

# AUDIT & GOVERNANCE COMMITTEE Monday, 13 December 2021

| Subject               | Treasury Management Strategy Statement for 2022/23 & Treasury Management Investment Strategy for 2022/23 |
|-----------------------|--|
| Report by             | Councillor Edward Back, Assistant Cabinet Member for Resources   |
| Supporting<br>Officer | Brian Mew Chief Finance Officer and Section 151 Officer Brian.mew@eastsuffolk.gov.uk 01394 444571        |

| Is the report Open or Exempt?           | OPEN           |
|---|----------------|
|   |                |
| Category of Exempt                      | Not applicable |
| Information and reason why it           |                |
| is <b>NOT</b> in the public interest to |                |
| disclose the exempt                     |                |
| information.                            |                |
| Wards Affected:                         | All Wards      |
|   |                |
|   |                |

## Purpose and high-level overview

#### **Purpose of Report:**

This report sets out the Council's Treasury Management Strategy for 2022/23 and the Treasury Management Investment Strategy for 2022/23 and covers:

- the current treasury position;
- treasury indicators which limit the treasury risk and activities of the Council;
- prospects for interest rates;
- · the borrowing strategy; and
- the investment strategy

#### **Options:**

To comply with the CIPFA Treasury Management Code the report is required to be produced and presented to members, and consequently, no other options have been considered.

#### Recommendation/s:

That the Treasury Management Strategy Statement and the Treasury Management Investment Strategy for 2022/23 be reviewed, commented upon, and recommended to Full Council for approval.

### **Corporate Impact Assessment**

#### **Governance:**

The report complies with the Charted Institute of Public Finance and Accountancy (CIPFA) Treasury Management code to provide information and scrutiny on the Councils Treasury Management function.

#### ESC policies and strategies that directly apply to the proposal:

East Suffolk Council Strategic Plan

#### **Environmental:**

No impacts.

#### **Equalities and Diversity:**

No impacts.

#### Financial:

Management of the Council's cash flows, banking and capital market transactions.

#### **Human Resources:**

No impacts.

#### ICT:

No impacts.

#### Legal:

No impacts.

Treasury Management in Local Government is governed by the Chartered Institute of Public Finance and Accountancy (CIPFA) Code of Practice on Treasury Management in the Public Services and in this context is the "management of the Council's cash flows, its banking and its capital market transactions; the effective control of the risks associated with those activities and the pursuit of optimum performance consistent with those risks". This Council has adopted the Code and complies with its requirements.

| <b>External Consultees:</b> | None |
|-----------------------------|------|
|-----------------------------|------|

# **Strategic Plan Priorities**

| Select the priorities of the <u>Strategic Plan</u> which are supported by this proposal: |  | Primary     | Secondary  |
|--|--|-------------|------------|
| (Sele  | ct only one primary and as many secondary as appropriate)    | priority    | priorities |
| T01  | Growing our Economy  |             |            |
| P01  | Build the right environment for East Suffolk                 |             |            |
| P02  | Attract and stimulate inward investment                      |             |            |
| P03  | Maximise and grow the unique selling points of East Suffolk  |             |            |
| P04  | Business partnerships  |             |            |
| P05  | Support and deliver infrastructure                           |             |            |
| T02  | Enabling our Communities                                     |             |            |
| P06  | Community Partnerships                                       |             |            |
| P07  | Taking positive action on what matters most                  |             |            |
| P08  | Maximising health, well-being, and safety in our District    |             |            |
| P09  | Community Pride  |             |            |
| T03  | Maintaining Financial Sustainability                         |             |            |
| P10  | Organisational design and streamlining services              |             |            |
| P11  | Making best use of and investing in our assets               |             | ×          |
| P12  | Being commercially astute                                    |             | ×          |
| P13  | Optimising our financial investments and grant opportunities |             | ×          |
| P14  | Review service delivery with partners                        |             |            |
| T04  | <b>Delivering Digital Transformation</b>                     |             |            |
| P15  | Digital by default   |             |            |
| P16  | Lean and efficient streamlined services                      |             |            |
| P17  | Effective use of data  |             |            |
| P18  | Skills and training  |             |            |
| P19  | District-wide digital infrastructure                         |             |            |
| T05  | Caring for our Environment                                   |             |            |
| P20  | Lead by example  |             |            |
| P21  | Minimise waste, reuse materials, increase recycling          |             |            |
| P22  | Renewable energy   |             |            |
| P23  | Protection, education, and influence                         |             |            |
| XXX  | Governance   |             |            |
| XXX  | How ESC governs itself as an authority                       | $\boxtimes$ |            |
| How  | does this proposal support the priorities selected?          |             |            |

Production of the Treasury Management Strategy Statement for 2022/23 & Treasury Management Investment Strategy for 2022/23 is a requirement under the CIPFA Treasury Management Code demonstrating the Council's governance of its investment and loans portfolio.

# **Background and Justification for Recommendation**

| 1   | Background facts   |
|-----|--|
| 1.1 | Treasury management is the management of the Council's cash flows, borrowing and investments, and the associated risks. The Council has borrowed and invested substantial sums of money and is therefore exposed to financial risks including the loss of invested funds and the revenue effect of changing interest rates. The successful identification, monitoring and control of financial risk are therefore central to the Council's prudent financial management.   |
| 1.2 | Treasury risk management at the Council is conducted within the framework of the Chartered Institute of Public Finance and Accountancy's Treasury Management in the Public Services: Code of Practice 2017 Edition (the CIPFA Code) which requires the Council to approve a treasury management strategy before the start of each financial year. This report fulfils the Council's legal obligation under the Local Government Act 2003 to have regard to the CIPFA Code. |
| 1.3 | CIPFA's Treasury Management Code is being revised and is currently at consultation stage, with the outcome and updates to the code are expected to be implemented in 2023/24 strategies. In the event of an earlier implementation the Council will update the Treasury Management Strategy and provide an update in the Mid-Year report to members in September.  |

# 2 Current position

2.1 The Treasury Management Strategy for 2022/23 set out in **Appendix A** covers:

Treasury management issues:

- the current treasury position.
- treasury indicators which limit the treasury risk and activities of the Council.
- prospects for interest rates.
- the borrowing strategy; and
- the investment strategy.

# 3.1 The report recommends that the Treasury Management Strategy for 2022/23 and the Treasury Management Investment Strategy for 2022/23 be reviewed and commented upon and recommended for approval.

# 4 Reason/s for recommendation

4.1 The CIPFA Treasury Management code requires the strategies to be produced and presented at Full Council prior to the start of the financial year.

# **Appendices**

| Appendices: |   |  |
|-------------|---|--|
| Appendix A  | Treasury Management Strategy Statement 2022/23  |  |
| Appendix B  | Treasury Management Investment Strategy 2022/23 |  |

| Background reference paper | : |  |
|----------------------------|---|--|
| None.                      |   |  |
|                            |   |  |