Audit)		
Customer	£20,000	Based on usage of the call centre
Services		and website etc.
Estates/Asset	£800	This is based on a percentage of
Management		officer time supporting the service
		areas.
Human Resources	£38,100	Fixed charge per person. This covers
		all of the HR function (recruitment,
		payroll, etc).
ICT	£36,800	ICT is also a fixed charge per person
		to cover the kit that is used plus the
		systems and tech support and
		infrastructure and license fees.
Legal Services	£4,000	Legal record their time.
Senior and	£4,700	Proportion of Head of Operations.
Corporate		
Management		
Total	£130,000	

**Appendix B and C** provides the detail budgets for 2024/25 for the Harbour and the Caravan Site and Campsite.

3	How to address current situation
3.1	For the Committee to review the draft budget for 2024/25 and to recommend to Cabinet.
3.2	The budget will be approved by Full Council on 21 February 2024 as part of the Council's overall General Fund budget setting for 2024/25. The Council has a statutory duty to set a balanced budget for the coming year.

4	Reason/s for recommendation
4.1	To fulfil the Committee's responsibilities in respect of recommending an annual
	budget to Cabinet.

# **Appendices**

Appendices:					
Appendix A Draft Budget Summary for 2023/24 and MTFS Period 2024/25 to 2026/27					
Appendix B	Detailed Draft Budget for 2023/24 and MTFS Period 2024/25 to 2026/27				
	(Harbour)				
Appendix C	Detailed Draft Budget for 2023/24 and MTFS Period 2024/25 to 2026/27				
	(Caravan and Camp Site)				

Background None	l reference papers	:		
- None				



#### Southwold Harbour Income & Expenditure Budget for MTFS Period 2024-25 - 2027-28

Outturn	Outturn 2022		Budget	MTFS 2024-	MTFS 2025	MTFS	
2021-22	23		2023-24	25	26	2026-27	Notes
£(91,337.02)	£(95,339.00)	Mooring Fees	£(94,000.00)	£(94,000.00)	£(94,000.00)	£(94,000.00)	
£(75,243.50)	£(56,491.00)	Property Lettings	£(60,000.00)	£(60,000.00)	£(60,000.00)	£(60,000.00)	
£(132,780.50)	£(158,600.00)	Other Fees & Charges	£(110,200.00)	£(110,200.00)	£(110,200.00)	£(110,200.00)	Daily Mooring Fees, Electricity and Fuel, revenue is not guar
£(299,361.02)	£(310,430.00)	Total Income	£(264,200.00)	£(264,200.00)	£(264,200.00)	£(264,200.00)	
£100,720.51	£102,986.00	Employee Expenses	£130,300.00	£107,900.00	£110,200.00	£112,100.00	
£18,347.35	£27,464.00	Premises Expenses	£34,300.00	£32,900.00	£29,700.00	£30,000.00	Maintenance for Mooring Platforms
£51,693.68	£96,052.00	Supplies & Services	£62,900.00	£62,900.00	£62,900.00	£62,900.00	
£170,761.54	£226,502.00	Total Cost	£227,500.00	£203,700.00	£202,800.00	£205,000.00	
£(128,599.48)	£(83,928.00)	Total Direct Income/Expenditure	£(36,700.00)	£(60,500.00)	£(61,400.00)	£(59,200.00)	
£32,300.00	£35,500.00	Support Recharges	£36,800.00	£42,200.00	£43,200.00	£44,400.00	
£32,300.00	£35,500.00	Total Indirect Income/Expenditure	£36,800.00	£42,200.00	£43,200.00	£44,400.00	
£(96,299.48)	£(48,428.00)	TOTAL INCOME STATEMENT	£100.00	£(18,300.00)	£(18,200.00)	£(14,800.00)	

#### Southwold Caravan and Campsite Income & Expenditure Budget for MTFS Period 2024-25 - 2027-28

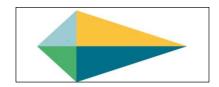
Outturn	Outturn 2022		Budget	MTFS 2024-	MTFS 2025	MTFS	
2021-22	23		2023-24	25	26	2026-27	Notes
							Touring Fees for 2021-22 were particulary bouyant due to
£(332,994.15)	£(361,037.37)	Touring Fees	£(295,000.00)	£(295,000.00)	£(295,000.00)	£(295,000.00)	the relaxation of COVID Rules and the weather
£(217,622.90)	£(290,345.80)	Static Caravan Fees	£(297,000.00)	£(297,000.00)	£(297,000.00)	£(297,000.00)	COVID Refunds
£134,814.33	£(10,710.83)	Other Fees & Charges	£(12,200.00)	£(12,200.00)	£(12,200.00)	£(12,200.00)	2021-22 includes a COVID grant of £100,303
£(415,802.72)	£(662,094.00)	Total Income	£(604,200.00)	£(604,200.00)	£(604,200.00)	£(604,200.00)	
£157,598.51	£219,276.00	Employee Expenses	£347,600.00	£354,800.00	£362,100.00	£368,000.00	Vacant Southwold Manager post in 2022-23, now filled
£122,469.98	£192,403.00	Premises Expenses	£223,000.00	£214,300.00	£219,000.00	£220,800.00	Utilities
£138,703.39	£84,257.00	Supplies & Services	£87,200.00	£87,200.00	£87,200.00	£87,200.00	
£418,771.88	£495,936.00	Total Cost	£657,800.00	£656,300.00	£668,300.00	£676,000.00	
£2,969.16	£(166,158.00)	Total Direct Income/Expenditure	£53,600.00	£52,100.00	£64,100.00	£71,800.00	
£73,500.00	£70,100.00	Support Recharges	£73,000.00	£87,800.00	£89,600.00	£91,400.00	
£73,500.00	£70,100.00	Total Indirect Income/Expenditure	£73,000.00	£87,800.00	£89,600.00	£91,400.00	
£76,469.16	£(96,058.00)	TOTAL INCOME STATEMENT	£126,600.00	£139,900.00	£153,700.00	£163,200.00	

#### Southwold Harbour and the Caravan and Campsite Income & Expenditure Budget for MTFS Period 2024-25 - 2027-28

	1	l .	i .			ir
Outturn	Outturn 2022		Budget	MTFS 2024-	MTFS 2025	MTFS
2021-22	23		2023-24	25	26	2026-27
£(91,337.02)	£(95,339.00)	Mooring Fees/Harbour Dues	£(94,000.00)	£(94,000.00)	£(94,000.00)	£(94,000.00)
£(75,243.50)	£(56,491.00)	Property Lettings	£(60,000.00)	£(60,000.00)	£(60,000.00)	£(60,000.00)
£(332,994.15)	£(361,037.37)	Touring Fees	£(295,000.00)	£(295,000.00)	£(295,000.00)	£(295,000.00)
£(217,622.90)	£(290,345.80)	Static Caravan Fees	£(297,000.00)	£(297,000.00)	£(297,000.00)	£(297,000.00)
£2,033.83	£(169,310.83)	Other Fees & Charges	£(122,400.00)	£(122,400.00)	£(122,400.00)	£(122,400.00)
£(715,163.74)	£(972,524.00)	Total Income	£(868,400.00)	£(868,400.00)	£(868,400.00)	£(868,400.00)
£258,319.02	£322,262.00	Employee Expenses	£477,900.00	£462,700.00	£472,300.00	£480,100.00
£140,817.33	£219,867.00	Premises Expenses	£257,300.00	£247,200.00	£248,700.00	£250,800.00
£190,397.07	£180,309.00	Supplies & Services	£150,100.00	£150,100.00	£150,100.00	£150,100.00
£589,533.42	£722,438.00	Total Cost	£885,300.00	£860,000.00	£871,100.00	£881,000.00
£(125,630.32)	£(250,086.00)	Total Direct Income/Expenditure	£16,900.00	£(8,400.00)	£2,700.00	£12,600.00
£105,800.00	£105,600.00	Support Recharges	£109,800.00	£130,000.00	£132,800.00	£135,800.00
£105,800.00	£105,600.00	Total Indirect Income/Expenditure	£109,800.00	£130,000.00	£132,800.00	£135,800.00
£(19.830.32)	£(144,486,00)	TOTAL INCOME STATEMENT	£126,700,00	£121.600.00	£135,500,00	£148,400,00



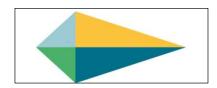
	Budget	MTFS	MTFS	MTFS	
Account Code &  Description	2324B	24251	2526P	2627E	Notes
Description	£	£ £	£	£	
Direct Income & Expenditure	1 2	1			
Direct income & Expenditure					
Income					
67191 General Vatable Sales 20%	£(20,000.00)	£(20,000.00)	£(20,000.00)	£(20,000.00)	Mooring Fees
67444 Vatable Leisure Activity Fees	£(74,000.00)	£(74,000.00)	£(74,000.00)	£(74,000.00)	Harbour Dues
67466 Vatable Staff Costs Recovered	£(800.00)	£(800.00)	£(800.00)	£(800.00)	Internal Staff , between Harbour and Campsite
67481 Vatable Energy Costs Recovered 5%	£(31,400.00)	£(31,400.00)	£(31,400.00)	£(31,400.00)	Electricity/Diesel
67491 General Vatable Fees & Charges	£0.00	£0.00	£0.00	£0.00	
67615 Exempt Leisure Activity Fees	£0.00	£0.00	£0.00	£0.00	
67791 General Outside Scope Fees & Charges	£0.00	£0.00	£0.00	£0.00	
67815 Vatable Property Lettings	£(6,000.00)	£(6,000.00)	£(6,000.00)	£(6,000.00)	
67835 Exempt Property Lettings	£(60,000.00)	£(60,000.00)	£(60,000.00)	£(60,000.00)	Rent Fisherman's Huts etc
67838 Exempt Wayleaves & Easements	£0.00	£0.00	£0.00	£0.00	
Total Cust & Client Receipts	£(192,200.00)	£(192,200.00)	£(192,200.00)	£(192,200.00)	
Total Grants & Contributions	£0.00	£0.00	£0.00	£0.00	
Total Recharges/Other Income	£(72,000.00)	£(72,000.00)	£(72,000.00)	£(72,000.00)	
TOTAL INCOME	£(264,200.00)	£(264,200.00)	£(264,200.00)	£(264,200.00)	
Expenditure					



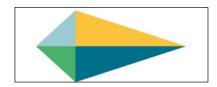
	Budget	MTFS	MTFS	MTFS	
Account Code &					Notes
Description	2324B	24251	2526P	2627E	110123
	£	£	£	£	
71111 Basic Pay	£66,500.00	£67,800.00	£69,100.00	£70,500.00	
71121 Overtime	£10,700.00	£11,200.00	£11,500.00	£11,500.00	
71151 Employers National Insurance	£8,100.00	£8,400.00	£8,600.00	£8,800.00	
71161 Employers Superannuation	£19,300.00	£19,700.00	£20,200.00	£20,500.00	
Total Direct Employee Expenses	£104,600.00	£107,100.00	£109,400.00	£111,300.00	
71312 Recruitment Advertising	£0.00	£0.00	£0.00	£0.00	
71321 Technical Training	£25,000.00	£0.00	£0.00	£0.00	
71331 Employee Insurances	£700.00	£800.00	£800.00	£800.00	
Total Other Employee Expenses	£25,700.00	£800.00	£800.00	£800.00	
72111 Building Services - Planned Maintenance	£4,400.00	£3,500.00	£0.00	£0.00	
72114 Building Services - Responsive Maintenance	£10,000.00	£10,000.00	£10,000.00	£10,000.00	
72131 Vandalism	£1,000.00	£1,000.00	£1,000.00	£1,000.00	
72135 Asbestos	£200.00	£0.00	£0.00	£0.00	
72136 Legionella	£500.00	£0.00	£0.00	£0.00	
72211 Electricity	£7,200.00	£7,200.00	£7,200.00	£7,200.00	
72214 Gas	£0.00	£0.00	£0.00	£0.00	
72217 Oil	£0.00	£0.00	£0.00	£0.00	
72311 Rents Payable	£0.00	£0.00	£0.00	£0.00	
72317 Business Rates	£7,500.00	£7,700.00	£7,900.00	£8,200.00	
72411 Water	£300.00	£300.00	£300.00	£300.00	
72414 Sewerage Charge	£0.00	£0.00	£0.00	£0.00	
72511 Cleaning Materials	£1,200.00	£1,200.00	£1,200.00	£1,200.00	
72527 Other Cleaning Services	£0.00	£0.00	£0.00	£0.00	



	Budget	MTFS	MTFS	MTFS	
Account Code &					Notes
Description	2324B	24251	2526P	2627E	
72744 Fire Insurance	£	£	£	£	
72711 Fire Insurance	£2,000.00	£2,000.00	£2,100.00	£2,100.00	
72817 Other General Premises Expenses	£0.00	£0.00	£0.00	£0.00	
Total Premises Expenses	£34,300.00	£32,900.00	£29,700.00	£30,000.00	
73114 Repairs & Service	£1,200.00	£1,200.00	£1,200.00	£1,200.00	
73231 Insurance	£400.00	£400.00	£400.00	£400.00	
Total Transport Expenses	£400.00	£400.00	£400.00	£400.00	
Total Transport Expenses					
74111 Health and Safety	£13,500.00	£13,500.00	£13,500.00	£13,500.00	H&S Signs, PAT Testing, Fire Extinguisher Service
74114 Furniture and Equipment	£3,200.00	£3,200.00	£3,200.00	£3,200.00	
74117 Machine Repair & Maintenance	£2,000.00	£2,000.00	£2,000.00	′ 1	Tractor Service
74121 Materials For Resale	£30,000.00	£30,000.00	£30,000.00	£30,000.00	Red Diesel for Resale
74213 Clothing & Uniforms	£400.00	£400.00	£400.00	£400.00	
74335 Internal Printing	£0.00	£0.00	£0.00	£0.00	
74346 External Printing	£0.00	£0.00	£0.00	£0.00	
74357 Stationery	£300.00	£300.00	£300.00	£300.00	
74402 Insurance Premiums	£0.00	£0.00	£0.00	£0.00	
74414 Consultants	£0.00	£0.00	£0.00	£0.00	
74425 Legal Fees	£0.00	£0.00	£0.00	£0.00	Tax on Diesel
74491 Bank Fees	£0.00	£0.00	£0.00	£0.00	Credit Card Machine
74492 Other Ext Provided Services	£1,800.00	£1,800.00	£1,800.00	£1,800.00	
74515 Postages	£600.00	£600.00	£600.00	£600.00	
74526 Telephone Calls/Data/Broadband	£1,200.00	£1,200.00	£1,200.00	£1,200.00	
74548 Hardware Maintenance	£0.00	£0.00	£0.00	£0.00	
74570 Software Maintenance	£0.00	£0.00	£0.00	£0.00	



	Budget	MTFS	MTFS	MTFS	
Account Code &	22245	24251	25260	26275	Notes
Description	2324B £	2425I £	2526P £	2627E £	
74717 Subsistence	£0.00	£0.00	£0.00	£0.00	
74811 Grants & Contributions Expenditure	£0.00	£0.00	£0.00	£0.00	
74992 Miscellaneous Other Services	£0.00	£0.00	£0.00	£0.00	
7 1332 Miscellaneous outer services	20.00	20.00	20.00	20.00	
Total Supplies & Services	£53,000.00	£53,000.00	£53,000.00	£53,000.00	
78611 Internal Recharges	£9,500.00	£9,500.00	£9,500.00	£9,500.00	
Total Recharges/Other expenditure	£9,500.00	£9,500.00	£9,500.00	£9,500.00	
TOTAL DIRECT EXPENDITURE	£227,500.00	£203,700.00	£202,800.00	£205,000.00	
TOTAL DIRECT INCOME AND EXPENDITURE	£(36,700.00)	£(60,500.00)	£(61,400.00)	£(59,200.00)	
Support Services	£42,200.00	£43,200.00	£44,400.00	£44,400.00	
Total Support Services	£42,200.00	£43,200.00	£44,400.00	£44,400.00	
78112 Depreciation Charge	£0.00	£0.00	£0.00	£0.00	
78128 Revaluation Losses	£0.00	£0.00	£0.00	£0.00	
Total Capital/Other Adjustments	£0.00	£0.00	£0.00	£0.00	
No. Name					
71221 Supn - Reverse Cash Payments	£0.00	£0.00	£0.00	£0.00	
71231 Supn - Current Service (Pension)	£0.00	£0.00	£0.00	£0.00	



Account Code & Description	Budget 2324B £	MTFS 2425I £	MTFS 2526P £	MTFS 2627E £	Notes
Total Pension Fund Adjustments	£0.00	£0.00	£0.00	£0.00	
TOTAL INDIRECT EXPENDITURE	£42,200.00	£43,200.00	£44,400.00	£44,400.00	
TOTAL INCOME STATEMENT	£5,500.00	£(17,300.00)	£(17,000.00)	£(14,800.00)	

23707 - Southwold Caravan and Camping Site Caravan and Camping Sites Communities, Leisure and Tourism Peter Simmons Kerry Blair



Account Code &	Budget	MTFS	MTFS	MTFS	
Description	2223B	23241	2425P	2526E	Notes
	£	£	£	£	
Direct Income & Expenditure					
Income					
67191 General Vatable Sales 20%	£0.00	£0.00	£0.00	£0.00	
67194 General Vatable Sales 5%	£(9,000.00)	£(9,000.00)	£(9,000.00)	£(9,000.00)	
67292 General Zero Rated Sales	£0.00	£0.00	£0.00	£0.00	
67393 General Exempt Sales	£0.00	£0.00	£0.00	£0.00	
67444 Vatable Leisure Activity Fees	£0.00	£0.00	£0.00	£0.00	
67491 General Vatable Fees & Charges	£(3,200.00)	£(3,200.00)	£(3,200.00)	£(3,200.00)	
67691 Exempt General Fees & Charges	£0.00	£0.00	£0.00	£0.00	
67751 Cash Over/Short	£0.00	£0.00	£0.00	£0.00	
67791 General Outside Scope Fees & Charges	£0.00	£0.00	£0.00	£0.00	
67811 Vatable Land Rents	£(592,000.00)	£(592,000.00)	£(592,000.00)	£(592,000.00)	Touring Fees £295,000   Static Caravans £297,000 (Includes an allowance for vacant sites)
67813 Vatable Land Rents 5%	£0.00	£0.00	£0.00	£0.00	
Total Cust & Client Receipts	£(604,200.00)	£(604,200.00)	£(604,200.00)	£(604,200.00)	
	£0.00	£0.00	£0.00	£0.00	
Total Grants & Contributions	£0.00	£0.00	£0.00	£0.00	
68611 Internal Recharges Income	£0.00	£0.00	£0.00	£0.00	
Total Recharges/Other Income	£0.00	£0.00	£0.00	£0.00	
TOTAL INCOME	£(604,200.00)	£(604,200.00)	£(604,200.00)	£(604,200.00)	
Expenditure					

				ı
71111 Pacie Pay	£100 000 00	£204,900.00	£210,100.00	£214,300.00
71111 Basic Pay 71121 Overtime	£199,800.00 £17,000.00	£17,000.00	£210,100.00 £17,000.00	£17,000.00
71151 Employers National Insurance	£22,400.00	£23,100.00	£23,800.00	£24,400.00
71161 Employers Superannuation	£54,200.00	£55,500.00	£56,800.00	£57,800.00
71171 Contract Staff	£52,000.00	£52,000.00	£52,000.00	£52,000.00
/11/1 Contract Stall	132,000.00	132,000.00	132,000.00	132,000.00
Total Direct Employee Expenses	£345,400.00	£352,500.00	£359,700.00	£365,500.00
	,	,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
71331 Employee Insurances	£2,200.00	£2,300.00	£2,400.00	£2,500.00
Total Other Employee Expenses	£2,200.00	£2,300.00	£2,400.00	£2,500.00
72111 Building Services - Planned Maintenance	£12,500.00	£4,400.00	£7,400.00	£7,400.00
72114 Building Services - Responsive Maintenance	£40,000.00	£40,000.00	£40,000.00	£40,000.00
72131 Vandalism	£1,000.00	£1,000.00	£1,000.00	£1,000.00
72135 Asbestos	£300.00	£0.00	£0.00	£0.00
72136 Legionella	£2,000.00	£0.00	£0.00	£0.00
72138 Pest Control	£700.00	£700.00	£700.00	£700.00
72211 Electricity	£87,100.00	£87,100.00	£87,100.00	£87,100.00
72214 Gas	£7,600.00	£7,600.00	£7,600.00	£7,600.00
72317 Business Rates	£47,700.00	£49,200.00	£50,600.00	£52,200.00
72411 Water	£10,800.00	£11,000.00	£11,300.00	£11,500.00
72414 Sewerage Charge	£0.00	£0.00	£0.00	£0.00
72511 Cleaning Materials	£8,000.00	£8,000.00	£8,000.00	£8,000.00
72521 Refuse Collection	£0.00	£0.00	£0.00	£0.00
72527 Other Cleaning Services	£0.00	£0.00	£0.00	£0.00
72612 Grounds Maintenance - Variations	£0.00	£0.00	£0.00	£0.00
72617 Grounds Maintenance - Other	£2,300.00	£2,300.00	£2,300.00	£2,300.00
72711 Fire Insurance	£1,400.00	£1,400.00	£1,400.00	£1,400.00
72712 Engineering Insurance	£300.00	£300.00	£300.00	£300.00
Total Premises Expenses	£221,700.00	£213,000.00	£217,700.00	£219,500.00
73111 Fuel	£100.00	£100.00	£100.00	£100.00
73114 Repairs & Service	£1,200.00	£1,200.00	£1,200.00	£1,200.00
73222 Car Allowances - Lump Sum	£0.00	£0.00	£0.00	£0.00
Total Transport Frances	C1 200 00	C1 200 00	C1 200 C2	C1 200 00
Total Transport Expenses	£1,300.00	£1,300.00	£1,300.00	£1,300.00
74111 Health and Safety	£15,000.00	£1E 000 00	£1 E 000 00	£15,000.00
•	•	£15,000.00	£15,000.00	•
74114 Furniture and Equipment	£3,200.00	£3,200.00	£3,200.00	£3,200.00
74117 Machine Repair & Maintenance	£2,000.00	£2,000.00	£2,000.00	£2,000.00

74121 Materials For Resale	£17,000.00	£17,000.00	£17,000.00	£17,000.00
74127 Materials For Resale	£0.00	£0.00	£0.00	£0.00
74131 Equipment Hire	£2,200.00	£2,200.00	£2,200.00	£2,200.00
74213 Clothing & Uniforms	£600.00	£600.00	£600.00	£600.00
74335 Internal Printing	£0.00	£0.00	£0.00	£0.00
74346 External Printing	£0.00	£0.00	£0.00	£0.00
74357 Stationery	£1,000.00	£1,000.00	£1,000.00	£1,000.00
74391 Other Office Expenses	£0.00	£0.00	£0.00	£0.00
74414 Consultants	£0.00	£0.00	£0.00	£0.00
74491 Bank Fees	£1,000.00	£1,000.00	£1,000.00	£1,000.00
74492 Other Ext Provided Services	£1,500.00	£1,500.00	£1,500.00	£1,500.00
74515 Postages	£500.00	£500.00	£500.00	£500.00
74526 Telephone Calls/Data/Broadband	£1,200.00	£1,200.00	£1,200.00	£1,200.00
74537 Hardware Purchases	£0.00	£0.00	£0.00	£0.00
74548 Hardware Maintenance	£0.00	£0.00	£0.00	£0.00
74559 Software Purchases	£0.00	£0.00	£0.00	£0.00
Total Supplies & Services	£45,200.00	£45,200.00	£45,200.00	£45,200.00
	£0.00	£0.00	£0.00	£0.00
Total Third Party Payments	£0.00	£0.00	£0.00	£0.00
76131 Settlement Of Complaints	£0.00	£0.00	£0.00	£0.00
Total Transfer Payments	£0.00	£0.00	£0.00	£0.00
70044 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	642.000.00	642.000.00	642 000 00	642.000.00
78611 Internal Recharges	£42,000.00	£42,000.00	£42,000.00	£42,000.00
Total Deshauses (Other symanditure	C42 000 00	C42 000 00	C42 000 00	C42 000 00
Total Recharges/Other expenditure	£42,000.00	£42,000.00	£42,000.00	£42,000.00
TOTAL DIRECT EXPENDITURE	£657,800.00	£656,300.00	£668,300.00	£676,000.00
TOTAL DIRECT EXPENDITURE	1057,800.00	1050,300.00	1008,300.00	1676,000.00
TOTAL DIRECT INCOME AND EXPENDITURE	£53,600.00	£52,100.00	£64,100.00	£71,800.00
TOTAL DIRECT INCOME AND EXPENDITORE	133,000.00	132,100.00	104,100.00	171,800.00
Support Services	£87,800.00	£89,600.00	£91,400.00	£91,800.00
Support Services	107,000.00	183,000.00	131,400.00	131,800.00
Total Support Services	£87,800.00	£89,600.00	£91,400.00	£91,800.00
Total Support Scretces	107,000.00	103,000.00	131,400.00	131,000.00
TOTAL INDIRECT EXPENDITURE	£87,800.00	£89,600.00	£91,400.00	£91,800.00
TOTAL INCOME STATEMENT	£141,400.00	£141,700.00	£155,500.00	£163,600.00
TO THE INCOME STATEMENT	2141,400.00		1133,300.00	1100,000.00