



SCRUTINY COMMITTEE

Monday 16 December 2019

CAPITAL PROGRAMME FOR 2020/21 TO 2023/24 INCLUDING REVISIONS TO 2019/20

EXECUTIVE SUMMARY

1. This report sets out the Council's Capital Programme for the financial years 2020/21 to 2023/24 including revisions to 2019/20.
2. The report includes the main principles applied to set the programme and provides details of the expenditure and financing for 2019/20 and 2020/21 to 2023/24.
3. Total General Fund Capital investment for the period is anticipated to be £152.612m. In addition to the use of its internal resources and both internal and external borrowing, the Council will be benefiting from receiving £94.546m of external grants and contributions.
4. Total Housing Revenue Account capital investment for the period is anticipated to be £59.077m and benefiting from receiving £8.977m of external grants and contributions.
5. The Committee is asked to review the Capital Programme for 2020/21 to 2023/24 including revisions to 2019/20 and recommend its approval.

Is the report Open or Exempt?

Open

Wards Affected:

All Wards across East Suffolk

Cabinet Member:

Councillor Steve Gallant
Leader of the Council and Cabinet Member with responsibility for Resources

Councillor Maurice Cook
Assistant Cabinet Member for Resources

Supporting Officer:

Simon Taylor
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1 INTRODUCTION

- 1.1 As part of the budget setting process, the Council is required to agree a programme of capital expenditure for the coming four years. The capital programme plays an important part in the delivery of the Council's Medium-Term Financial Strategy (MTFS), which in turn supports wider service delivery.
- 1.2 Capital expenditure within the Council is split into two main components, the General Fund Capital Programme and the Housing Revenue Account (HRA) Capital Programme.
- 1.3 The capital programme recognises the spending pressures within the Finance Settlement for 2020/21 on the resources available. Therefore, the programme continues to only incorporate those projects that are either a statutory requirement or are essential to the Council's service delivery. The programme includes schemes where the Council has been successful in securing funding from external grants and contributions, and schemes where the Council is pro-actively working with external bodies to secure funding. For these schemes to go ahead it is important that the funding is secured.
- 1.4 The capital programme has been compiled taking account of the following main principles, to:
- maintain an **affordable** four-year rolling capital programme;
 - ensure capital resources are aligned with the Council's **Business Plan**,
 - maximise available resources by actively seeking **external funding** and **disposal of surplus assets**; and
 - not to anticipate **receipts** from disposals **until they are realised**.
- 1.5 The current economic climate also places further emphasis on ensuring that the levels of capital receipts are maximised through improved asset management and through the sale of surplus and underused assets. The Council has a successful track record of disposing of land and buildings surplus to its requirements, which have supported the overall financing of capital investment and at the same time reduced the demand on the revenue budget.
- 1.6 Capital Funding Sources - The capital investment proposals contained within this MTFS rely upon an overall funding envelope made up of several sources, including internal borrowing, capital receipts, and capital grant and revenue contributions.
- 1.7 Borrowing - The local Government Act 2003 gave local authorities the ability to borrow for capital expenditure provided that such borrowing was affordable, prudent and sustainable over the medium term. The Council must complete a range of calculations (Prudential Indicators) as part of its annual budget setting process to evidence this. These make sure that the cost of paying for interest charges and repayment of principal by a minimum revenue payment (MRP) each year is considered when drafting the Budget and Medium-Term Financial Strategy. Over the course of this MTFS, prudential borrowing of £48.851m has been assumed for the General Fund Capital Programme, being £25.651m (internal borrowing) and £23.200m (external borrowing).
- 1.8 The Council's external borrowing limit is set at £155m with a General Fund limit of £67.74m and actual borrowing of £6.24m. The HRA borrowing limit is set at £87.26m with actual borrowing of £71.17m.
- 1.9 Capital Receipts - These are generated when a non-current asset is sold, and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure or repay borrowing. In determining the overall affordability of its capital programme, the Council has taken a prudent approach of not including anticipated capital receipts as a source of funding in the programme until such a time when the income is received and realised.

- 1.10 The programme set out in the report is affordable without the need to rely on future capital receipts, the extent and timing of which are unknown. Any receipts not used within the year are transferred into the Capital Receipts Reserve to be used for future capital investment financing.
- 1.11 Capital Grant - The Council receives additional grant funding for a variety of purposes and from a range of sources. These include the Ministry of Housing, Communities and Local Government (MHCLG) funding for Disabled Facility Grants and Environment Agency funding for Coastal Management projects.
- 1.12 Revenue Contributions - Although the Council can use its General Fund to pay for capital expenditure, as it has done in the past (formerly Suffolk Coastal DC and Waveney DC), the current financial constraints that are on the Revenue Budget means that this option is limited in the medium term.
- 1.13 General Fund Capital Reserves - Capital Short Life Asset Reserve – It is anticipated that this reserve will continue to fund assets with a life of less than 10 years, primarily being IT equipment and vehicles purchases.
- 1.14 HRA Right to Buy (RTB) Capital Receipts – The Right to Buy scheme helps eligible council tenants to buy their home with a discount of up to £82,800 (2019/20). The Council receives the sale proceeds of the Council House.
- 1.15 HRA Other Capital Receipts - These are generated when a fixed asset is sold, and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure.
- 1.16 HRA Contributions – Funding for capital expenditure on housing can be met from within the HRA. The future funding requirements will be informed by the revised 30-year HRA business plan.
- 1.17 HRA Capital Reserves – Although the HRA subsidy system has ceased to exist, transitional arrangements allow the Council to continue to place the Major Repairs Allowance, as detailed in the settlement determination, in the Major Repairs Reserve. This is exclusively available for use on HRA capital expenditure.

2 SUMMARY GENERAL FUND CAPITAL PROGRAMME

- 2.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The tables in Appendix A show the General Fund budgets for 2019/20 to 2023/24.
- 2.2 The capital programme for 2019/20 through to 2023/24 has a total budget requirement of £152.612m which will be financed through both internal and external resources.
- 2.3 The programme from 2019/20 to 2023/24 benefits from £94.546m (62%) of external grants and contributions, the use of £9.145m (6%) of reserves and internal/external borrowing of £48.851m (32%).
- 2.4 In the event of external funding not being secured then those projects will look to secure other funding or will not be pursued.

3 SUMMARY HRA CAPITAL PROGRAMME

- 3.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The tables in Appendix B show the HRA capital budgets for 2019/20 to 2023/24.
- 3.2 The capital programme for 2019/20 through to 2023/24 has a total budget requirement £59.077m which will be financed through both internal and external resources.

- 3.3 The programme from 2019/20 to 2023/24 relies upon £8.977m (15%) of external grants and contributions, the use of £27.671m (47%) of capital reserves and direct revenue financing of £22.429m (38%).

4 KEY INVESTMENTS

Leisure Development Investments

- 4.1 Prior to establishing East Suffolk Council, Suffolk Coastal DC had embarked into a five-year programme of redevelopment of the District's leisure centres. The work is part of the Council's commitment to improve our leisure centre offer and to encourage more people to become more active.
- 4.2 The work builds on the progress made by the [Leisure Strategy](#) formed in 2014, which sets out how improvements to the leisure provision will be made across the district, over the next ten years. The Leisure Strategy is currently being updated and due to be completed in early 2020. Deben Leisure Centre, the first of the redevelopments, commenced in September 2017 and reopened in the summer of 2018 after undergoing a £3.5 million refurbishment. Leiston Leisure Centre commenced in September 2018 and reopened in August 2019 after undergoing a £4 million refurbishment. Plans have been developed to address the Felixstowe, Brackenbury and Bungay Leisure Centres.

Felixstowe Regeneration

At East Suffolk Council's Cabinet meeting held on 3 September 2019, it was agreed that a new leisure centre for Felixstowe would be approved bringing a single destination facility to the town, which will service the community and attract people from further afield.

Bungay Leisure Centre

Bungay Leisure Centre is the third facility identified as a priority in the Leisure Redevelopment Programme, following Deben Leisure Centre (2018) and Leiston Leisure Centre (2019). The £3.4 million redevelopment has started, with the centre being closed on 12 September 2019 for a ten-month period

Lowestoft Beach Hut Replacement

Options to replace approximately 50 beach huts which closed due to structural issues are being considered and will follow the cliff stabilisation works once they have been completed.

Commercial Investment

- 4.6 The Council is constantly looking for opportunities to reduce its operational costs and or generate additional income. The Council has developed its Commercial Investment Strategy which is an important part of the Council's approach to delivering financial self-sufficiency. The Strategy sets out the detailed policies, processes and governance arrangements within which the investment decisions will be made, implemented, managed and monitored. The Council has set aside Capital funds of £10m to deliver the Council's Commercial Investment plans. Any proposed investment will be subject to a satisfactory business case and Cabinet approval.

Flood Alleviation

- 4.7 Lowestoft Tidal Barrier - A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing.

HRA Redevelopment/ New Build Programme

- 4.8 The Housing Revenue Account has several purchased properties that require redevelopment or modernisation to ensure that they are fit for purpose and provide the appropriate type of

accommodation for the area. The development programme provides the financial resources to achieve this.

- 4.9 The development of housing provision within the North of the District is paramount to the Housing Revenue Account's business plan and an affordable programme of land purchase and development has been drawn up to deliver the Council's objective.

5 THE REVIEW PROCESS

- 5.1 Monitoring of the capital programme takes place on a quarterly basis, with all project managers required to provide an update on the current status of their projects. A summary of this information is reported to Cabinet, forming part of the Council's integrated quarterly performance monitoring.

6 REVENUE IMPLICATIONS

- 6.1 Capital projects have revenue implications, depending on the nature of the projects and how they are financed. The majority of the Council's general fund capital expenditure is financed by prudential borrowing and therefore incurs both an interest charge and a charge for repaying the debt known as the Minimum Revenue Provision (MRP).
- 6.2 The HRA is funded through direct revenue financing (DRF) and only attracts an interest charge on its loans acquired for the settlement of its share of the Government's Housing debt in 2011/12.
- 6.3 Both these costs must be funded from the Council's General Fund or HRA as appropriate. Consequently, the amount of capital works that can be undertaken are constrained by the ability of the revenue accounts to absorb these charges. The current and forecast charges are shown in the table below.

	2019/20	2020/21	2021/22	2022/23	2023/24
General Fund - Capital Charges	£000	£000	£000	£000	£000
Interest	570	550	550	550	550
Borrowing repayment provision (MRP)	816	1,081	1,356	1,403	1,439
Total	1,386	1,631	1,906	1,953	1,989
HRA - Capital Charges					
Interest	2,045	2,055	2,055	2,055	2,055

7 HOW DOES THIS RELATE TO EAST SUFFOLK BUSINESS PLAN?

- 7.1 The Capital Programme feeds directly into the Council's MTFS which in turn is the mechanism by which the key Business Plan objective of Financial Self-Sufficiency will be delivered over the medium term. The Capital Programme also links directly to the Council's specific actions within the Business Plan and provides the capital financing for some of these actions.

8 REASON FOR RECOMMENDATION

- 8.1 Approval of the capital programme for 2019/20 to 2023/24 is required as part of the overall setting of the budget and MTFS.

RECOMMENDATIONS

That the capital programme for 2020/21 to 2023/24 and revisions to 2019/20 be recommended for approval by Full Council.

APPENDICES	
Appendix A	General Fund summary and detailed capital investment projects
Appendix B	Housing Revenue Account summary and detailed capital investment projects
Appendix C	Capital Programme External Funding Summary

BACKGROUND PAPERS - none

SUMMARY - GENERAL FUND PROGRAMME	2019/20	2020/21	2021/22	2022/23	2023/24	2019/20 to 2023/24
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Total
Capital Expenditure						
Economic Development & Regeneration	830	0	0	0	0	830
Environmental Services & Port Health	50	11	30	0	0	91
Financial Services	5,380	5,300	600	0	0	11,280
ICT Services	670	400	50	50	50	1,220
Operations	11,056	19,611	11,370	1,405	6,725	50,167
Planning & Coastal Management	6,302	14,602	21,729	23,384	13,995	80,012
Housing Improvement	2,148	1,716	1,716	1,716	1,716	9,012
Total Capital Expenditure	26,436	41,640	35,495	26,555	22,486	152,612
Financed By:-						
External:						
Grants	9,150	15,440	23,245	25,000	21,461	94,296
Contributions	50	50	50	50	50	250
Borrowing	0	12,800	10,400	0	0	23,200
Internal:						
General Fund Capital Receipts	70	0	0	0	0	70
Borrowing	12,004	11,422	925	900	400	25,651
Reserves	5,162	1,928	875	605	575	9,145
Total Financing	26,436	41,640	35,495	26,555	22,486	152,612

Detailed capital investment projects

Funding Type key:			
EB	External Borrowing	IB	Internal Borrowing
EC	External Contribution	ICR	Internal Capital Receipt
EG	External Grant	IR	Internal Reserve

ECONOMIC DEVELOPMENT & REGENERATION	2019/20	2020/21	2021/22	2022/23	2023/24	Funding Type
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Ness Point Regeneration Project	830	0	0	0	0	EG
Total Budgeted Expenditure	830	0	0	0	0	
Financed By:-						
Internal Funding:						
Internal Borrowing	0	0	0	0	0	IB
Capital Receipt	0	0	0	0	0	ICR
Reserve	0	0	0	0	0	IR
	0	0	0	0	0	
External Funding:						
Grants	830	0	0	0	0	EG
Contributions	0	0	0	0	0	EC
Borrowing	0	0	0	0	0	EB
	830	0	0	0	0	
Total Budgeted Financing	830	0	0	0	0	
Ness Point Regeneration Project	The Lowestoft Ness Regeneration Scheme (East of England Park project) aims to create a visitor destination that celebrates the culture and heritage of its location.					

ENVIRONMENTAL SERVICES & PORT HEALTH	2019/20	2020/21	2021/22	2022/23	2023/24	Funding
	£000	£000	£000	£000	£000	Type
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Port Health IT System	50	11	30	0	0	IR
Total Budgeted Expenditure	50	11	30	0	0	
Financed By:-						
Internal Funding:						
Internal Borrowing	0	0	0	0	0	IB
Capital Receipt	0	0	0	0	0	ICR
Capital Reserve - Port Health	50	11	30	0	0	IR
	50	11	30	0	0	
External Funding:						
Grants	0	0	0	0	0	EG
Contributions	0	0	0	0	0	EC
Borrowing	0	0	0	0	0	EB
	0	0	0	0	0	
	50	11	30	0	0	
Project	Description					

FINANCIAL SERVICES, CORPORATE PERFORMANCE & RISK MANAGEMENT	2019/20	2020/21	2021/22	2022/23	2023/24	Funding Type
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
House Purchase - Blackstock	80	0	0	0	0	IR
Commercial Investment * subject to business case	2,500	2,500	0	0	0	IB
Land Acquisition Leiston* subject to business case	300	0	0	0	0	IR
Land Acquisition* subject to business case	2,500	2,500	0	0	0	IB
Post Office London Road North Lowestoft Redevelopment	0	300	300	0	0	EB/IR
Lowestoft Site - Traveller site * subject to business case	0	0	300	0	0	EB
Total Budgeted Expenditure	5,380	5,300	600	0	0	
Internal Funding:						
Internal Borrowing	5,000	5,000	0	0	0	IB
Capital Receipt	0	0	0	0	0	ICR
Reserve	380	0	200	0	0	IR
	5,380	5,000	200	0	0	
External Funding:						
Grants	0	0	0	0	0	EG
Contributions	0	0	0	0	0	EC
Borrowing	0	300	400	0	0	EB
	0	300	400	0	0	
Total Budgeted Financing	5,380	5,300	600	0	0	
Project	Description					
House Purchase - Blackstock	Purchase of investment property					
Commercial Investment * subject to business case	Commercial Investment budget to be used for the purchase of properties/land subject					
Land Acquisition Leiston* subject to business case	Purchase of investment property					
Land Acquisition* subject to business case	Purchase of investment property					
Post Office London Road North Lowestoft Redevelopment	Redevelopment of the recently purchased vacant Post Office site in London Road North.					
Lowestoft Site - Traveller site * subject to business case	Contribution to new traveller site					

ICT SERVICES	2019/20	2020/21	2021/22	2022/23	2023/24	Funding Type
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Corporate IT Requirements	454	400	50	50	50	IR
Members Webcasting	191	0	0	0	0	IR
Riverside Conference Room TV's	25	0	0	0	0	IR
Total Budgeted Expenditure	670	400	50	50	50	
Financed By:-						
Internal Funding:						
Internal Borrowing	0	0	0	0	0	IB
Capital Receipt	0	0	0	0	0	ICR
Reserve	670	400	50	50	50	IR
	670	400	50	50	50	
External Funding:						
Grants	0	0	0	0	0	EG
Contributions	0	0	0	0	0	EC
Borrowing	0	0	0	0	0	EB
	0	0	0	0	0	
Total Budgeted Financing	670	400	50	50	50	
Project	Description					
Corporate IT Requirements	Desktop refresh - installation of new hardware					
Members Webcasting	Installation of webcasting facility for Council meetings					
Riverside Conference Room TV's	Installation of TV screens to conference rooms					

OPERATIONS	2019/20	2020/21	2021/22	2022/23	2023/24	Funding Type
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Bawdsey Quay	57	0	0	0	0	IR
Beccles Sports Ground	70	0	0	0	0	ICR
Brackenbury Beach Hut replacement Handrailing	88	22	0	0	0	IR
Bungay LC redevelopment	2,061	1,839	0	0	0	IB
Cemeteries	395	0	0	0	0	IB
Dellwood Avenue Cricket Pavilion	15	0	0	0	0	IB
East Point Pavilion * subject to business case	0	1,500	0	0	0	EB
East Suffolk House - Reception	100	0	0	0	0	IR
Estates Management	571	200	200	200	200	IB
Felixstowe - Cliff Step Refurbishment	218	0	0	0	0	IB
Felixstowe Lighting	140	0	0	0	0	IB
Felixstowe Regeneration Project	1,000	10,000	10,000	0	0	EB/IR
Felixstowe Sea Front Shelters	125	0	0	0	0	IB
Felixstowe South - seafront work and Martello Cafe	1,750	0	0	0	0	IR/EC
Felixstowe Sports Hub	0	900	0	0	0	IR
Footway Lighting Works - Northern (cyclical replacement)	34	30	30	30	0	IR
Leisure Centre Brackenbury	20	20	20	0	0	IR
Leisure Centre Deben	20	20	20	0	0	IR
Leisure Centre Leiston	1,557	35	25	0	0	IB
Lowestoft Beach Hut - demolition/wall stabilisation/replacement Beach Huts	37	2,500	0	0	0	IB
Lowestoft South Beach Public Conveniences/Changing Facilities	200	0	0	0	0	IB
Melton Riverside Car Park Lighting	40	0	0	0	0	IR
New Beach Hut Sites	500	500	500	500	0	IB
Northern Car Park Works	0	220	0	0	0	IB
Public Conveniences	460	0	0	0	0	IB
Public Conveniences review - Lowestoft	100	300	0	0	0	IB
Seafront Gardens Beach Hut Development	500	0	0	0	0	IB
Southwold Caravan Site redevelopment * subject to business case	0	1,000	0	0	0	EB
Southwold Harbour South Pier	0	0	50	150	6,000	EG
Station Road Car Park	272	0	0	0	0	IR
Waveney Norse Grounds Equipment	25	25	25	25	25	IR
Waveney Norse Vehicles	656	500	500	500	500	IR
Wickham Market Churchyard Boundary Wall	45	0	0	0	0	IB
Total Budgeted Expenditure	11,056	19,611	11,370	1,405	6,725	
Internal Funding:						
Internal Borrowing	6,924	5,594	725	700	200	IB
Capital Receipt	70	0	0	0	0	ICR
Reserve	4,062	1,517	595	555	525	IR
	11,056	7,111	1,320	1,255	725	
External Funding:						
Grants	0	0	50	150	6,000	EG
Contributions	0	0	0	0	0	EC
Borrowing	0	12,500	10,000	0	0	EB
	0	12,500	10,050	150	6,000	
Total Budgeted Financing	11,056	19,611	11,370	1,405	6,725	

Project	
Bawdsey Quay	Capital costs of the sewage system, clearance of car park and signage
Beccles Sports Ground	Refurbishment of Beccles Sports Ground Changing Rooms
Brackenbury Beach Hut replacement Handrailing	Replacement safety railing along concrete terrace for beach huts.
Bungay LC redevelopment	Redevelopment of Leisure Centre
Cemeteries	£395k for purchase of land to extend cemetery at Leiston. Burial capacity calculated for further 16 years only.
Dellwood Avenue Cricket Pavilion	Demolition of Pavilion
East Point Pavilion * subject to business case	Potential redevelopment opportunity through refurbishment and partial redevelopment
East Suffolk House - Reception	Redevelopment of the reception area at East Suffolk House
Estates Management	A planned preventative maintenance list of works required on Council owned properties throughout the district
Felixstowe - Cliff Step Refurbishment	Project terminated
Felixstowe Lighting	Cyclical replacement of footway lighting
Felixstowe Regeneration Project	The Brackenbury and Felixstowe Leisure Centres are in need of considerable investment. A regeneration project for this area will follow consultation with the relevant partners.
Felixstowe Sea Front Shelters	Refurbishment of 6 sea front shelters in Felixstowe
Felixstowe South - seafront work and Martello Cafe	Development of South Seafront area and Martello Café Felixstowe
Felixstowe Sports Hub	ESC is working with key sports clubs in Felixstowe including, football, cricket, rugby and hockey in order to provide separate hubs in Felixstowe that each sport can develop and grow. The initial investment of £300k will support and enable this to progress with support to kick start the new pavilion required for cricket and hockey at the Felixstowe Academy.
Footway Lighting - Southern (Cyclical replacement)	Cyclical replacement of footway lighting
Footway Lighting Works - Northern (cyclical replacement)	Cyclical replacement of footway lighting
Leisure Centre Brackenbury	Planned preventative maintenance works required to ensure the immediate running of the facility.
Leisure Centre Deben	Planned preventative maintenance works required to ensure the immediate running of the facility.
Leisure Centre Leiston	Leiston is the second of the leisure redevelopment programme. The Leiston redevelopment will bring the 1970's sports centre and the 1980's swimming pool up to date providing a quality leisure provision that includes a 60 plus station gym, new changing rooms for both the swimming pool and separate for the sports centre and dance studios.
Lowestoft Beach Hut - demolition/wall stabilisation/replacement Beach Huts	Stabilisation of Cliff face and replacement of concrete beach huts
Lowestoft South Beach Public Conveniences/Changing Facilities	South Beach Lowestoft upgrade of public conveniences/changing facilities
Melton Riverside Car Park Lighting	Installation of lighting
New Beach Hut Sites	Proposed investment in additional Beach Hut sites
Northern Car Park Works	Planned preventative maintenance works
Oulton Country Park	Maintenance of Oulton County Park
Public Conveniences	Planned enhancement works to District wide Public Conveniences
Public Conveniences review - Lowestoft	Enhancement of Gordon Road Public Convenience and review of remaining Public Conveniences in Lowestoft
Redevelopment of Hotson Road Tennis Courts	Project terminated
Seafront Gardens Beach Hut Development	Development of Seafront Gardens site for new beach huts
Southwold Caravan Site redevelopment * subject to business case	Refurbishment of existing caravan site
Southwold Harbour South Pier	The Southwold Harbour South Pier is a river training structure that supports navigation and river discharge. Work is likely to involve reconstruction of the pier in rock. Needs to be developed as part of a Harbour Use Plan.
Station Road Car Park	Installation of lighting
Waveney Norse Grounds Equipment	Replacement lawn tractors/mowers
Waveney Norse Vehicles	Purchase of Vehicles for use by Waveney Norse (contractual)
Wickham Market Churchyard Boundary Wall	Replacement of closed churchyard wall

PLANNING & COASTAL MANAGEMENT	2019/20	2020/21	2021/22	2022/23	2023/24	Funding Type
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Bawdsey East Lane SMP Review	25	10	0	0	0	EG
Coast Protection - Minor Capital Works	80	828	200	200	200	IB
Corton & North Corton Hybrid Scheme	150	250	12,000	12,000	0	EG
Lowestoft Flood Risk Management Project Phase 1 (Tidal	4,312	9,472	4,963	0	0	EG
Lowestoft Flood Risk Management Project Phase 2 (Tidal	1,670	3,902	4,016	11,134	13,745	EG
S106 Play Equipment	50	50	50	50	50	EC
Slaughden Coast/Estuary SMP Policy review	15	20	0	0	0	EG
Thorpeness (Externally Funded)	0	70	500	0	0	EG
Total Budgeted Expenditure	6,302	14,602	21,729	23,384	13,995	
Internal Funding:						
Internal Borrowing	80	828	200	200	200	IB
Capital Receipt	0	0	0	0	0	ICR
Reserve	0	0	0	0	0	IR
	80	828	200	200	200	
External Funding:						
Grants	6,172	13,724	21,479	23,134	13,745	EG
Contributions	50	50	50	50	50	EC
Borrowing	0	0	0	0	0	EB
	6,222	13,774	21,529	23,184	13,795	
Total Budgeted Financing	6,302	14,602	21,729	23,384	13,995	
Project	Description					
Bawdsey East Lane SMP Review	Review of the Bawdsey Shoreline Management Plan					
Coast Protection - Minor Capital Works	The Coastal Management Team carries out a comprehensive programme of inspections which highlight when repair and maintenance works need to be carried out. This ensures that the defences are functioning correctly, extends the life of the assets and protects the public from potential hazards.					
Corton & North Corton Hybrid Scheme	This item is for ESC contribution to privately funded works to part remove and part rebuild in rock, defences to the north of Corton Village that were abandoned after failure in line with 2010 Shoreline Management Plan policy, plus allow managed realignment to take place to north of village, creating a new beach					
Lowestoft Flood Risk Management Project Phase 1 & 2	A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing. Including the interim measure of temporary flood barriers					
S106 Play Equipment	Play Equipment installation on play parks in the north of the district funded from S106 contributions					
Slaughden Coast/Estuary SMP Policy review	Innovative scheme South of Aldeburgh likely to be delivered by a consortium of public and private partners to provide 20 years of resilience to the town and the Alde & Ore Estuary, offering scope for enhanced / new economic benefits and business opportunities.					
Thorpeness (Externally Funded)	Strengthen the soft bag defences installed here in 2010/12 that were damaged by unusually high erosion pressure in 2013.					

GENERAL FUND HOUSING IMPROVEMENT	2019/20	2020/21	2021/22	2022/23	2023/24	Funding Type
	£000	£000	£000	£000	£000	
	Revised Budget	Original Budget	Original Budget	Original Budget	Original Budget	
Orbit HIA Disabled Facilities Grant	2,148	1,716	1,716	1,716	1,716	EG
Total Budgeted Expenditure	2,148	1,716	1,716	1,716	1,716	
Financed By :-						
Internal Funding:						
Internal Borrowing	0	0	0	0	0	IB
Capital Receipt	0	0	0	0	0	ICR
Reserve	0	0	0	0	0	IR
	0	0	0	0	0	
External Funding:						
Grant	2,148	1,716	1,716	1,716	1,716	EG
Contributions	0	0	0	0	0	EC
Borrowing	0	0	0	0	0	EB
	2,148	1,716	1,716	1,716	1,716	
Project						
Orbit HIA Disabled Facilities Grant	Grant expenditure on disabled adaptations					

Total Capital Budget	26,436	41,640	35,495	26,555	22,486	
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APPENDIX B

SUMMARY – HOUSING PROGRAMME	2019/20	2020/21	2021/22	2022/23	2023/24	2019/20 to 2023/24 Total
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Capital Expenditure						
Housing Repairs	2,736	2,865	2,415	2,535	2,535	13,086
Housing Project Development	1,603	3,967	2,450	1,650	1,650	11,320
New Build Programme	2,252	8,593	7,826	8,000	8,000	34,671
Total Capital Expenditure	6,591	15,425	12,691	12,185	12,185	59,077
Financed By:-						
External						
Grant	218	1,743	960	3,028	3,028	8,977
Contributions	0	0	0	0	0	0
Internal:						
-HRA Direct Revenue Financing	2,278	5,410	5,497	4,622	4,622	22,429
-HRA Reserves	4,095	8,272	6,234	4,535	4,535	27,671
-HRA Capital Receipts	0	0	0	0	0	0
Total Financing	6,591	15,425	12,691	12,185	12,185	59,077
Cumulative Expenditure to be financed by Housing Revenue Account	2,278	7,688	13,185	17,807	22,429	

Funding Type Key:			
IHRA	Internal Housing Revenue Account	EG	External Grant
IR	Internal Housing Reserve	EC	External Contribution
ICR	Internal Capital Receipt		

Detailed HRA capital investment projects

HOUSING REPAIRS	2019/20	2020/21	2021/22	2022/23	2023/24	Funding Type
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Bathrooms	60	60	60	60	60	IR
Central Heating/Boilers	570	570	580	600	600	IR
Disabled Works	220	220	220	220	220	IR
Door Entry System - Park Road & The Hemplands	0	80	0	0	0	IR
Energy Efficiencies Work	200	200	200	200	200	IR
Environmental Works	10	10	10	10	10	IR
External Doors	20	20	20	20	20	IR
Fascia's	4	0	0	0	0	IR
Fire Door Replacement - All Schemes	20	0	0	0	0	IR
Garage Demolition	98	0	0	0	0	IR
Heat Metering	10	100	0	0	0	IR
Housing Repair Vans	110	110	110	210	210	IR
Kitchens	500	500	500	500	500	IR
Re-Roofing	350	430	450	450	450	IR
Rewiring	230	230	250	250	250	IR
St Peters Court - Fire Assessment	30	70	0	0	0	IR
St Peters Court - Lift	0	250	0	0	0	IR
St Peters Court - Openreach Rewiring	51	0	0	0	0	IR
St Peters Court - Sprinkler system	187	0	0	0	0	IR
St Peters Court - Water Tank	51	0	0	0	0	IR
Windows	15	15	15	15	15	IR
Total Budgeted Expenditure	2,736	2,865	2,415	2,535	2535	
Financed By:-						
Internal Funding:						
Housing Revenue Account	0	0	0	0	0	IHRA
Housing Revenue Account Reserves	2,736	2,865	2,415	2,535	2,535	IR
Housing Capital Receipts	0	0	0	0	0	ICR
	2,736	2,865	2,415	2,535	2,535	
External Funding:						
Grants	0	0	0	0	0	
Contributions	0	0	0	0	0	
	0	0	0	0	0	
Total Budgeted Financing	2,736	2,865	2,415	2,535	2535	
Project						
Bathrooms	Replacement and improvements to bathrooms and layouts to the housing stock.					
Central Heating/Boilers	A rolling programme has been established which provides replacement heating appliances, boilers and installation of full heating systems to the housing stock.					
Disabled Works	These works provide disabled adaptations to the Council's housing stock to improve the living conditions of					
Door Entry System - Park Road & The Hemplands	New door entry system					
Energy Efficiency Works	Energy improvement works to properties, examples could be electrical improvements to blocks of flats to					
Environmental Works	Works controlled by tenants for environmental improvements, examples could be additional estate parking,					
External Doors	A rolling programme provides replacement doors to the housing stock.					
Fascia's	A rolling programme provides replacement fascia's to the housing stock.					
Fire Door Replacement - All Schemes	Reolacement of Fire Doors					
Garage Demolition	Demoliton of garages and construction of parking area					
Heat Metering	Works to be compliant with the Heat metering network regulations. Every communal system should have					
Housing Repair Vans	Cyclical renewal of Housing vans					
Kitchens	Replacement and improvements to kitchens and layouts to the housing stock.					
Re-Roofing	A rolling programme provides replacement roofs to the housing stock.					
Re-Wiring	Rewiring to the housing stock.					
St Peters Court - Fire Assessment	Fire Assesment of the St Peters Court tower block					
St Peters Court - Lift	Replacement of St Peters Court Lift					
St Peters Court - Openreach	Removal of old telecommunications wiring (H&S)					
St Peters Court - Sprinkler System	Installation of sprinkler system					
St Peters Court - Water Tank	Water Tank installation					
Windows	A rolling programme provides replacement windows to the housing stock.					

HOUSING PROJECT DEVELOPMENT	2019/20	2020/21	2021/22	2022/23	2023/24	Funding Type
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Digital Transformation	0	0	0	0	0	IHRA/IR
Mobility Scooter Parking	46	0	0	0	0	IHRA/IR
Office Accommodation	0	500	500	0	0	IHRA/IR
Redevelopment Programme	1,557	3,467	1,950	1,650	1,650	IHRA/IR/EG
Total Budgeted Expenditure	1,603	3,967	2,450	1,650	1,650	
Financed By :-						
Internal Funding:						
Housing Revenue Account	686	2,392	1,105	350	350	IHRA
Housing Revenue Account Reserves	917	1,575	1,285	1,300	1,300	IR
Housing Capital Receipts	0	0	0	0	0	ICR
	1,603	3,967	2,390	1,650	1,650	
External Funding:						
Grant	0	0	60	0	0	EG
Contributions	0	0	0	0	0	EC
	0	0	60	0	0	
Total Budgeted Financing	1,603	3,967	2,450	1,650	1,650	
Project						
Digital Transformation	Smarter working practices being considered such as mobile working.					
Mobility Scooter Parking	Provision of Mobility Scooter Parking					
Office Accommodation	Provided for alternative depot office accommodation.					
Redevelopment Programme	Redevelopment programme for purchased accommodation					

NEW BUILD PROGRAMME	2019/20	2020/21	2021/22	2022/23	2023/24	Funding Type
	£000	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
New builds	2,252	8,593	7,826	8,000	8,000	IHRA/IR/EG
Total Budgeted Expenditure	2,252	8,593	7,826	8,000	8,000	0
Financed By :-						
Internal Funding:						
Housing Revenue Account	1,592	3,018	4,392	4,272	4,272	IHRA
Housing Revenue Account Reserves	442	3,832	2,534	700	700	IR
Housing Capital Receipts	0	0	0	0	0	ICR
	2,034	6,850	6,926	4,972	4,972	
External Funding:						
Grant	218	1,743	900	3,028	3,028	EG
Contributions	0	0	0	0	0	EC
	218	1,743	900	3,028	3,028	
Total Budgeted Financing	2,252	8,593	7,826	8,000	8,000	
Project						
New Builds	Provision of new housing					

Total Capital Budget	6,591	15,425	12,691	12,185	12,185
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Capital Programme External Funding Summary

Capital Projects 2019/20 to 2023/24	Total Project Cost	External Grant/Contribution	Net cost to East Suffolk
	£000	£000	£000
General Fund			
Bawdsey East Lane SMP Review	35	-35	0
Corton & North Corton Hybrid Scheme	24,400	-24,400	0
Felixstowe South - seafront work and Martello Cafe	1,750	-299	1,451
Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial)	18,747	-18,747	0
Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate)	34,467	-34,467	0
Lowestoft Former Post Office redevelopment	600	-400	200
Ness Point Regeneration Project	830	-830	0
Orbit HIA Disabled Facilities Grant	9,012	-9,012	0
S106 Play Equipment	250	-250	0
Slaughden Coast/Estuary	35	-35	0
Southwold Harbour & South Pier	6,200	-6,200	0
Thorpeness (Externally Funded)	570	-570	0
	96,896	-95,245	1,651
Housing Revenue Account			
Housing Redevelopment Programme	10,274	-60	10,214
New Build Programme	34,671	-8,917	25,754
	44,945	-8,977	35,968