

CABINET Tuesday, 02 January 2024

Subject	Capital Programme 2023/24 to 2027/28
Cabinet	Councillor Vince Langdon-Morris
Member	Cabinet Member with responsibility for Resources and Value for Money
Report	Julian Sturman
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Is the report Open or Exempt?	OPEN
	50
Category of Exempt	Not applicable

Information and reason why it is NOT in the public interest to disclose the exempt information.

Wards Affected:

All Wards

Purpose and high-level overview

Purpose of Report:

As part of the budget setting process, the Council is required to agree a programme of capital expenditure for the coming four years. The capital programme plays an important part in the delivery of the Council's Medium-Term Financial Strategy (MTFS), which in turn supports wider service delivery. The report sets out the Council's capital programme including revisions to the current programme for the financial years 2023/24 to 2027/28. This report also forms the basis of Scrutiny Committee's review of the Budget at its meeting on 18 January 2024 as required under the Budget and Policy Framework.

Options:

The capital programme forms part of the Council's Budget and Policy Framework. The Council is required to set an annual budget and therefore no other options have been considered.

Recommendation/s:

- 1. That the General Fund capital programme for 2023/24 to 2027/28 including revisions as shown in **Appendix B** be approved for review and consideration by the Scrutiny Committee as part of the budget process.
- 2. That the Housing Revenue Account capital programme for 2023/24 to 2027/28 including revisions as shown in **Appendix G** be approved for review and consideration by the Scrutiny Committee as part of the Budget process.

Corporate Impact Assessment

Governance:

As set out in the Council's Financial Procedure Rules, the Chief Finance Officer is responsible for preparing and submitting capital budgets to Cabinet and Council.

The 2023/24 budget has/will be considered at the following Council meetings:

- Cabinet 2 January 2024
- Scrutiny Committee 18 January 2024
- Cabinet 6 February 2024
- Full Council 21 February 2024

ESC policies and strategies that directly apply to the proposal:

- East Suffolk Council Strategic Plan
- East Suffolk Council Medium Term Financial Strategy
- East Suffolk Council Treasury Management Strategy and Treasury Management Policy
- East Suffolk Council Capital Strategy
- Annual Governance Statement
- Financial Procedure Rules

Environmental:

All projects in the Programme are intended to contribute to the Strategic Plan Priority of environmental impact.

Equalities and Diversity:

No direct impact from this report. Where subsequent individual business cases are presented, Equality Impact Assessments are prepared.

Financial:

All capital expenditure must be financed, either from external sources (Government grants and other contributions), the Council's own resources (revenue, reserves, and capital receipts) or debt (borrowing and leasing). Debt is only a temporary source of finance, since loans and leases must be repaid, and this is therefore replaced over time by other financing, usually from revenue which is known as "Minimum Revenue Provision" (MRP). Alternatively, proceeds from selling capital assets (known as capital receipts) may be used to replace debt finance.

The Council's cumulative outstanding amount of debt finance is measured by the Capital Financing Requirement (CFR). This increases with new debt-financed capital expenditure and reduces with MRP. The CFR is expected to increase by £156.94m between 2023/24 and 2027/28 which is due to capital projects being financed through borrowing. Statutory guidance is that debt should remain below the CFR.

The Council expects to comply with this in the medium term, but the scale of the capital programme as currently drafted is such that the Council would begin to approach its borrowing limits over the life of the proposed programme if other sources of finance were not available. The programme as presented does not pre-empt the realisation of capital receipts and only those receipts already received will be used as financing.

In addition, external funding is expected to be secured in respect of other major projects in the Programme, assisting the overall position and the ability of the Council to deliver on its Strategic Plan.

Human Resources:

No impacts directly arising from this report.

ICT:

No impacts directly arising from this report.

Legal:

No impacts directly arising from this report.

Risk:

No impact directly arising from this report.

External Consultees:

External consultation has been conducted on a range of individual projects and programmes within the overall Capital Programme, and a number of programmes such as the Lowestoft Flood Risk Management Project and the Lowestoft Town Investment Plan feature programme boards which include key external stakeholders as part of their governance arrangements. The Scrutiny Committee will also consider the Capital programme as part of the budget process at its meeting on 18 January 2024.

Strategic Plan Priorities

	t the priorities of the <u>Strategic Plan</u> which are supported by	Primary	Secondary					
-	oroposal:	priority	priorities					
	ct only one primary and as many secondary as appropriate)							
T01	Growing our Economy		57					
P01	Build the right environment for East Suffolk							
P02	Attract and stimulate inward investment							
P03	Maximise and grow the unique selling points of East Suffolk							
P04	Business partnerships							
P05	Support and deliver infrastructure		⊠					
T02	Enabling our Communities							
P06	Community Partnerships							
P07	Taking positive action on what matters most							
P08	Maximising health, well-being, and safety in our District		×					
P09	Community Pride							
T03	Maintaining Financial Sustainability							
P10	Organisational design and streamlining services		\boxtimes					
P11	Making best use of and investing in our assets		\boxtimes					
P12	Being commercially astute		×					
P13	Optimising our financial investments and grant opportunities		\boxtimes					
P14	Review service delivery with partners		\boxtimes					
T04	Delivering Digital Transformation							
P15	Digital by default		\boxtimes					
P16	Lean and efficient streamlined services		\boxtimes					
P17	Effective use of data							
P18	Skills and training							
P19	District-wide digital infrastructure		\boxtimes					
T05	Caring for our Environment							
P20	Lead by example		×					
P21	Minimise waste, reuse materials, increase recycling		\boxtimes					
P22	Renewable energy		\boxtimes					
P23	Protection, education, and influence		\boxtimes					
XXX	Governance							
XXX	How ESC governs itself as an authority	×						
How	does this proposal support the priorities selected?							
outli	The Capital programme forms part of the Council's Budget and Policy Framework and outlines the Council's capital investment in the assets, services, and infrastructure of the district in accordance with the key priorities and objectives of the Strategic Plan.							

Background and Justification for Recommendation

1 Background facts

1.1 The Capital programme feeds directly into the Council's MTFS which in turn is the mechanism by which the key Strategic Plan objective of Financial Sustainability will be delivered over the medium term. The Capital programme contributes directly to the Council's specific actions within the Strategic Plan and identifies the financing for these projects.

2 Current position

2.1 Capital expenditure within the Council is split into two main components, the General Fund Capital programme, and the Housing Revenue Account (HRA) Capital programme.

The capital programme has been compiled taking account of the following main principles, to:

- maintain an affordable four-year rolling capital programme.
- ensure capital resources are aligned with the Council's Strategic Plan,
- maximise available resources by actively seeking external funding and disposal of surplus assets; and
- not to anticipate receipts from disposals until they are realised

2.2 General Fund Capital Programme Summary

Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset.

Following the review and revisions to programme by project officers the revised capital programme has been reviewed by the Corporate Leadership Team (CLT) along with the Chief Finance Officer and is presented at:

- Appendix A: General Fund Capital Programme 2023/24 to 2027/28 Summary, shows a summary of the capital programme and planned financing.
- **Appendix B**: General Fund Capital Programme Revisions 2023/24 to 2027/28, shows budget revisions to previously approved projects.
- Appendix C: General Fund Capital Programme 2023/24 to 2027/28 extract
 of budget increases greater than £0.500m and budget decreases greater
 than £0.500m.
- Appendix D: General Fund Capital Programme 2023/24 to 2027/28 new projects, shows the new projects being recommended for approval and inclusion within the existing programme as shown in Appendix B.
- Appendix E: General Fund Capital Programme 2023/24 to 2027/28 extract
 of externally funded projects, is an extract of the programme showing all
 projects which are subject to external grants/contributions.

The General Fund capital programme for 2023/24 through to 2027/28 has a total financing requirement of £329.03m which will be financed through both internal and external resources.

The programme from 2023/24 to 2027/28 benefits from £211.08m (64%) of external grants and contributions, the use of £13.85m (4%) of reserves and internal/external borrowing of £104.10m (32%).

Where projects have identified external funding, if this is not secured then those projects will look to secure other funding or will not be pursued. Similarly, where projects require significant borrowing in excess of £3m, these will require robust business cases to underpin the investment. The project business case should be presented to Council for approval prior to the borrowing being secured.

2.3 Housing Revenue Account (HRA) Capital Programme Summary

Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset.

- **Appendix F**: HRA Capital Programme 2023/24 to 2027/28 Summary shows a summary of the capital programme and planned financing.
- **Appendix G**: HRA Capital Programme 2023/24 to 2027/28, shows an update to the HRA capital budgets.

The HRA capital programme for 2023/24 through to 2027/28 has a total budget requirement £81.94m which will be financed through both internal and external resources.

The programme from 2023/24 to 2027/28 relies upon £8.74m (11%) of external grants and contributions, the use of £38.07m (46%) of capital reserves, direct revenue financing (HRA) of £19.35m (24%) and £15.79m (19%) of capital receipts.

2.4 Approval of the capital programme by Full Council is an authority for Council officers to enter into contracts and incur expenditure up to the approved budget amounts and where applicable, secure external funding.

3 How to address current situation

- 3.1 The General Fund capital programme has previously been approved by Full Council on 22 February 2023 and has been updated to reflect the most current required budget and are fully detailed in the appendices to this report.
- 3.2 New General Fund capital projects have been identified as part of the budget setting process and the required new capital budget request process review has been undertaken. These projects are shown in **Appendix C**.
- The HRA capital programme has previously been approved by Full Council on 22 February 2023 and has been updated to reflect the most current required budget and are fully detailed in the appendices to this report.

4 Reason/s for recommendation

4.1 The Council's constitution requires the Chief Finance Officer to prepare and present to Cabinet and Full Council the Council's capital programme for approval.

Appendices

Appendices:	
Appendix A	General Fund Capital Programme 2023/24 to 2027/28 Summary
Appendix B	General Fund Capital Programme Revisions 2023/24 to 2027/28
Appendix C	General Fund Capital Programme 2023/24 to 2027/28 extract of budget
	increases greater than £0.50m and budget decreases greater than
	£0.50m.
Appendix D	General Fund Capital Programme 2023/24 to 2027/28 New Projects
Appendix E	General Fund Capital Programme 2023/24 to 2027/28 Extract of
	Externally Funded Projects
Appendix F	HRA Capital Programme 2023/24 to 2027/28 Summary
Appendix G	HRA Capital Programme 2023/24 to 2027/28

Background reference papers:

None.

Appendix A

General Fund Capital Programme 2023/24 to 2027/28 Summary

SUMMARY - GENERAL FUND PROGRAMME	2023/24 £000 Original Budget	2023/24 £000 Revised Budget	£000 Original Budget	2024/25 £000 Revised Budget	2025/26 £000 Original Budget	2025/26 £000 Revised Budget	2026/27 £000 Original Budget	2026/27 £000 Revised Budget	2027/28 £000 New Budget	2023/24 to 2026/27 £000 Original Total	2023/24 to 2027/28 £000 Revised Total
MHCLG Grant Funding to Freeport East via ESC as Accountable Body	-		4,940		0	0	0	0	0	24,750	
Communities, Leisure & Tourism	8,700	,	,		21,500	-		24,841	0	51,700	
Corporate Services (formely ICT - Digital & Programme Management)		796		887	250	250			500	1,625	
Corporate Services (formely Operations)	29,105 14,363	17,505	,	,			,		1,930	44,653	
Economic Development & Transport		,	,	21,777	22,849	18,498	0	909	0	45,994	-
Community Health (formely Environmental Services & Port Health)	484	485		50	0	0	0	0	0	534	
Resources & Value for Money (Formerly Financial Services)	0	400	_	315	0	0	0	0	0	0	715
Resources & Value for Money (Formerly General Fund Housing)	3,690	2,594	1,000	2,207	1,000	2,194	1,000	2,182	2,171	6,690	-
Resources & Value for Money - Long Term Debtors	5,000	0	0	0	0	0	0	0	0	5,000	
Planning & Coastal Management	31,084	17,367	36,749	32,367	36,175	36,175	85,885	85,885	175	189,893	171,969
Total Capital Expenditure	113,111	46,734	86,259	76,594	83,054	84,927	88,415	115,997	4,776	370,839	329,028
Financed By:- Internal resources - reserves	6,309	7,229	1,350	2,637	800	1,250	800	1,250	1,500	9,259	13,866
	35,630		,	23,059				26,635	1,105		
Internal resources - borrowing Grants	71,172	,	,	,						97,553 264,027	211,079
Total Financing	113,111	46,734		76,594	83,054	84,927	88,415	115,997	4,776	370,839	

General Fund Capital Programme Revisions 2023/24 to 2027/28

£000 Revised Budget	£000 Original	2025/26 £000 Revised Budget October 2023	2026/27 £000 2026/27 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
0	<mark>о</mark> о	0	0	O	0	EG
0	o 0	0	0	0	0	EG
0	o 0	0	0	0	0	EG
0	0 0	0	0) 0) 0	
0	0 0	0	0	0	0	
0	0 0	0	0	0	0	
0	0 0	0	0	0	0	_
0	0 0	0	0	0	0	<u> </u>
_						

Project	Description
Harwich	Central Government Grant Funding to Freeport East via Principle (East Suffolk Council)
Felixstowe	Central Government Grant Funding to Freeport East via Principle (East Suffolk Council)
Gateway 14	Central Government Grant Funding to Freeport East via Principle (East Suffolk Council)

Funding Type Key:

CR	Capital Receipt	EG	External Grant
	External Borrowing	ER	Earmarked Reserve
EC	External Contribution	IB	Internal Borrowing

COMMUNITIES, LEISURE & TOURISM	2023/24 £000 Original Budget	2023/24 £000 Carried forward Budget	2023/24 £000 Revised Budget	£000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 2026/27 Original Budget	£000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre)	1,000	0	1,000	0	16,500	1,000	17,500	16,500	0	17,500	0	ЕВ
Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre Land Purchase & Access Road)	5,000	947	5,947	500	3,000	1,456	0	4,000	0	2,991	0	EB
Felixstowe North - Garden Neighbourhood Regeneration Project (Infrastructure)	0	0	0	0	2,000	0	4,000	2,000	0	4,000	0	EB
Felixstowe Sports Hub	0	135	135	250	0	0	0	250	0	250	0	IB
Deben Fields (Former Deben High School) Felixstowe (BC)	2,200	150	2,350	500	0	2,850	0	0	0	0	0	IB
Leisure Centres (South)	500	87	587	550	0	315	0	100	0	100	0	IB
Leisure Centre Lowestoft (Roof)	0	41	41	41	0	50	0	0	0	0	0	IB
Leisure Centres - Pool Covers	0	95	95	95	0	0	0	0	0	0	0	IB
Total Capital Expenditure	8,700	1,455	10,155	1,936	21,500	5,671	21,500	22,850	0	24,841	0	<u>.</u>
Financed By:-												
Internal resources - Reserves	0	0	0		0	-	-	-		0	0	
Internal resources - borrowing	8,700	1,455	10,155	1,936	21,500	,	,	,	0	,-	0	
Grants/contributions	0	0	0		0	0			0		0	1
	8,700	1,455	10,155	1,936	21,500	5,671	21,500	22,850	0	24,841	0	

Project	Description
Felixstowe North - Garden	Provision of new leisure centre site including purchase of site and access road
Neighbourhood Regeneration	
Project (Leisure Centre)	
Felixstowe North - Garden	Infrastructure development to enable housing development
Neighbourhood Regeneration	
Project (Infrastructure)	
Felixstowe Seafront Gardens	Installation of handrailing
Handrailing	
Felixstowe Sports Hub	ESC is working with key sports clubs in Felixstowe including, football, cricket, rugby and hockey in order
Deben Fields (BC)	Site Leisure provision
Leisure Centres South	Planned preventative maintenance works required to ensure the immediate running of the facility.
Leisure Centre Lowestoft (Roof)	Refurbishment of Leisure Centre roof to enhance the life of the asset and to protect against water
Leisure Centre Pool Covers	Pool covers to increase energy efficiency and reduce loss of heat

CORPORATE SERVICES (formerly Digital & Programme Management)	2023/24 £000 Original Budget	2023/24 £000 Carried forward Budget	2023/24 £000 Revised Budget	2023/24 £000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 2026/27 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
Corporate IT Requirements	450	121	571	571	250	350	250	250	250	250	500	ER
ESSL ICT	100	337	437	200	0	237	0	0	0	0	0	ER
CCTV replacement	325	0	325	25	0	300	0	0	0	0	0	IB
Total Capital Expenditure	875	458	1,333	796	250	887	250	250	250	250	500	
Financed By:- Internal resources - Reserves Internal resources - borrowing Grants/contributions	550 325 0	458 0 0	1,008 325 0	771 25 0	250 0 0	587 300 0	250 0 0	250 0 0	250 0 0	250 0 0	500 0 0	
	875	458	1,333	796	250	887	250	250	250	250	500	

Project	Description					
Corporate IT Requirements						
ESSL ICT	Purchase of hardware systems for ESSL use					
ССТУ	Safer Streets initiative					

CORPORATE SERVICES (formerly Operations) Bath Tap Chalets, Felixstowe	2023/24 £000 Original Budget	2023/24 £000 Carried forward Budget	2023/24 £000 Revised Budget	2023/24 £000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
Bawdsey Quay	0	57	57	0	0	0	0	0	0	0	0	ER
Cemeteries	380	8	388	88	0	300	0	0	0	0	0	IB
Cliff House, Felixstowe	900	100	1,000	194	0	800	0	0	0	0	0	IB
East Point Pavilion	0	195	195	100	0	95	0	0	0	0	0	IB
Estates Management	500	493	993		500	750	500		500	500	500	IB
Felixstowe Beach Village	1,500	89	1,589	1,589	0	0	0		0	0	0	IB
Felixstowe Ferry Car Park	150	0	150	150	0	50	0	0	0	0	0	IB
Felixstowe Garrison Lane Car Park	0	30	30		0	0	0		0	0	0	IB
Felixstowe Lighting	250	0	250	5	0	245	0	0	0	0	0	IB
Felixstowe Seafront Gardens Handrailing	0	15	15	5	0	10	0	0	0	0	0	IB
Felixstowe South - Public Realm and Martello Tower	2,000	1,980	3,980	0	2,000	1,000	0	2,980	0	0	0	IB
Fishing Hut Felixstowe	0	21	21	21	0	0	0	0	0	0	0	ER
Footway Lighting Works - Northern (cyclical replacement)	30	0	30	30	30	30	30	30	30	30	30	IB
Deben Fields (Former Deben High School) Felixstowe	500	350	850	50	0	0	0	0	0	0	0	IB
Lowestoft Beach Hut Block 2 to 5	100	248			0	20	0		0	0	0	IB
Lowestoft Victoria Terrace	150	0	150	75	0	75	0	0	0	0	0	IB
Lowestoft - car park enhancement (BCMC)	600	0	600	0	0	600	0	0	0	0	0	IB
Lowestoft - Property Purchase Hamilton Road	0	0	1,200	1,200	0	0	0	0	0	0	0	IB
Lowestoft - Property Wilde Street	0	0	0	750	0	0	0	0	0	0	0	IB
Newcombe Road Lowestoft	1,900	95	1,995	1,951	2,000	2,261	0	0	0	0	0	EB
Car Park Works	600	119	394	200	0	194	0	50	0	0	0	IB
Orford Road Felixstowe Access Ramp	0	20	20		0	0	0	0	0	0	0	IB
Play Areas (District wide)	300	70	370	200	200	200	200	200	200	200	200	IB
Public Conveniences Programme	500	35	535	285	0	725	0	0	0	0	0	IB
Railway Building - Lowestoft	1,700	32	1,732	500	308	1,540	0	0	0	0	0	ЕВ
Ravine (Jubilee) Bridge	400	460	860		0	25	0		0	0	0	IB
Rotterdam Road Roof Seafront Gardens Beach Hut Sites & Relocations	300	0 495	300 495		0	0	0		0	0	0	IB IB
Southwold Caravan Site	1,400	148	1,548	48	0	1,500	0	0	0	0	0	EB
redevelopment												
Southwold Enterprise Hub	0	600	600	625	0	0	0	0	0	0	0	IB
Southwold Harbour Improvements	320	20	340	150	0	150	0	0	0	0	0	IB
Southwold Harbour - Pump out station	0	80	80	0	0	0	0	0	0	0	0	IB
Southwold Harbour - Visitor Moorings	100	50	150	150	900	0	0	0	0	0	0	IB
Southwold Harbour South Pier	6,000	200	6,200	0	6,000	0	0	0	0	0	0	EG
St Marys Church Woodbridge - Wall	0	144	144	4	0	140	0	0	0	0	0	IB
Operational Grounds Equipment	25	94	119	0	25	0	25	0	25	0	0	ER
Operational Vehicles/Equipment/Grounds Equipment/Assets	5,250	583	5,952	5,952	1,025	2,000	525	1,000	525	1,000	1,000	ER/CR/IB

Wheelie Bin purchase		0 0	0	0	0	200	0	200	0	200	200	IB
Barnards Way, Lowestoft	2,75		3,000	20	0	0	0	0	0	0	0	IB
Council Offices Leiston		0 67	67	20	0	0	0	-	0	0	0	IB
Felixstowe Beach Shower Woodbridge Model Boat Pond		0 10 0 25	10 25	0 25	0	10 0	0	0	0	0	0	IB IB
												ID
Total Capital Expenditure	29,10	7,283	37,382	17,505	12,988	13,320	1,280	4,960	1,280	1,930	1,930	
Financed By:-												
Internal resources - Reserves	5,27		6,149	5,973	1,050	2,000	550	1,000	550	1,000	1,000	
Internal resources - borrowing Grants/contributions	17,83 6,00		25,033 6,200	11,532 0	5,938 6,000	11,320 0	730 0	3,960 0	730 0	930 0	930 0	
Grants/contributions	29,10	T	37,382	17,505	12,988	13,320	1,280	4,960	1,280	1,930	1,930	
Droject		Description										
Project Bath Tap Chalets, Felixstowe		Description Structural w	orks and	rofurbich	mont							
Bawdsey Quay		Sewage syst				d signage	works					
Cemeteries		Provision fo										
Cliff House, Felixstowe		Developme		, ,								
East Point Pavilion		Redevelopn	nent of th	e East Po	int Pavilio	n comple	2X					
Estates Management		A planned p	reventati	ive maint	enance lis	t of work	s required	on Counc	cil owned	propertie	s throug	nout
		the district	n and da	, alanman	+ of Folive	tawa Baa	sh Villago					
Felixstowe Beach Village		Constructio					cii viiiage					
Felixstowe Ferry Car Park Felixstowe Garrison Lane Car		Enhanceme Enhanceme		and sewa	ige systen	1						
				- f f +	!:= =4:==							
Felixstowe Lighting Felixstowe Seafront Gardens		Cyclical repl Installation			ay lighting							
Handrailing		mstanation	or manare	411111B								
Felixstowe South - Public Real	m	Developme	nt of Sout	h Seafror	nt area an	d Martell	o Café Feli	xstowe				
and Martello Tower												
Fishing Hut Felixstowe		Rebuilding	of fishing	hut next	to Felixsto	we Pier t	hat burnt	down in 2	2019			
Footway Lighting Works - Nort	thern	Cyclical repl	acement	of footwa	ay lighting							
(cyclical replacement)												
Deben Fields		Purchase ar	d develo	pment of	former sc	hool site						
Lowestoft Beach Hut Block 2 t		Replacemer										
Lowestoft Victoria Terrace		Works on V				ructure						
Lowestoft Car Park enhancem (BCMS)	ent	Enhanceme	nt works	to car pai	rk .							
Lowestoft Hamilton Road		Purchase of	site for re	egenerati	on							
Lowestoft Wilde Street		Purchase of	site for r	egenerati	on							
Newcombe Road Lowestoft		Redevelopn	nent of sit	te to prov	vide start i	up units						
Car Park Works		Planned pre										
Orford Road Felixstowe Access	S	Replacemer	it of disak	oled acces	ss ramp ne	ear new c	afé site					
Ramp Play Areas (District wide)		Upgrade an	d refurbis	hment of	f district w	ide nlav	aroas					
Public Conveniences Programm		Upgrade an						ences				
Railway Building - Lowestoft		Purchase ar							site			
Ravine Bridge		Structural w						ridge				
Rotterdam Road Roof		Replacemer				-						
Seafront Gardens Beach Hut Development		Developme	nt of Seaf	ront Gard	lens site f	or new be	each huts					
Southwold Caravan Site		Refurbishm	ent of exi	sting cara	ıvan site							
redevelopment Southwold Enterprise Hub		Capital inve	stment									
Southwold Harbour Improvem		Improveme		<u> </u>								
Southwold Harbour - Pump or		Enhanceme			ition							
station	-		J. pull	., 541510								
Southwold Harbour - Visitor		Visitor moo	rings enh	ancemen	t							
Moorings Southwold South Pier		Enhanceme	nt to the	Pier Stru	ture							
St Marys Church Woodbridge		Refurbishm				ıll						
Operational Grounds Equipme		Replacemer										
Operational Vehicles/Equipme		Purchase of				<u> </u>						

Whelie Bins purchase	Purchase of bins
Barnards Way, Lowestoft	8300m2 of undeveloped ESC land. Develop site for small industrial units including Service delivery of
Council Offices Leiston	Refurbishment to the fabric of the building to meet H&S requirement and to ensure asset remains
Felixstowe Beach Shower	Installation of outside beach shower
Memorial Wall Felixstowe	Development of new site for a memorial wall as an alternative option than benches. Plaques will be
Woodbridge Model Boat Pond	Refurbishment of model boat pond boundary posts and water treatment system

ECONOMIC DEVELOPMENT & TRANSPORT	2023/24 £000 Original Budget	2023/24 £000 Carried forward Budget	2023/24 £000 Revised Budget	2023/24 £000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
Towns Fund - Cultural Quarter (Phase 1)	3,690	240	3,930	285	5,160	8,554	15,220	15,035	0	476	0	EG/IB
Towns Fund -Station Quarter (Former Post & Sorting Office Inc. Sculpture)	2,300	35	2,335	340	1,000	3,035	0	127	0	433	0	EG/IB
Towns Fund - Historic Quarter	715	475	1,190	438	710	3,098	5,930	3,236	0	0	0	EG
Towns Fund - Port Gateway Improvement Project	2,470	35	2,505	2,469	145	181	0	0	0	0	0	EG
Towns Fund - Seafront Vision Delivery	719	81	800	801	470	747	0	0	0	0	0	EG
UKSPF	369	33	402	485	1,197	1,529	1,599	0	0	0	0	EG
Partnership Scheme in Conservation Areas (PSiCA).	100	0	100	0	100	200	100	100	0	0	0	EG
LUF - Seafront (Phase 3 BH)	4,000	600	4,600	833	0	4,433	0	0	0	0	0	IB/EG
Total Capital Expenditure	14,363	1,499	15,862	5,651	8,782	21,777	22,849	18,498	0	909	0	
Financed By:-												
Internal resources - Reserves	0	600	0	0	0	0	0	0	0	0	0	
Internal resources - borrowing	3,600		-,	,	2,250	2,660	-	•	0		0	
Grants/contributions	10,763	899		3,939	6,532	19,117	14,099	8,684	0		0	
	14,363	1,499	15,862	5,651	8,782	21,777	22,849	18,498	0	909	0	

Project	Description
Towns Fund	Towns Fund Grant investment of £24.9m in projects to regenerate the town, driving economic growth and acting as a catalyst for future investment, rising to £35.9m with the addition of matched funding (subject to ESC business case)
UKSPF	UK Shared Prosperity and Rural England Prosperity Funds - grant funding will support communities and place, supporting local business and people and skills
Partnership Scheme in Conservation Areas (PSiCA).	Partnership Scheme in Conservation Areas - grant available for capital projects in conservation areas
LUF - Seafront (Phase 3 BH)	Government Levelling Up Fund to support the continued investment and regeneration of Lowestoft

COMMUNITY HEALTH (formely Environmental Services & Port Health)	2023/24 £000 Original Budget	2023/24 £000 Carried forward Budget	2023/24 £000 Revised Budget	2023/24 £000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
Port Health	484	0	484	485	50	50	0	0	0	0	0	ER
Total Capital Expenditure	484	0	484	485	50	50	0	0	0	0	0	
Financed By:- Internal resources - Reserves Internal resources - borrowing Grants/contributions	484 0 0	0 0 0	484 0 0	0	50 0 0	0	0 0 0	0 0 0	0 0 0	0 0 0	0	ı

Project	Description
Port Health	Capital expenditure for the function of the Port Health Service

RESOURCES & VALUE FOR MONEY (formerly Financial Services)	2023/24 £000 Original Budget	£000 Carried	2023/24 £000 Revised Budget	2023/24 £000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
Romany Lane (previously STTS)		0 388	388	400	U	315		U U	U	U	0	IB
Total Capital Expenditure		0 388	388	400	0	315	0	0	0	0	0]
Financed By:- Internal resources - Reserves Internal resources - borrowing Grants/contributions	(0 388 0 0 0 0 0 388	388 0 0 388	400	0	315 0	0 0 0	0	0	0	0	-
Project		Description]		<u> </u>							
Romany Lane (previously STT		Remedial a		vement w	orks to t	he Roman	y Lane si	te				
RESOURCES & VALUE FOR MONEY(formerly General Fund Housing)	2023/24 £000 Original Budget	£000 Carried	2023/24 £000 Revised Budget	2023/24 £000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
Disabled Facilities Grant	1,00	0 0	1,000	2,594	1,000	2,207	1,000	2,194	1,000	2,182	2,171	EG
Local Authority Housing Fund (LAHF)	2,69	0 0	2,690	0	0	0	0	0	0	0	0	EG
Financed By:- Internal resources - Reserves Internal resources - borrowing Grants/contributions			0 3,690	0 2,594	0 1,000	0 2,207	0 0 1,000 1,000	0 2,194	0 1,000	0 2,182	0 0 2,171 2,171	•
Project	ı	Description										
Disabled Facilities Grant Local Authority Housing Fund (LAHF)	ŀ	HIA Disable Central Gov	d Facilitie			sing Schei	me					
RESOURCES & VALUE FOR MONEY - LONG TERM DEBTORS	2023/24 £000 Original Budget	2023/24 £000 Carried forward Budget	2023/24 £000 Revised Budget	2023/24 £000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
LATCO - Loan funding	5,000	0	5,000	0	0	0	0	0	0	0	0	IB
Total Capital Expenditure	5,000	0 0	5,000	0	0	0	0	0	0	0	0	
Financed By:- Internal resources - Reserves Internal resources - borrowing Grants/contributions	5,000 5,000	0 0	0 5,000 0 5,000	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	
	_											
Project	ĮD.	Description										

PLANNING & COASTAL MANAGEMENT	2023/24 £000 Original Budget	2023/24 £000 Carried forward Budget	2023/24 £000 Revised Budget	2023/24 £000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget	Funding Type
Coast Protection - Minor Capital Works	175	100	275	275	175	240	175	175	175	175	175	IB
Navigation Markers	0	0	0	0	0				0	0	0	IB
North Denes Promenade	0	0	0	0	0	200	0	0	0	0	0	IB
Corton & North Corton Hybrid Scheme	7,000	200	7,200	0	7,000	0	0	0	0	0	0	EG
Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial)	4,000	-2,530	1,470	5,470	0	0	0	0	0	0	0	EG
Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate) *	10,809	4,208	15,017	11,017	29,574	29,574	36,000	36,000	85,710	85,710	0	EG
Southwold Harbour Fender	0	53	53	0	0	53	0	0	0	0	0	IB/EG
Southwold Harbour North Wall (Phase 1 & 2)	0	462	462	605	0	2,000	0	0	0	0	0	ER/IB
Thorpeness (Externally Funded)	0	3,300	3,300	0	0	0	0	0	0	0	0	EG
Thorpeness Emergency Works	0	115	115	0	0	0	0	0	0		0	EC/EG
Resilient Coasts Project	9,100	-96	9,004	0	0	0	0	0	0	0	0	EG

10tal Capital Experimiture 31,004 3,012 30,030 17,307 30,743 32,307 30,173 30,173 63,663 63,663 173	Total Capital Expenditure	31,084	5,812	36,896	17,367	36,749	32,367	36,175	36,175	85,885	85,885	175
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Financed By:-

1,694 0 0 0 0 0 0 0 0 0 0 Internal resources - Reserves Internal resources - borrowing 175 615 790 880 175 2,793 175 175 175 175 175 Grants/contributions 30,909 5,197 34,412 16,487 36,574 29,574 36,000 36,000 85,710 85,710 0 36,749 5,812 36,896 17,367 32,367 36,175 175 31,084 36,175 85,885 85,885

Project	Description
Coast Protection - Minor Capital	The Coastal Management Team carries out a comprehensive programme of inspections which highlight
Works	when repair and maintenance works need to be carried out. This ensures that the defences are
Navigation Markers	Replacement Sea Navigation Markers
North Denes Promenade	Safety works to promenade surface
Corton & North Corton Hybrid Scheme	This item is for ESC contribution to privately funded works to part remove and part rebuild in rock, defences to the north of Corton Village that were abandoned after failure in line with 2010 Shoreline
Lowestoft Flood Risk Management Project Phase 1 & 2	A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge
Southwold Harbour Fender	Southwold Harbour fender remedial works following damage to the fender which was originally
Southwold Harbour North Wall Phase 1 & 2	Urgent works needed to the Southwold North seawall to ensure its stability and is not breached.
Thorpeness (Externally Funded)	Strengthen the soft bag defences installed here in 2010/12 that were damaged by unusually high
Thorpeness Emergency Works	Installation of a 35-metre rock revetment to protect
Resilient Coast Projects	Flood and Coastal Resilience Innovation Programme funded by the Environment Agency
Pakefield Coastal Resilience project	New accelerated project due to rapid increase of coastal erosion.

Total Capital Expenditure
Financed By:-

Internal resources - Reserves Internal resources - borrowing Grants/contributions

	2023/24 £000 Original Budget	2023/24 £000 Carried forward Budget	2023/24 £000 Revised Budget	2023/24 £000 Revised Budget October 2023	2024/25 £000 Original Budget	2024/25 £000 Revised Budget October 2023	2025/26 £000 Original Budget	2025/26 £000 Revised Budget October 2023	2026/27 £000 Original Budget	2026/27 £000 Revised Budget October 2023	2027/28 £000 New Budget
İ	113,111	17,145	131,250	46,734	86,259		83,054		88,415		4,776
Ī	-		-	,			-		-		
ı	7,339	3,137	11,689	7,208	2,280	2,637	830	1,250	830	1,250	1,500
ı	34,600	7,462	42,937	16,506	28,933	23,059	31,125	36,799	875	26,635	1,105
L	71,172	6,546	76,624	23,020	55,046	50,898	51,099	46,878	86,710	88,112	2,171
ſ	113,111	17,145	131,250	46,734	86,259	76,594	83,054	84,927	88,415	115,997	4,776

Appendix C

2023/24 to 2027/28 - BUDGET INCREASES ABOVE £0.50M	Current Budget £000	Revised Budget 2023-24 to 2027-28 £000	Variance £000	Funding Type
Deben Fields (Former Deben High School) Felixstowe -Leisure Facility	2,350	3,350	1,000	IB
Disabled Facilities Grants	5,000	11,348	6,348	EG
Estates Management	2,493	3,400	907	IB
Felixstowe Sports Hub	135	750	615	IB
LUF - Seafront (Phase 3 BH)	4,600	5,266	666	IB/EG
Operational Vehicles/Equipment/Grounds Equipment/Assets	8,552	10,952	2,400	ER/CR/IB
Southwold Harbour North Wall Phase 2	462	2,605	2,143	IB
Totals	23,592	37,671	14,079	

2023/24 to 2027/28 - BUDGET DECREASES ABOVE £0.50M	Current Budget 2023-24 to 2027-28 £000	Revised Budget 2023-24 to 2027-28 £000	Variance £000	Funding Type
MHCLG Funding to Freeport East via ESC as Accountable Body - Harwich	7,000	0	-7,000	EG
MHCLG Funding to Freeport East via ESC as Accountable Body - Felixstowe	12,000	0	-12,000	EG
MHCLG Funding to Freeport East via ESC as Accountable Body - Gateway 14	6,000	0	-6,000	EG
Southwold Harbour South Pier	6,200	0	-6,200	EG
Barnards Way, Lowestoft	3,000	20	-2,980	IB
Local Authority Housing Fund (LAHF)	2,690	0	-2,690	EG
LATCO - Loan funding	5,000	0	-5,000	IB
Corton & North Corton Hybrid Scheme	7,000	0	-7,000	EG
Thorpeness (Externally Funded)	3,300	0	-3,300	EG
Resilient Coasts Project	9,004	0	-9,004	EG/IR
Totals	61,194	20	-61,174	

Appendix D

General Fund Capital Programme 2023/24 to 2027/28 New Projects

		2023/24	2024/25	2024/25	2025/26	2025/26	2026/27	2026/27	2027/28	
2023/24 to 2027/28 NEW PROJECTS	£000	£000	£000	£000	£000	£000	£000	£000	£000	Funding
2023/24 to 2027/20 NEW 1 NOSECTS	Original	Revised	Original	Revised	Original	Revised	Original	Revised	Original	Type
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	
Lowestoft - Property Purchase Hamilton Road	0	750	0	0	0	0	0	0	0	IB
Navigation Markers	0	0	0	300	0	0	0	0	0	IB
North Denes Promenade	0	0	0	200	0	0	0	0	0	IB
Wheelie Bin purchase	0	0	0	200	0	200	0	200	200	IB
Total Budgeted Expenditure	0	750	0	700	0	200	0	200	200	
Financed By:-										
Internal resources - Reserves	0	0	0	0	0	0	0	0	0	
Internal resources - borrowing	0	750	0	700	0	200	0	200	200	
Grants/contributions	0	0	0	0	0	0	0	0	0	
Total Financing	0	750	0	700	0	200	0	200	200	

<u>General Fund Capital Programme 2023/24 to 2027/28</u> <u>Extract of Externally Funded Projects</u>

2023/24 to 2027/28 EXTERNALLY FUNDED PROJECTS	Total Budget 2023-24 to 2027-28	External Funding	ESC Funding
	£000	£000	£000
Towns Fund - Cultural Quarter (Phase 1)	24,350	14,350	10,000
Towns Fund -Station Quarter (Former Post & Sorting Office)	3,935	2,935	1,000
Towns Fund - Historic Quarter	6,772	6,772	0
Towns Fund - Port Gateway Improvement Project	2,650	2,650	0
Towns Fund - Seafront Vision Delivery	1,548	1,548	0
UKSPF	2,014	2,014	0
Partnership Scheme in Conservation Areas (PSiCA).	300	300	0
LUF - Seafront (Phase 3 BH)	5,266	4,300	966
Disabled Facilities Grant	11,348	11,348	0
Lowestoft Flood Risk Management Project	167,771	167,771	0
Totals	225,954	213,988	11,966

Appendix F

HRA Capital Programme 2023/24 to 2027/28 Summary

SUMMARY - HRA PROGRAMME	2023/24 £000 Original Budget	2023/24 £000 Revised Budget	2024/25 £000 Original Budget	2024/25 £000 Revised Budget	2025/26 £000 Original Budget	2025/26 £000 Revised Budget	2026/27 £000 Original Budget	2026/27 £000 Revised Budget	2027/28 £000 New Budget	2023/24 to 2027/28 £000 Revised Total
Asset Investment	11,515	4,203	10,976	7,890	5,140	10,190	5,140	5,490	4,990	32,763
Acquisition & Development	15,929	9,816	9,282	21,178	7,000	7,479	7,000	6,523	4,183	49,179
Total Capital Expenditure	27,444	14,019	20,258	29,068	12,140	17,669	12,140	12,013	9,173	81,942
Financed By:- Internal resources - capital receipt	9,893	2,227	660	5,344	4,710	2,244	3,810	3,024	2,948	15,787
Internal resources - Housing Revenue Account	3,155	3,070	2,087	10,278	0	2,967	3,400	1,795	1,235	19,345
Internal resources - reserves	12,953	7,606	17,211	9,890	6,430	10,498	4,930	5,290	4,790	38,074
Grants	1,443	1,116	300	3,556	1,000	1,960	0	1,904	200	8,736
Total Financing	27,444	14,019	20,258	29,068	12,140	17,669	12,140	12,013	9,173	81,942

Appendix G

HRA Capital Programme 2023/24 to 2027/28

	2023/24	2023/24	2024/25	2024/25	2025/26	2025/26	2026/27	2026/27	2027/28
ASSET INVESTMENT	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Original	Revised	Original	Revised	Original	Revised	Original	Revised	Original
Bathrooms	200	200	200	100	200	100	200	150	150
Central Heating/Boilers	350	400	500	500	500	500	500	500	500
Consultancy Compliance requirements	480	1,158	0	1,170	0	750	0	750	250
Demolition	0	106	0	70	0	50	0	50	50
Disabled Works	180	70	180	180	180	180	180	180	180
Door entry & Warden Systems	100	348	0	0	0	0	0	0	0
Energy Efficiencies Work	100	100	500	100	500	100	500	100	100
Environmental Works	1	2	10	10	10	10	10	10	10
External Doors	10	50	20	250	20	250	20	250	250
Housing Redevelopment	2,357	0	0	2,100	1,000	0	1,000	0	0
Housing Repair Vans	0	112	500	200	210	200	210	200	200
Insulation	0	0	0	500	0	500	0	500	500
Kitchens - Programmed & Responsive	410	350	650	250	650	250	650	350	350
New accommodation Project	2,500	0	0	0	0	2,850	0	0	0
Reconversions	150	285	150	0	150	0	150	0	0
Re-Roofing	250	200	450	450	450	450	450	450	450
Retrofitting	2,400	0	2,700	500	1,000	500	1,000	500	500
Rewiring	300	250	250	250	250	250	250	250	250
Solar Panels	0	0	0	1,000	0	1,000	0	1,000	1,000
St Peters Court - Door replacement	276	484	0	0	0	0	0	0	0
St Peters Court - Fire Risk Compliance	378	75	0	0	0	0	0	0	0
St Peters Court - Internal Dec's	52	0	0	0	0	0	0	0	0
St Peters Court - Lift	600	3	0	0	0	0	0	0	0
St Peters Court - Remove Cladding & Change windows	140	0	4,846	0	0	0	0	0	0
St Peters Court - Shed area	50	0	0	0	0	0	0	0	0
St Peters Court - Sprinkler System	223	0	0	0	0	0	0	0	0
Windows & Facias	8	10	20	250	20	250	20	250	250
Total Budgeted Expenditure	11,515	4,203	10,976	7,890	5,140	10,190	5,140	5,490	4,990
Financed By :-									
Housing Capital Receipt	1,936	111	660	200	210	200	210	200	200
Housing Revenue Account	0	0	0	0	0	0	0	0	0
Housing Revenue Account Reserves	9,579	4,092	10,316	7,690	4,930	9,990	4,930	5,290	4,790
	11,515	4,203	10,976	7,890	5,140	10,190	5,140	5,490	4,990

ACQUISITION AND DEVELOPMENT PROGRAMME	2023/24 £000	2023/24 £000	2024/25 £000	2024/25 £000	2025/26 £000	2025/26 £000	2026/27 £000	2026/27 £000	2027/28 £000
	Original	Revised	Original	Revised	Original	Revised	Original	Revised	Original
New builds	15,929	8,556	9,282	21,178	7,000	7,479	7,000	6,523	4,183
Acquisitions	0	1,260	0	0	0	0	0	0	0
Total Budgeted Expenditure	15,929	9,816	9,282	21,178	7,000	7,479	7,000	6,523	4,183
Financed By :-									
Housing Capital Receipt	7,957	2,116	0	5,144	4,500	2,044	3,600	2,824	2,748
Housing Revenue Account	3,155	3,070	2,087	10,278	0	2,967	3,400	1,795	1,235
Housing Revenue Account Reserves	3,374	3,514	6,895	2,200	1,500	508	0	0	
External Funding	1,443	1,116	300	3,556	1,000	1,960	0	1,904	200
	15,929	9,816	9,282	21,178	7,000	7,479	7,000	6,523	4,183

Project	Description
New builds	Provision of new housing
Acquisitions	Purchase of Housing stock

	2023/24	2023/24	2024/25	2024/25	2025/26	2025/26	2026/27	2026/27	2027/28
	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Original	Revised	Original	Revised	Original	Revised	Original	Revised	Original
Programme Total	27,444	14,019	20,258	29,068	12,140	17,669	12,140	12,013	9,173